

Public Health Emergency Management

Guidelines for Ethiopia 2012

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Ethiopian Health and Nutrition Research Institute Public Health Emergency Management Centre

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Acronyms

AFP	Acute flaccid paralysis
AR	Attack rate
BOD	Burden of disease
BPR	Business process reengineering
CFR	Case fatality ratio/rate
CHW	Community health worker
EHNRI	Ethiopian Health and Nutrition Research Institute
ELISA	Enzyme linked immunosorbant assay
EPRP	Epidemic preparedness and response plan
EWARS	Early warning and response system
GIS	Geographic information system
HeRAMS	Health resource availability mapping system
HEW	Health extension worker
HMIS	Health management information system
ICT	Information communication technology
IDS	Integrated disease surveillance
IHR	International health regulation
МОН	Ministry of Health
MOU	Memorandum of understanding
NGO	Non-governmental organizations
NNT	Neonatal tetanus
OR	Odds ratio
PEA	Post emergency / event assessment
PF	Post recovery framework
PHE	Public health emergency
PHEIC	Public health emergency of international concern
PHEM	Public health emergency management
PHEMTTF	Public health emergency management technical task force
PHI	Public health intelligence
PPE	Personal protection equipment
RR	Relative risk
RRT	Rapid response team

SARS Severe acute respiratory syndrome TOR Terms of reference TWG Technical working group United Nations Childrens' Fund UNICEF VARM Vulnerabilityassessment and risk mapping VHF Viral hemorrhagic fever WHO World Health Organization Weekly incidence rate WIR

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The Government of Federal Democratic Republic of Ethiopia has embarked a country wide reform initiative aimed at bringing effectiveness and efficiency in execution of various works using the Business Process Reengineering (BPR) as a tool. In line with this, the Federal Ministry of Health and its Agencies identified 7 core processes that will enable thefulfillment of sectoral visions and missions. Public Health Emergency Management (PHEM) is one of the core processes identified.PHEM is the process of anticipating, preventing, preparing for, detecting, responding to, controlling, and recovering from the consequences of public health threats in order that health and economic impacts are minimized.

PHEM is designed to ensure rapid detection of any public health threats, preparedness related to logistic and fund administration, and prompt response to and recovery from various public health emergencies, which range from recurrent epidemics, emerging infections, nutritional emergencies, chemical spills, and bioterrorism. The activities under this core process are to be implemented by appropriately trained and capable professionals. This core process is comprised of four sub-processes which are: Public Health Emergency Preparedness, Early Warning, Response, and Recovery.

In order to cope with the challenges of recurrent and emerging public health threats, the country, therefore, formulated this dependable system to detect unusual health events timely and to institute appropriate response measures promptly.

While designing this process, best practices from around the world have been adapted, tailored to the country's context taking into consideration the national threats and the mission of the MoH. The modern principles of emergency management and the implications of the International Health Regulation (IHR) 2005 are also clearly reflected in the system. Particular emphasis was placed on risk based preparedness and capacity building which is considered to be a critical approach.

The PHEM core process will provide the health sector with a system that is effective and efficient; and its implementation shall be on an accountability basis.

This guideline is therefore prepared to give guidance to all public health officers, stakeholders and development partners who taking part in public health emergency management, on how to implement the PHEM activities in a standardized way.

Amha Kebede (PhD) A/Director General, EHNRI

Section 1. Introduction

The public health system is continually challenged by recurrent and unexpected disease outbreaks and is facing the challenge of managing health consequences of natural and human made disasters, emergencies, crisis, and conflicts. These problems continue to disrupt the health care system, while successful detection and response to these challenges is becoming increasingly complicated.

The rapidly expanding global economy, the convergence of people in large urban areas, the ease with which people and goods travel around the world, emergence of new infectious agents, the wide distribution of manufactured foods, and the changing nature of our environment are some of the factors challenging the public health system to quickly recognize and respond to widely dispersed public health events.

Investigations of diseases are now more complex in nature than they were in the past because of a variety of new pathogens, risk factors and outbreaks, which cross jurisdictions and national boundaries—often raising political and economic concerns.

Emergency management follows some basic principles. Emergency management must be:

- **Comprehensive** emergency managers consider and take into account all hazards, all phases, all stakeholders, and all impacts relevant to emergencies.
- Progressive emergency managers anticipate future emergencies and take preventive and preparatory measures to build disaster-resistant and disaster-resilient communities.
- *Risk-driven* emergency managers use sound risk management principles (hazard identification, risk analysis, and impact analysis) in assigning priorities and resources.
- *Integrated* emergency managers ensure unity of effort among all levels of government and all elements of a community.
- Collaborative emergency managers create and sustain broad and sincere relationships among individuals and organizations to encourage trust, advocate a team atmosphere, build consensus, and facilitate communication.
- **Coordinated** emergency managers synchronize the activities of all relevant stakeholders to achieve a common purpose.
- *Flexible* emergency managers use creative and innovative approaches in solving emergencies challenges.
- Professional emergency managers value a science and knowledge-based approach; based on education, training, experience, ethical practice, public stewardship, and continuous improvement.

Periodic infectious disease outbreaks and recurrent natural disasters serve to remind the importance of the public health system which encompasses the government and private sector, academia, NGOs, associations and development partners as a whole. However, there is tremendous task to be addressed in order to narrow the gaps between these actors in

order to maintain adequate responses to emerging diseases and health consequences of natural and human made disasters.

1.1 Reengineering the Process

In order to combat with the challenges that are ever growing, the way working processes are organized and its capacities should also be changed. Based on this fact the health sector has identified Public Health Emergency Management (PHEM) as one of the core processes to be reengineered.

PHEM is designed to ensure rapid detection of any public health threats, preparedness related to logistic and fund administration, and prompt response to and recovery from various public health emergencies. PHEM is the process of anticipating, preventing, preparing for, detecting, responding to, controlling and recovering from consequences of public health threats in order that health and economic impacts are minimized.

The process is fully integrated, adaptable, all-hazards and all health approach national preparedness and response system. This core process is comprised of four sub processes which are: Public Health Emergency Preparedness, Early Warning, Response, and Recovery.

Every public health emergency management processes have a starting and ending point. As indicated in Figure 1-1below, the process starts with early warning and ends with recovery. However, in real situation the steps move forwards and backwards. For example, early warning system is a continuous activity to be carried out throughout the whole process, and it is not something you do once and then go to another process. The same way each step repeats itself based on health risks identified.

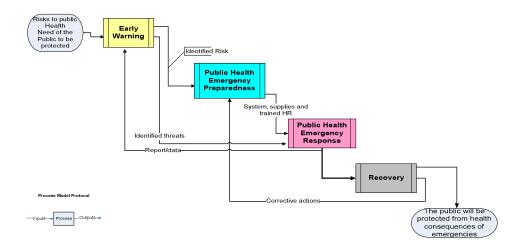


Figure 1-1Public Health Emergency Management Core Process Sub-processes

The major public health risks identified in theEthiopian health system are listed below. Note that the lists are in order of priority – from high priority to low priority.

- Epidemics of communicable disease
- Drought conditions with malnutrition
- Food contamination
- Flood

- Pandemic Influenza
- Diseases that affect people during conflicts and in displaced populations
- Accidents including chemical spills
- Earthquake, volcanic eruptions
- Bioterrorism

It is believed that the PHEM core process will provide the health sector with a system that is effective and efficient; and its implementation shall be in an accountability basis.

1.2 Guiding principles

1.2.1 Multi-hazard approach

The core process evolved from a traditional communicable disease orientation to a more modern multi-hazard approach. The attention dedicated by the core process to every hazard will be determined by the potential importance of the risk identified; epidemics due to communicable disease and nutritional emergencies being the first two priorities. Any health hazard, irrespective of their origin or source, including those caused by biological (both of an infectious and non-infectious nature), chemical agents or radio-nuclear materials are considered by this approach.

1.2.2 From risk assessment to recovery

PHEM will cover the entire cycle of an emergency or disaster; from prevention and detection to response and recovery. The extent of the activities in the process will vary according to the type of Public Health Emergency (PHE). The guiding principle will be complementarity: avoid duplicating work already done by other directorates within the Ministry of Health or by sectors outside the health sector.

1.2.3 Risk assessment and mitigation

One of the major changes in emergency management is change from the old concept of disease management to a new approach of risk management. Therefore, systematic analysis of the vulnerability to health hazards and assessment of the risk is an innovative area of focus. Each and every level in health system is required to understand the health hazards and risks posed on their population and map this using technology such as Geographic Positioning System (GIS). Based on the prevailing hazards and risks, mitigation measures need to be taken.

One of the best shifting mechanisms is to be well prepared to effectively manage risksin a manner that helps to reduce the peak burden on health care infrastructure and ultimately, to diminish the overall caseload and health impacts. This is contrasted to reactive approaches that are fire-fighting for an already significant problem.

1.2.4 International Health Regulations (IHR2005)

The PHEM process considered and encompassed international obligations that Ethiopia ratified. Hence, most of the components of the International Health Regulations (IHR 2005) are also included into the new process. The IHR 2005 is a legally binding document that entered into force on 15 June 2007.

The purpose of the IHR 2005 is to prevent, protect against, control and provide public health response to the international spread of disease in ways that are relevant and restricted to public health risks, and which avoid unnecessary interference with international traffic and trade. The scope of the regulation embraces all the public health emergencies of international concern (PHEIC), which includes those caused by infectious diseases, chemical agents, radioactive materials, and contaminated food.

In order to implement the IHR successfully, it is important that building the core capacities such as coordination, surveillance, response, preparedness, risk communication, human resource development, and laboratory capacity are be emphasized. These functions are also the main components of PHEM. Therefore, building a strong PHEM process and strengthening its capacity will ensure the proper implementation of IHR 2005.

The three main categories of events that require to be notified under the IHR 2005 are:

- Four conditions that must be notified to WHO: smallpox, poliomyelitis due to wildtype poliovirus, human influenza caused by a new subtype, and severe acute respiratory syndrome.
- Other diseases and events may require notification if they are considered to be events of potential international public health concern. This assessment will normally be conducted at woreda level or above by using the IHR decision instrument in Annex 1. The diseases referred to in this category by the IHR include the following: cholera, plague, yellow fever, viral hemorrhagic fever, other diseases that are of special national concern.
- Any event of potential international public health concern including those of unknown cause or source, and those involving other events or diseases than those listed in the above two bullet points.

The definitions of **event** and **disease** in the IHR(2005) are the building blocks of the expanded surveillanceand notification obligations. The term "event" is defined as a manifestation of disease oran occurrence that creates a potential for disease. "Disease" means an illness or medical condition, irrespective of origin or source that presents or could present significant harm to humans.

Accordingly notification may be required for:

- Events, irrespective of their origin or source, including those caused by biological, (both of aninfectious and non-infectious nature) chemical agents or radio-nuclear materials;
- Events where the underlying agent, disease or mode of transmission is new, newlydiscovered oras yet unknown at the time of notification;
- Events involving transmission or potential transmission through persons, vectors, cargo or goods(including food products) and environmental dispersion;
- Events that carry potential future impact on public health and require immediate action to reduce the consequences;
- Events arising outside of their established patterns of occurrence.

As mentioned above, such potentially notifiable events extend beyond communicable diseases and addresssuch concerns as contaminated food or other products, and the environmental spread of toxic, infectiousmaterial or other contaminants. The nonspecific scope of the IHR (2005) does not require that the eventunder assessment involve a particular

disease or kind of agent or even a known agent, nor does it excludeevents based upon whether they may be accidental, natural, or intentional in nature.

1.3 Purpose of this guideline

The main aim of the PHEM guideline is to provide guidance on how to implement the designed sub processes in the PHEM. It has been produced as a general guide to assist all public health officers, stakeholders and development partners, who take part in public health emergency management, in the implementation of the new approach in a standardized way throughout the country.

1.4 Scope and applicability of the guideline

The activities, in the PHEM guideline, are to be implemented nationwide with full involvement of all stakeholders. As the name implies PHEM deals with the management of all public health emergency issues, including diseases outbreaks, nutritional emergencies and health consequences of natural and human made disasters. Practices that will be covered in this guideline include preparedness, early warning, response and recovery. Hence this guideline addresses all public health emergencies related issues and will be implemented at all levels throughout the country.

The information and activities in this guideline are intended for use by health managers and health staff at all levels of the health system (Federal, Regional, Zonal, Woreda and health facilities). These include;-

- Public health /Health management teams
- PHEM staff
- Surveillance officers/focal points
- Health facilities

It is planned to update the guideline continuously based on changes indisease patterns and new issues that will emerge during the implementation phase. Hence, it is a live document that will be updated regularly.

Section 2. Public Health Emergency Preparedness

Preparedness is defined as "the range of deliberate, critical tasks and activities necessary to build, sustain, and improve the operational capability to prevent, protect against, respond to, and recover from incidents". Preparedness activities and tasks are those things that should be done prior to the occurrence of emergency.Development of plans, procedures, protocols, and systems; establishment of mutual aid agreements; provision of training; and the conduct of exercises are among other preparedness tasks.

The public health emergency preparedness capabilities include:

- Putting in place the necessary logistics and funding,
- Building the essential systems specific to protection, prevention and response;
- Equipping public health personnel and respondents with the necessary knowledge and tools, and
- Educating the public on related measures to be taken to prevent and control the event.

The aim of preparedness is to strengthen capacity in recognizing and responding to public health emergencies through conducting regular risk identification and analysis, establishing partnership and collaboration, enhancing community participation and implementing community-based interventions and strategic communication during the pre-emergency phase and ensuring their monitoring and evaluation.

The main objectives of health emergency preparedness include:

- Preventing avoidable crisis and catastrophes;
- Reducingmorbidity and mortality effects;
- Availing resources;
- Minimizing disruption to health services;
- Maintaining business continuity as far as possible;
- Reducing disruption to society as much as possible.

In the public health context, the preparedness sub process is comprised of the following broad activities:

- Coordination and collaboration;
- Vulnerabilityassessment and risk mapping;
- Planning for identified risks and hazards;
- Capacity building;
- Monitoring and rehearsal or simulation.

Preparedness involves a range of players and partners engaging in initiatives that promote health, prevent and control diseases and conditions and protect people from the consequences of health emergencies due to man-made and natural causes. Therefore,

preparedness is a responsibility shared by all levels of government, private sector, not-forprofit sector, institutes, and professionals associations.

The way forward to implement sound preparedness measures is to accomplish first and foremost a paradigm shift from managing emergencies to managing risks. Hence, a big educational drive is needed to install the distinctive concepts of hazards, vulnerability, risks and the value of managing risks. High-level advocacy and influential public champions are needed to promote risk reduction in their societies.

2.1 Coordination and collaboration

A coordinated disaster preparedness and response system is an essential condition for effective management of public health emergencies.

- Horizontal coordinationaddresses links between among different directorates, sectors and institutionsat national, regional, zone, woreda and kebele levels. Horizontal coordination also includes cross-border coordination with neighboring countries and inter-regional, between zones or woredas or kebeles within the country.
- *Vertical coordination*addresses the hierarchy from the national level to the kebelelevel.

Coordination will be better managed if a committee or task force of all the stakeholders is established. There is no need of creating new committee for emergency preparedness. Instead, work within established structures and systems such as Public Health Emergency Management Task Force, outbreak committee, health committee or development committee etc. This committee should be, as much as possible, led by the correspondent administrative authority at different levels and will include representatives from relevant sectors and institutions such as water, agriculture, health facilities, universities, and partnersto ensure comprehensive preparedness.

Activities and steps required for effective coordination and collaboration are:

- Identify all sectors, collaborators and partners, their areas of intervention and capacity for public health emergency management;
- Develop a list and keep a register of all experts, institutions and organization and update the listyearly;
- Communicate with all partners and establish a coordination/collaboration forum;
- Develop a term of reference (TOR), memorandum of understanding (MOU) to guide the framework;
- Monitor and evaluate participation and implementation of public health emergencyactivities as per the TOR or MOU;
- Report the level of preparedness to the next higher level and share with all stakeholders on monthly basis or as required;
- Organize a Rapid Response Team (RRT) to initiate activities at the time of response;
- Review membership, TOR or MOU as per the findings.

At national level, the PHEM coordinates preparedness activities using three major mechanisms:

- Multi-sectoral PHEM Taskforce, a decision making body at Federal levelled by the Health Minister;
- PHEM Technical Taskforce (PHEMTTF), led by the EHNRI Director General;
- Technical Working Groups (TWG), which is a technical advisory body of the PHEMTTF that encompasses experts, from different institutions and partners to give advice on specific health risks e.g. Acute watery diarrhea TWG, vaccine preventable TWG, etc.

It is advisable that the regional, zonal, woreda and lower structures also follow and adapt similar functional groups for the purpose of coordinating activities at their respective level. In addition to this, regional, zonal, and woreda PHEM structures should identify members of the RRT that is expected to take a timely preparedness and response action when an emergency occurs.

The rapid response team needs to follow the combination below for the purpose of effective coordination and action initiation where needed.

2.2 Vulnerability assessment and risk mapping

Definition of terms:

Vulnerability: The susceptibility of a community, service, or infrastructure to damage or harm by a realized hazard or threat.

Hazard: An accidental or naturally occurring event or situation with the potential to cause physical or psychological harm (including loss of life) to members of the community,damage or losses to property, and/or disruption to the environment or to structures (economic, social, political) upon which a community's way of life depends e.g. Presence of outbreaks,flood,storm,chemical release.

Threat: The intent and capacity to cause loss of life or create adverse consequences to human welfare (including property and the supply of essential services and commodities), the environment or security.

Risk: The probability of harmful consequences or expected loss (of lives, people injured, economic activity disrupted or environment damaged) resulting from interactions between natural or human induced hazards conditions. For example:

- Measles epidemic (hazard) in a community The potential impact (and risk) will depend on vulnerability based on the immunization level, nutrition statusetc.
- Earthquake (hazard) type of house (tent, tukul, poorly designed high-rise building etc.)
- Floods (hazard) the lower in altitude and closer to a river, themore susceptible to flooding.

Risk is a function of many factors and not only exposure to hazard.Risk is defined as a product of the likelihood of the occurrence of a given hazard (epidemic disease, drought, flood, etc.) and the vulnerability to the impact. Improving coping capacity reduces the risk by reducing the vulnerability to the impact or by reducing the likelihood of the hazard.

A vulnerability assessment is a continuing, dynamic process of assessing hazards and risks that threaten the population and the health system and determining what can be done

about it. Vulnerability assessments also include a methodof structured data collection geared towards understanding the levels of potential threats, population likely to be affected, coping capacity, relief needs and available resources to address them.

A vulnerability assessment provides:

- A means to inform decision-makers about the needs of preparedness at different levels;
- A starting point to construct an overall plan that corresponds to the dimensions of identified risks. This can also help to measure the levels of preparedness or unpreparedness;
- A tool to initiate the public health emergency preparedness planning;
- The basis for monitoring trends of risks in emergency prone areas. In that sense, the initial effort of developing a data base through vulnerability assessments should become the basis for maintaining and updating an essential informational tool for development planning purposes.

The steps you are required to follow in conducting a Vulnerability Assessment and Risk Mapping (VARM) are listed below.

Step 1: Contextualization

Contextualization is a matter of looking at the impact severity of hazards in the sector's area of concern.An organization should begin by defining the scope of the risk management activity in the context of its roles and responsibilities. It needs to define the physical, social, environmental andstatutory environment within which the risk exists. It should take into account all the stakeholders relevant to the risk management.

It also requires describing the relevant characteristics of the area for which the risk assessment is being completed as this will influence the likelihood and the impact of an emergency on the community. The MoH may need to consider some or all of the following aspects of its area, identifying emerging trends and possible future events, in addition to recording the current situation:

Health:What is the current health status of the community?Does it have any particular vulnerability in health terms (e.g. high level of chronic malnutrition, large population of elderly people)?What health facilities are available in the area, and would they be able to cope with the scale of event envisaged?

Social: What is the demographic, ethnic and socio-economic composition of the community? Are there any particularly vulnerable groups in the community (for instance young children, pregnant mothers, nomads, pastoralists, displaced persons or refugees)? How the various communities and vulnerable groups are geographically distributed within the area? How experienced is the community at coping with different types of emergencies? Coping capacity of local may vary and is often underestimated.

Environment: Is there any particular vulnerability (e.g. susceptibility to flooding, sensitive environments)?Is the area to be assessed urbanized, rural or mixed?

Infrastructure and economy: How is the infrastructure configured in the area (transport, utilities, business, etc.)?What are the critical supply networks in the area?Are there any sites in the area that are particularly critical for local, sub-regional, regional and national essential

services (e.g. telecommunications hubs, regional medical facilities, head offices of large businesses etc.). What type of economy does it have?

Hazardous sites: What potentially hazardous sites exist in the area? Examples are settlements in flood prone areas or near industrial center with hazardous substances). Where are they in relation to communities or sensitive environmental sites?

Much of this information will already be in the public domain or available from other ministries, for example census results, local and national surveys, yearbooks and maps.

Step 2: Hazard identification

Each level of the health system should identify those hazards that, in its view, present significant risks (i.e. could give rise to an emergency) in functional areas for which they have lead responsibility.

Step 3: Risk analysis

Assessing the likelihood of hazards

The likelihood of a hazard in a particular geographical area or function in Ethiopia may vary. For example, the likelihood of an infectious disease epidemic in humans might vary from place to place. Similarly the likelihood of flooding is very dependent on the geography and hydrology of a particular area. Whilea national likelihood assessment forms a useful starting point for a regional, zone or woreda level likelihood assessment, each level needs to carry out their own assessment.

An assessments of the likelihood of the hazards occurring within the next two years should always be done. When assessing the likelihood of a hazard it is necessary to refer to the description of an outcome of an incident. For example, it is difficult to assess the likelihood of flooding in the next 5 years without defining the size of the flood incident to be assessed (small-scale floods are more likely than larger-scale floods). The outcome can be defined in various ways. For flooding, it may be appropriate to talk in terms of the area flooded. For many incidents it may be necessary to use numbers of fatalities or population affected. Although both measures – area flooded and fatalities – are consequences of the hazards, they are immediate or primary consequences that can be used as proxy measures to describe the outcome of the hazard.

Where there is a considerable range in the foreseeable outcomes of a potential hazard, it may be necessary to assess the likelihood (and subsequently impact) of the hazard at multiple outcomes. For example, it may be necessary to make separate risk assessments for different scales of flooding, different duration and severity of a drought, different fatality rate from an emerging pandemic influenza strain, different sizes of toxic chemical release.

2.2.1 Assessing the impact of hazards

The potential impact of each hazard is assessed in four different categories, health, social, economic, and environment. The health sector is primarily concerned with the first category although other categories may have indirect impact (loss of income leads to malnutrition for instance).

The measures of impact can be only partly objective (e.g. total numbers of people injured or displaced, total amount of chemical released) as the impact depends not only on absolute numbers but also on the nature of the society or environment experiencing the hazard (its

coping capacity). Rating the severity of health impacts should make every effort to back up what is a subjective judgment with evidence (for example measures from a previous similar incident) and to record what assumptions have been made.

Level	Descriptor	Categories of Impact	Description of Impact
		(see below)	
1	Insignificant	Health	Insignificant number of injuries or impact on health
	(likelihood	Social	Insignificant number of persons displaced and insignificant personal support required.
	over 2 years >0.005%)		Insignificant disruption to community services, including transport services and infrastructure.
		Economic	Insignificant impact on local economy.
		Environment	Insignificant impact on environment
2	Minor	Health	Small number of people affected, no fatalities, and small number of minor injuries with first aid treatment.
		Social	Minor damage to property.
	(likelihood over 2 years		Minor displacement of a small number of people for < 24 hours and minor personal support required.
	>0.05%)		Minor localized disruption to community services or infrastructure <24hours
		Economic	Negligible impact on local economy and cost easily absorbed.
		Environment	Minor impact on environment with no lasting effects.
3	hospitali		Sufficient number of fatalities with some casualties requiring hospitalization and medical treatment. Activation of major incident procedures in one or more hospitals.
	(likelihood over 2 years	Social	Damage that is confined to a specific location or a small number of locations, but requires additional resources.
	>0.5%)		Localized displacement of >100 people for 1-3 days.
			Localized disruption to infrastructure and community services.
		Economic	Limited impact on local economy with some short-term loss of production, with possible additional clean-up costs.
		Environment	Limited impact on environment with short-term or long-term effects.
4	4 Significant Health		Significant number of people in the affected area impacted with multiple fatalities, multiple serious or extensive injuries. Significant hospitalization and activation of major incident procedures across a number of hospitals
	over 2 years	Social	Significant damage that requires support for local responders with external resources.
			100 to 5,000 people in danger and displaced for longer than one week.Local responders require external resources to deliver support.
			Significant impact on and possible breakdown of delivery of some social services.
		Economic	Significant impact on the local economy with medium-term loss of production.
			Significant clean-up and recovery costs.
		Environment	Significant impact on environment with medium-to long-term effects.

Table 2-1Impacts each category and measures of impacts

Level	Descriptor	Categories of Impact (see below)	Description of Impact
5	Catastrophic	Health	Very large numbers of people in affected area(s) impacted with significant numbers of fatalities, large numbers of people requiring hospitalization with serious injuries with longer-term effects.
	(likelihood over 2 years	Social	Extensive damage to propertyand built environment in affected area requiring major demolition.
	>50%)		General and widespread displacement of more than 500 people for prolonged duration and extensive personal support required.
			Serious damage to infrastructure causing significant disruption to, or loss of, key services for prolonged period.Community unable to function without significant support.
		Economic	Serious impact on local and regional economy with some long-term, potentially permanent, loss of production with some structural change.
			Extensive clean-up and recovery costs.
		Environment	Serious long-term impact on environment and/or permanent damage.

The development of a health impact assessment is led by the health sector but the other sectors should be consulted fully and widely on likely impacts.

Step 4: Risk Evaluation

Risk assessments are produced by combining the assessed likelihood and impact scores of a hazard or threat by plotting them on a risk matrix (**Error! Reference source not found.**). The preparation of a risk matrix is an essential part of the risk assessment process.

The formula used to combine likelihood and impact scores varies from one risk assessment approach to another. The guidance presented here is consistent with a number of the major standards and consistent in the application of this risk matrix is essential if the results of the local risk assessments are to be easily compared. Each sector should have its own risk matrix for the risks for which it has lead responsibility.

- Very High Risk these are classed as primary or critical risks requiring immediate attention. They may have a high or low likelihood of occurrence, but their potential consequences are such that they must be treated as a high priority. This means that strategies should be developed to reduce or eliminate the risks, but also that mitigation in the form of (multi-agency) planning, exercising and training for these hazards should be put in place and the risk monitored on a regular frequency. Consideration should be given to specific planning to the risk rather than generic.
- High Risk these risks are classed as significant. They may have high or low likelihood
 of occurrence, but their potential consequences are sufficiently serious to warrant
 appropriate consideration after those risks classed as 'very high'. Consideration should
 be given to the development of strategies to reduce or eliminate the risks, but also
 that mitigation in the form of at least (multi-agency) generic planning, exercising and
 training should be put in place and the risk monitored regularly.

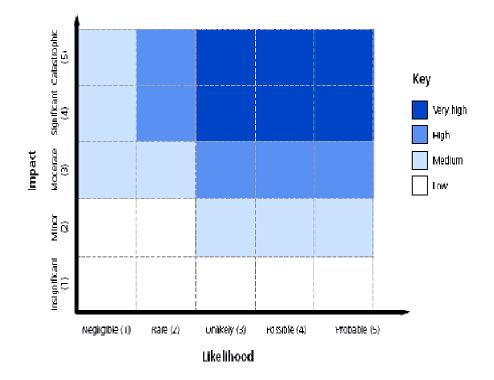


Figure 2-1Risk Matrix

- *Medium Risk* these risks are less significant, but may cause upset and inconvenience in the short-term. These risks should be monitored to ensure that they are being appropriately managed and consideration given to their being managed under generic emergency planning arrangements.
- Low Risk these risks are both unlikely to occur and lesssignificant in their impact. They should be managed using normal or generic planning arrangements and require minimal monitoring and control unless subsequent risk assessments show a substantial change, prompting a move to another risk category.

Step 5: Risk Reduction

Risk assessments are not an end in themselves. Assessments allow organizations to prioritize their contingencies activities on an objective basis and to measure the effectiveness of their actions in reducing risk or making response plans. Therefore at the risk reduction stage of the process, sectors should prioritize their own risk reduction measures in accordance with the size of the risks and the gaps in the capabilities required to respond to those risks. Risk priority will be expressed on a 1-5 scale with 1 as the lowest priority and 5 as the highest risk priority.

Once priorities have been agreed, the next step is to identify and evaluate reduction options for each risk. The process of risk reduction has a number of stages that are described below:

- Assess the type and extent of the capabilities (equipment, trained staff, facilities, plans) required for managing and responding to the hazards.
- Identify the capabilities that are already in place.

- Identify the additional resources needed with a priority order keeping in mind the economic reality of the region.
- Identify what other organizations may contribute.
- Align actions with what is available at hand and other organizations' contributionsto minimize or fill gaps.

Step 6: Monitoring, reviewing and publishing

Risks and risk treatment programs should be reviewed regularly: A good opportunity is the experience of an emergency elsewhere:Questions to ask include "Could it happen here?" "Are our assumptions still valid?" and "Were there any impacts which were not taken into account in our risk assessment?" The risk assessment should be seen as a living document and should be referred to regularly and updated when required.

2.3 Preparedness Planning

Planning is the theme of the whole emergency preparedness exercise. Plans should be updated regularly especially following major incidents and mock exercises to include lessons learned. The plans should form the basis of estimation of required resources for predictable emergencies including training. It should be exercised periodically to ensure that partners are familiar with the plan and able to execute their assigned role. Thus, it is essential that plans reflect the preparedness cycle of plan, train, exercise, and incorporation of after action reviews and lessons learned.

The purpose of planning at this stage is to have agreedupon, implementable and/or operable plans in place, for which commitment and resources are relatively assured. Readiness planning includes working out agreements between people and/or agencies as to who will provide services in an emergency to ensure an effective, coordinated response. The written plan is a product, but not the main goal, of the planning process and needs to be operationalized.

The activities and steps in the process of planning include:

- Identify and convene preparedness planning team(s)/expertsfrom different sectors including partners,
- Coordinate and integrate all response and recovery agencies/organizations in the planning process,
- Identify needs required torespond to potential emergencies,
- Discuss with partners to endorse and agree on their roles and responsibilities,
- Develop plans, to prevent, protect against, respond to, and recover from natural and man-made disasters,
- Prepare monitoring mechanisms and tools to ensurepreparedness plan is operationalized,
- Ensure the integration of the plan in the sectorregular plan.

2.4 Logistics and Capacity Building

Based on the risk assessment findings, capacity building activities shall be carried out in order to effectively mitigate, prepare for identified risks, and respond to any occurrence of PHE events.

The capacity building activity could focus on establishing and/or strengthening system and human resource needs related to PHEM: surveillance system, communication, laboratory, and logistics.

The logistic part focuses on stockpiling drugs, vaccines (buffer stocks), personal protection equipment (PPE), emergency health kits, medical supplies required for prevention and control of epidemics, and nutritional supplements. This has to be augmented with securing funds for related operational activities.

The public health emergency management unit shall ensure adequate supplies for the management of different hazards and identified risks are available, as part of the preparedness plan. While doing preparedness, estimate needs based on different assumptions. The table below gives you a general approach on how to estimate of the amount of supplies needed according to the number of people in area at risk. Construct a simple excel spreadsheetto calculate the supplies that are required for your level.

Level (e.g. woreda,) (A)	Population of the locality (B)	Expected number of cholera cases (C)	# of people with severe dehydration (D)	ORSin sachets	Ringer's Lactate of 1000ml bag	etc.
XXX	000	(B) x attack rate	(C) x severe rate	(C) x 6.5	(D) x 6	
YYY	0000	(B) x attack rate	(C) x severe rate	(C) x 6.5	(D) x 6	
ZZZ	00000	(B) x attack rate	(C) x severe rate	(C) x 6.5	(D) x 6	
TOTAL	Sum above	Sum above	Sum above	Sum above	Sum above	

System development:

- Identify an efficient surveillance strategy and establish/strengthen the inflow of gathered information from all sources in a timely fashion,
- Develop/strengthen communication procedures, and systems that support required communications with all levels,
- Provide ICT support to early warning sub process,
- Coordinate procurement and placement of communication systems based on a gap analysis of requirements versus existing capabilities.

2.5 Medical and Public Health Surge

- Cases are investigated by public health professionals to reasonably minimize morbidity and mortality rates, even when the numbers of casualties exceed the limits of the normal medical infrastructure for an affected community.
- Improve tracking of cases, reducing exposure, adverse events, and patient disposition,
- Have or have access to a system that provides these capabilities,
- Decrease the time needed to execute medical and public health functions,
- Improve coordination public health and medical services,
- Ensure epidemiology response capacity consistent with hospital preparedness guidelines for surge capacity,
- Participate in the development of plans, procedures, and protocols to identify and manage local and regional public health and hospital surge capacity,
- Increase the proficiency of volunteers and staff performing collateral duties in performing epidemiology investigation and mass prophylaxis support tasks,
- Increase the number of physicians and other providers with experience and/or skills in the diagnosis and treatment of infectious, chemical, or radiological diseases or conditions possibly resulting from a terrorism-associated event who may serve as consultants during a public health emergency.

2.6 Monitoring and Simulation

Monitoring: This activity focuses on monitoring the implementation of identified activities indicated in the sub-process and reporting the status to respective process owners and concerned bodies based on the frequency set in the PHEM core process design. Operationalizing developed plans through exercising, training, and real world events, and use after-action reports to support validation and revision of operational and Epidemic Preparedness and Response Plan (EPRP) is also a major activity that contributes to identifying flaws in our plan. The findings of the rehearsal guides the refinement of the consecutive plans that will be used at different phases.

Conduct performance review every year (Use various methods such as workshop, review meetings, questionnaire etc.). **Document findings, lessons learnt and share with all members.**

Monitoringindicators: Monitoring indicators found in this guideline are expected to be used as a starting point to conduct monitoring of programs at all levels. Therefore, these are expected to be refined and qualified according to the contexts with which preparedness activities are to be carried out.

Simulation: Once it is assumed that preparedness has reached to anacceptable level the next action is simulation where by the team at all level tests efficiency and reliability of preparedness activities in an ideal setting.

This exercise is a focused practice activity that places participants in a simulated situation and requires them to function in the capacity that would be expected of them in a real event. It can involve all partners that are expected to take part in each type of emergency management and are parts of the planning process.Conducting an exercise evaluates a system's ability to execute theplan. It allows the system to identify and correct problems in the plan prior to a real event.

Below are major activities that should be under taken to conduct a rehearsal under ideal settings:

Establish ideal contexts to simulate exercise

This is the step where you need to set objectives and methodologies for the risk assessment exercise. Always begin by defining the scope of the risk management activity in the context of its roles and responsibilities. Also define the physical, social, environmental and statutory environment within which the risk exists. Doing so will help you to exercise your simulation in a real world setting. It should take into account all the stakeholders relevant to the risk management.

Identify a setting where you evaluate your preparedness taking the worst scenario for the selected risk. E.g. take a known flood prone area to simulate your preparedness in relation to malaria epidemic response.

Choose appropriate mechanism

It is possible to conduct simulation in different ways. Face to face, online etc..... You will need to choose one which is appropriate for your purpose. There are many different types of exercises. Depending on time, money, resources and what you'd like to evaluate you can choose the type of exercise that is most appropriate.

- Orientation Seminar: An overview or introduction designed to familiarize participants with roles, plans, procedures or equipment.
- *Drills*: A coordinated and supervised activity normally used to test a single specific operation or function.
- *Tabletop Exercise:* A facilitated analysis of an emergency situation in an informal stress free environment.
- *Functional exercise:*-A fully simulated active exercise that tests the capability of an organization to respond to a simulated event.
- *Full-scale exercise:* simulates a real event as closely as possible.

Identify and orient team

Communicate all relevant stake holders on the purpose of the simulation exercise. This is a stage where you invite your partners that participate in the simulation exercise.

It is important always to brief participants on the purpose of the audit exercise so that everyone will be aware of its role and responsibility in action.

Conduct rehearsal

Remember to notify your staff if the simulation is in house and to notify public if the simulation is in real situation.

Identify strengths and limitations

The overall purpose of the rehearsal exercise is to identify systems and capacity strengths and weaknesses prior to and event. The process has to identify strengths and weaknesses in relation to:-

• Coordination and collaboration that is expected to be in place,

- Vulnerabilityassessment and risk mapping outcomes used in the decision making process,
- The quality of planning process, preparedness and response details in it,
- Capacity building measures taken prior to an event

Review/update the plan

Once the exercise is over the last step is to review and update plans according to findings. Make sure that the updated plan is circulated to all members participated in the planning and rehearsal exercise.

Section 3. Early Warningand Surveillance

Early warning is the identification of a public health threat by closely and frequently monitoring identified indicators and predicting the risk it poses on the health of the public and the health system.

The purpose of early warning is to enable the provision of timely and effective information to the public and to responders, through identified institutions that allow preparing for effective response or taking action to avoid or reduce risk.

Public health early warning indicators are conditions which, when they occur or change, signal an increase in the risk of occurrence of a particular threat to public health. These indicators are regularly monitored to identify situations for which a public health action may be needed. Major indicators of early warning include:

- An increase in the number of cases beyond expected /occurrence of outbreaks,
- Unexplained morbidity and mortality,
- Malnutrition,
- Evidence of increase in zoonotic disease and/or related vectors,
- Environmental changes such as air pollution, water quality changes, contamination,
- Drought, flood, severe weather (metrological information),
- Agricultural eventssuch as reduced harvest, occurrence of pests or diseases,
- Refugees, internally displaced people, disruption of health services and infrastructure,
- Important industrial accidents; chemical spills etc.

An early warning system uses an event-based surveillance and indicator-based surveillance, as depicted in Figure 3-1 to monitor threats, risks and priority diseases respectively. As a basic principle of public health intelligence, both components are given equal attention and processed in the same way, since a signal leading to a public health alert can originate from either one.

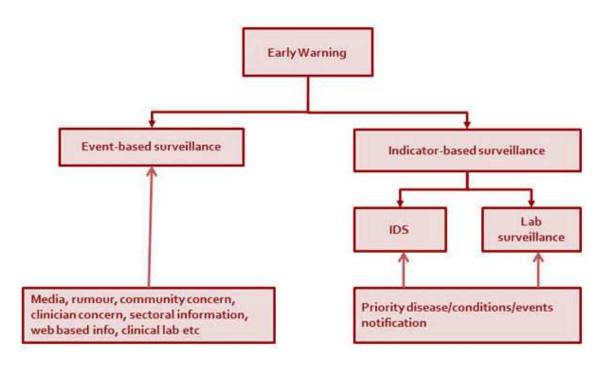


Figure 3-1.Components of early warning system

The occurrence of outbreaks is the most common public health emergency of concern. Therefore, to ensure identification of risks and timely detection of an outbreak a system with an early warning mechanism agreed by all operational agencies is essential.

Reporting forms, case definitions and reporting mechanisms are developed to facilitate this. Health workers at the primary and secondary care levels are the key component of this early warning system. They must be trained to report any event of public health concern and suspected case of a disease with epidemic potential immediately to the PHEM coordinator, using direct communication and/or the outbreak alert form.

The analysis of these reports by the PHEM coordinator will allow for the identification of risks and clusters. It is vital that all events of public health concern and suspected cases are followed up and verified.

In camps established after large population displacements, an immediate response is necessary because of potentially high attack rates and high mortality rates. Effective monitoring of events can contribute greatly in preventing occurrences of PHEs while the early detection of outbreaks can have a major impact in reducing the numbers of cases and deaths. The impact of early detection and response in reducing the disease burden caused by an outbreak in an emergency situation is shown inFigure 3-2 and Figure 3-3 below.

The Integrated Disease Surveillance (IDS) system will ideally detect an outbreak in the early stages. Once an outbreak occurs, investigation will be required to:

- Confirm the outbreak,
- Identify all cases and contacts,
- Detect patterns of epidemic spread,
- Estimate potential for further spread,

• Determine whether control measures are working effectively.

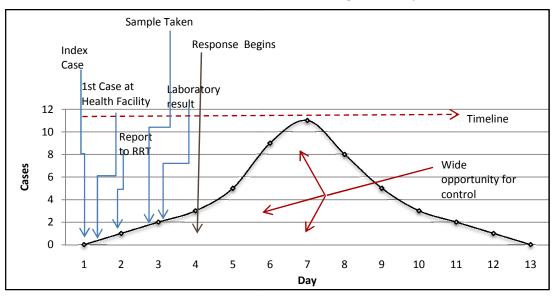


Figure 3-2.Impact of early detection of an outbreak

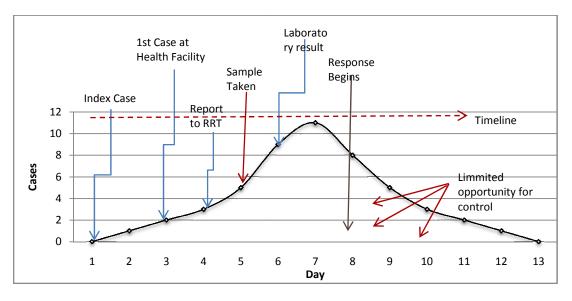


Figure 3-3.Impact of late detection of an outbreak

3.1 Indictor Based Surveillance

Indicator-based surveillance refers to structured data collected through routine integrated disease surveillance, nutritional and laboratory surveillance.

3.2 Integrated Disease Surveillance

In integrated disease surveillance, the various surveillance activities become integrated into one system within the broader national health system. It also emphasizes all functions of surveillance activities to be carried out using similar structures, processes and personnel.

Surveillance is the process of gathering, analyzing, and dissemination of information for the implementation, and evaluation purpose of proper planning, of health services/interventions. It is also defined as "Information for Action". A functional disease surveillance system is essential for defining problems and taking action. Proper understanding and use of this essential epidemiological tool (public health surveillance) helps health workers at the woreda and health units to set priorities, plan interventions, mobilize and allocate resources, detect epidemics early, initiate prompt response to epidemics, and evaluate and monitor health interventions. It also helps to assess long term disease trends.

Objectives of surveillance:

- To detect epidemics/outbreaks so that they can be controlled in a timely manner,
- To predict epidemics so that health services can plan to respond, prevent where possible, treat and control priority diseases,
- To monitor trends of priority diseases in order that changing trends inform policy decision,
- To evaluate an intervention so that effective and efficient actions/policies are identified and supported.

3.2.1 Identifying Priority Diseases and Conditions for Surveillance

It is clear that surveillance could not be carried out for all diseases and conditions. Therefore, priority should be given to those diseases that are of interest at national and international levels. In Ethiopia 20 diseases (13 are immediately reportable whereas 7 are weekly reportable) are selected to be included into the routine surveillance.

These diseases and conditions are selected based on one or more of the following criteria:

- Diseases which have high epidemic potential (anthrax, avian human influenza, cholera, measles, meningococcal meningitis, pandemic influenza,smallpox,severe acute respiratory syndrome (SARS), viral hemorrhagic fever (VHF), and yellow fever),
- Required internationally under IHR2005 (smallpox, poliomyelitis due to wild-type poliovirus, human influenza caused by a new subtype, SARS),
- Diseases targeted foreradication or elimination (poliomyelitis due to wild-type poliovirus, dracunculiasis, neonatal tetanus (NNT),
- Diseaseswhich have a significant public health importance (rabies, dysentery, malaria, relapsing fever, typhoid fever, typhus and severe malnutrition);
- Diseases that have available effective control and prevention measures for addressing the public health problem they pose.

Table 3-1List of reportable diseases / conditions in Ethiopia

Immedia	tely Reportable Diseases	Weekly Reportable Diseases
1.	Acute Flaccid Paralysis (AFP) / Polio	14. Dysentery
2.	Anthrax	15. Malaria
3.	Avian Human Influenza	16. Meningococcal Meningitis
4.	Cholera	17. Relapsing fever
5.	Dracunculiasis / Guinea worm	18. Severe Malnutrition
6.	Measles	19. Typhoid fever
7.	NNT	20. Typhus
8.	Pandemic Influenza A	
9.	Rabies	
10.	Smallpox	
11.	SARS	
12.	VHF	
13.	Yellow fever	

In addition to the above reportable diseases and conditions, it is required to report the following emergency illnesses or health conditions that are of concern to the public which need early response.

- Clusters of respiratory illness (including upper or lower respiratory tract infections, difficulty breathing and Adult Respiratory Distress Syndrome),
- Clusters of gastrointestinal illness (including vomiting, diarrhea, abdominal pain, or any other gastrointestinal distress),
- Influenza-like constitutional symptoms and signs,
- Clusters neurologic symptoms or signs indicating the possibility of meningitis, encephalitis, or unexplained acute encephalopathy or delirium,
- Cluster of rash illness,
- Hemorrhagic illness,
- Botulism-like syndrome,
- Sepsis or unexplained shock,
- Febrile illness (illness with fever, chills or rigors),
- Disease caused by antimicrobial resistant organism,
- Non-traumatic coma or sudden death,

*Note:*Region specific disease or events that are public health importance and which warrant surveillance can be added to their surveillance system.

3.2.2 Standard Case Definitions

A case definition: is a set of criteria used to decide if a person has a particular disease, or if the case can be considered for reporting and investigation.

Standard case definition: is a case definition that is agreed upon to be used by everyone within the country. Standard case definition can be classified as confirmed, probable, and possible or suspected.

A standard case definition of suspected and confirmed cases of the 20 reportable diseases and conditions listed above is indicated in Table 3-2. These definitions must be used at all levels including the community, health professionals working at health posts, health centers, hospitals, health offices at different levels, private health facilities, other government health facilities and NGO clinics.

Table 3-2 Standard case definition of immediately and weekly reportable diseases/ conditions to be used at health centers and above

Disease/ condition	Suspected	Confirmed
Acute flaccid paralysis (AFP)	Any child under 15 years of age with AFP or any person with paralytic illness at any age in whom the clinician suspects poliomyelitis	A suspected case with wild poliovirus isolation in stool.
Anthrax	Any person with acute onset characterized by several clinical forms which are: localized form: cutaneous: skin lesion evolving over 1 to 6 days from a popular through a vesicular stage, to a depressed black eschar invariably accompanied by edema that may be mild to extensive Systemic forms: gastro-intestinal: abdominal distress characterized by nausea, vomiting, anorexia and followed by fever pulmonary (inhalation): brief prodrome resembling acute viral respiratory illness, followed by rapid onset of hypoxia, dyspnea and high temperature, with x-ray evidence of mediastinal widening meningeal: acute onset of high fever possibly with convulsions, loss of consciousness, meningeal signs and symptoms; commonly noted in all systemic infections And has an epidemiological link to confirmed or suspected animal cases or contaminated animal products.	A suspected case that is laboratory- confirmed with ELISA or Western blot, toxin detection, chromatography assay, fluorescent antibody test.

Disease/ condition	Suspected	Confirmed
Avian Human Influenza*	Any person presenting with unexplained acute lower respiratory illness with fever (>38 ⁰ C) and cough, shortness of breath or difficulty of breathing. And one or more of the following exposures in the 7 days prior symptom onset:	A person meeting the criteria for a suspected case and positive results in a national and regional influenza laboratory.
	 Close contact (within 1 meter) with a person (e.g. caring for, speaking with, or touching) who is a suspected, probable, or confirmed H5N1 case; 	
	• Exposure (e.g. handling, slaughtering, de- feathering, butchering, preparation for consumption) to poultry or wild birds or their remains or to environments contaminated by their feces in an area where H5N1 infections in animals or humans have been suspected or confirmed in the last month;	
	 Consumption of raw or undercooked poultry products in an area where H5N1 infections in animals or humans have been suspected or confirmed in the last month; 	
	 Close contact with a confirmed H5N1 infected animal other than poultry or wild birds; Handling samples (animal or human) 	
Cholera	In a patient age 5 years or more, with severe dehydration or death from acute watery diarrhea. If there is a cholera epidemic, a suspected case is any person age 5 years or more with acute watery diarrhea, with or without vomiting.	A suspected case in which Vibrio cholerae O1 or O139 has been isolated in the stool.
Dracunculiasis / Guinea worm	An individual exhibitinga skin lesion orlesions with emergence of one or more guinea worm (each individual should be counted only oncein a calendar year)	Not Applicable
Measles	Any person with fever and maculopapular (non- vesicular) generalized rash and cough, coryza or conjunctivitis (red eyes) OR any person in whom a clinician suspects measles.	A suspected case with laboratory confirmation (positive IgM antibody) or epidemiological link to confirmed cases in an epidemic.
Neonatal Tetanus	Any newborn with a normal ability to suck and cry during the first two days of life, and who, between the 3 rd and 28 th day of age, cannot suck normally, and becomes stiff or has convulsions or both.	Not Applicable
Pandemic Influenza A *	A person with acute febrile respiratory illness: fever, cough, sore throat, shortness of breath, difficulty in breathing or chest pains) with onsetwithin 7 days of close contact with a person who is a confirmed case of the new influenza A (H1N1) virus infection.	An individual with laboratory confirmed new influenza A(H1N1) virus infection byreal-time RT-PCR.
Rabies	A person bitten by suspected rabid dogand presented with fever, nausea, vomiting, agitation, pharyngeal spasms (hydrophobia/ aerophobia).	A suspected case confirmed by lab.
Smallpox	An illness with acute onset of fever \geq 38 $^{\circ}$ C followed by a rash characterized by vesicles orfirm pustules in the same stage of development without other apparent cause.	A suspected case with laboratory confirmed.

Disease/ condition	Suspected	Confirmed
SARS	Any person with history of fever, or documented fever <u>></u> 38 ⁰ CAND	A suspected case whose tests positive forSARS-Cov (cell culture)
	One or more symptoms of lower respiratory tract illness (Cough, difficulty of breathing, shortness of breath) And	
	Radiographic evidence of lung infiltrates consistent with pneumonia or autopsy findings consistent with pathology of pneumonia or Acute Respiratory Distress Syndrome without an identifiable cause And	
	NO alternative diagnosis can fully explain the illness.	
Viral Hemorrhagic Fever (VHF)	Illness with onset of fever and not showing improvement to treatments of usual causes of fever in the area, and at least one of the following signs: bloody diarrhea, bleeding from gums, bleeding into skin (purpura), bleeding into eyes and urine.	A suspected case with laboratory confirmation (positive IgM antibody or viral isolation), or epidemiologic link to confirmed cases or epidemic.
Yellow fever	A person with acute onset of fever followed by jaundice within two weeks of onset of first symptoms. Hemorrhagic manifestations and renal failure may occur.	A suspected case with laboratory confirmation (positive IgM antibody or viral isolation) or epidemiologic link to confirmed cases or epidemics.
Dysentery	A person with diarrhea with visible blood in stool.	Suspected case with stool culture positive for Shigella dysentariae 1.
Malaria	Any person with fever or fever with headache, rigor, back pain, chills, sweats, myalgia, nausea, and vomiting diagnosed clinically as malaria.	A suspected case confirmed by microscopy or RDT for plasmodium parasites.
Meningitis*	Any person with sudden onset of fever (>38.5 ^o C rectal or 38 ^o C axillary) and one of the following signs: neck stiffness, altered consciousness or other meningeal sign.	A suspected case confirmed by isolation of <i>N. meningitis</i> from Cerebrospinal fluid or blood
Relapsing fever	Any person presented with an abrupt onset of rigors with fever, usually remittent, headache, arthralgia and myalgia, dry cough, epistaxis	A suspected case with demonstration of Borrelia in peripheral blood film
Typhoid fever	Any person with gradual onset of remittent fever (rising in step ladder fashion) in the 1 st week, headache, arthralgia, anorexia, constipation and	A suspected case with Widal test, "o" titer of 1/160 and more, is very suggestive,
	abdominal pain.	A suspected case with positive blood culture at the 1 st week or positive stool culture at 3 rd , 4 th and 5 th week of illness is very definitive.
Typhus	Any person with an abrupt onset of headache, chills and rapidly mounting fever, malaise, prostration and rash.	A suspected case with Weil-Felix reaction of the proteus strain OX-19 with fourfold rise in titer, or a single titer equal to or greater than 320 in the second week of illnesses.
Severe Acute Malnutrition	Children age from 6 months to 5 years with MUAC less than 11cm and/or children with bilateral edema regardless of their MUAC.	Children with MUAC less than 11cm and/or children with bilateral edema regardless of their MUAC.

Note:Any unusual occurrences, outbreaks, clusters of illnesses that may indicate publichealth hazards should also be reported immediately.

Simplified Case Definitions for Community Levels acase definition of disease and conditionsadapted to suit to health extension workers (HEWs) and community members includingcommunity health workers, traditional healers, birth attendants, kebele administration, agricultural workers, teachers, drug outlets, etc.The community case definitions were modified for simplicity and ease understandingby HEWs and the community members.A list of 14 disease or syndromes and conditions are identified to give simplified case definitions forcommunity levels (see Table 3.3).

Table 3-3 Community Case Definition for Immediately and Weekly Reportable Diseases / Conditions for Health Posts and community levels.

*ወዲያ*ውኑእናበየሳምንቱሪፖርትየሚደረጉበሽታዎች/ ሁኔታዎችየማህበረሰብየበሽታመግለጨበጤናኬላናበማህበረሰብደረጃየሚያገለግል

}.	በሽታ/ሁኔታ	<u>የበሽ</u> ታመባለጫ			
I	Disease/Conditions	Case Definition			
l.In	nmediately Reportableøዲ	ያውኑሪፖርትየሚደረጉ			
1	Acute Flaccid Paralysis Any person with sudden onset of paralysis of the limbs.				
	<i>አጣዳሬ</i> የልጅነትልምሻ	አጣደቆየሆነየእጅ፣የእግርወይምየሁለቱምመዛል /መዝለፍለፍ/የተከሰተበትማንኛውምስው			
2	Anthrax አባስን <i>ጋ</i>	A person who gets ill within 7 days after eating meat of sick animals or close contact with animals that have bleeding from nose, mouth and anus.			
		የ <i>ታመመ</i> እንስሳሥ <i>ጋ</i> በልቶወይምከአፍንጨቸው፣ከአፋቸውአናከઢንጥጣቸውደምየሚፈሳቸውእንስ ሳት <i>ጋ</i> ርየቅርብንክኪአድርጎ 7 ቀናትውስጥየ <i>ታመመማጓ</i> ኛውምሰው			
3	Acute Watery Diarrhea አጣዳራተቅማጥናትውከት	Any person 5 years of age or more with profuse acute watery diarrhea and vomiting.			
		መጠኑየበዛአጣዳራናውሃመሰልተቅማጥእንዲሁምትውከትያለውዕድሜው 5 አመትናከዚያበላይየሆነማንኛውምሰው			
4	Dracunculiasis / Guinea	A person who has painful,burning blister OR			
	Worm ኂኒ ወ ርም	A ruptured blister with the emergence of one or more guinea worms.			
		ኯ፝፝፝፝፝፝ኯጙተና፝ <i>ህመምናየማ</i> ቃጠልስሜትያስውውሃየቋጠረአብጠትያስውስው <u>ወይም</u>			
		የ <i>ፌኣዳ</i> ውሃየቋጠረአብጠት ሆኖአንድወይምከዚያበላይየጊኒትልከውስ ጡየሚወጣውቁስልያለውስው			

}. በሽታ/ሆኔታ የበሽታመግለጫ		የ በሽ <i>ታመግ</i> ለጫ
I	Disease/Conditions	Case Definition
5	Influenza like Illnesses	Any individual with fever, cough, sore throat, shortness of breath and difficulty of
	<i>ጉን</i> ፋንመሰልበሽታዎች	breathing, chest pain;AND/OR
		Has history of contact during the 7 days prior to the onset of symptoms with sick or dead birds, including chickens.
		ትኩሳት፣ሳል፣የጉሮሮመቁሰል፣የደረትው <i>ጋ</i> ት፣የትንፋሽማጠርናየመተን ፈስች ግርያለበት <u>እና/ወይም</u>
		ምልክቶቹከመታየታቸውከ7
		ቀናትበራትከ <i>ታመ</i> መወይምከሞቱወፎች፣ዶሮንጨምሮንክኪየነበረውሰው
6	Rashes	Any person with fever and vesicular, maculopapular or pustularrashes on any part of the body.
	ሽፍ <i>ታየሚያመ</i> ጡበሽታዎች	፝ኯዀዸፚፙኯ ፟ትኩሳትአናበየትኛውምየስውነትክፍሉላይውሃየቋጠረ፤መግልየያዘወይምያልያዘሽፍታያለበትማንኛ
		ውምስው
7	Neonatal Tetanus	Any newborn with a normal ability to suck and cry during the first two days of life,
	የጨ ቅሳህ ፃን መንጋጋቀልፍ	and who, between the 3 rd and 28 th day of age, cannot suck normally, and becomes stiff or has convulsions or both.
		መናማሆኖተወልዶከሁለትቀንበኋላግንመጥባትይቃተውአናከ 3-28 ቀናትውስጥየሞተጨቅሳህፃን
8	Rabies	A person bitten by suspected mad dog or other animal.
	የ ዕብድውሻበሽ ታ	<i>ማ</i> በዱበተጠረጠረውሻወይምሌላአንስሳየተነከስማንኛ ውምስው
9	Hemorrhagic diseases	Any person who has severe illness with fever and bleeding from gums, nose, eye,
	<i>የመድማ</i> ትበሽታዎች	or skin.
		ከባድህመም፣ትኩሳትናከድድ፣ከአፍንጫ፣ከአይንወይምከቆዳደምየ <i>ሚወጣውማን</i> ኛውምሰው
	Weekly Reportable በየሳምን ሳ	
1	Acute Febrile Illness	Any person with fever, severe headache and /or diarrhea
2	አጣዳፊየትኩሳትበሽ,ታዎች	ትኩሳት፣ከባድራስም ታትእና/ወይም ተቅማጥያለውማንኛ ውምሰው
2	Bloody diarrhea የደምተቅጣጥ	Any person with diarrhea and visible blood in the stool ደምየቀላቀለበት ተቅማጥ ያለው ማንኛ ውምሰው
3	Malaria	Any person with fever OR
5	"v	fever with headache, back pain, chills, rigor, sweating, muscle pain, nausea and
	v	vomiting OR
		suspected case confirmed by RDT
		ትኩሳት <i>ያ</i> ለው <u>ወይም</u>
		ትኩሳት፣ራስም ታት፣የጀርባ ህመም፣ብርድብርድማለት፣ማንቀጥቀ ጥ፣ላብላብማለት፣የጡን <i>ጅ</i> ቁርጥ <i>ማ</i> ት፣ማቅለሽለሽናትውከትያለው <u>ወይም</u>
		 በበሽታውተጠርጥሮበፈጣንመመርመሪያኪትየተረ <i>ጋገ</i> ጠማንኛውምሰው
4	Meningitis	Any person with fever, severe headache and neck stiffness
	ማጅራትነትር	ትኩሳት፣ከባድራስም ታትናየአንገትአለመታዘዝያለውማንኛውምስው

}.	በሽታ/ሁጌታ	የበሽታመ ግለጫ
I	Disease/Conditions	Case Definition
5	Severe acute Malnutrition	Children age 6 months to 5 years with MUAC less than 11cm and bilateral leg edema OR
	ከፍተኛ <i>የምግብ</i> እጥረት	Children age 6 months to 5 years with bilateral leg edema.
		የመሀልክንዳቸውዙሪያከ11 ሳሜበታችየሆነናበሁለቱምእግርላይዕብጠትያላቸውዕድሜያቸውከስድስትወርእስከአምስትዓመትየሆ ናቸውሀፃናት <u>ወይም</u> በሁለቱምእግርላይአብጠትያላቸውዕድሜያቸውከስድስትወርእስከአምስትዓመትየሆናቸውሀፃናት

RDT- Rapid diagnostic Test, MUAC- Mid Upper Arm Circumference

Note: Any unusual occurrences, outbreaks, clusters of illnesses that may indicate publichealthhazards should also be reported immediately.

ማሳሰቢያ፡- የሀብረተሰብየጤናአደ*ጋ*ሊሆኑየሚችሉማንኛውምያልተለመዱክስተቶች፣ወረርሽኞችእና

*ተመሣሣይህመምየሚያሳ*ዩስዎችሲበዙወዲያውኑሪፖርትመደረ<mark>ግአስ</mark>ባቸው።

3.2.3 Reporting diseases and conditions under surveillance

Ensuring reliable reporting of surveillance data throughout the country is important so that program managers, surveillance officers and other health care staff can use the information for action.

The routine flow of surveillance data is usually from reporting sites to the next level up to the central level as indicated in figure 3.4 below. The community and health facilities especially health posts are the main source of information. The information collected from this site is compiled in standard forms, analyzed and then forwarded, to the woreda health office. Woreda level uses standard formats to compile aggregate, and send the data to zone/region, from which the central level receives. Feedback and information sharing will follow the same route.

Electronic Reporting: Ethiopia is at the stage of piloting a new electronic reporting system for Integrated Disease Surveillance (IDS) and Health Management Information System (HMIS). This system uses software that will be installed on computers at different levels, the lowest being at health center level. Following the BPR process, it is envisaged that woredas will be utilizing information technology opportunities to send and share their reports electronically. The health sector will maximally use the existing and ongoing woredas connectivity that is going on nationwide for this purpose. However until these mechanisms are in place, woredas are expected to send their reports with the available paper based reporting system.

Reporting Periodicity

Theidentified 20 disease and conditionsare classified in to two reporting periods depending on their epidemic potential, diseases targeted for elimination and eradication as indicated inTable 3.1 above; immediately reportable and weekly reportable.

*Immediate reporting:*Currently 13 diseases are identified to be reported immediately to next reporting level.For the immediately reportable diseases, a single suspected case is considered as a suspected outbreak.

Therefore, suspected outbreak of these diseases should be notified from level to level within 30 minutes of identificationas follows:

- From community or health post or health center to woredas health office within 30 minutes,
- From woreda health office to zone/region within another 30 minutes,
- From zone to regional office within another 30 minutes,
- From region health bureau to federal level within another 30 minutes,
- MOH to WHO within 24 hours of detection.

You can report the information verbally or by telephone, radiophone or use an electronic methods such as email, fax, mobile short message service.

Weekly reporting:Currently 7 diseases and conditions are identified to be reported weekly to the next reporting level. Reporting of the total number of cases and deaths seen within a week (Monday to Sunday) and should be reported to the next level as follows:

- Health facilities report data from Monday to Sunday to woreda every Monday till midday;
- Woredas report to zone/region every Tuesday till midday;
- Zone (if applicable) report to region every Wednesday till midday;
- Region report to EHNRI /PHEM every Thursday;
- EHNRI /PHEM report to stakeholders every Friday.

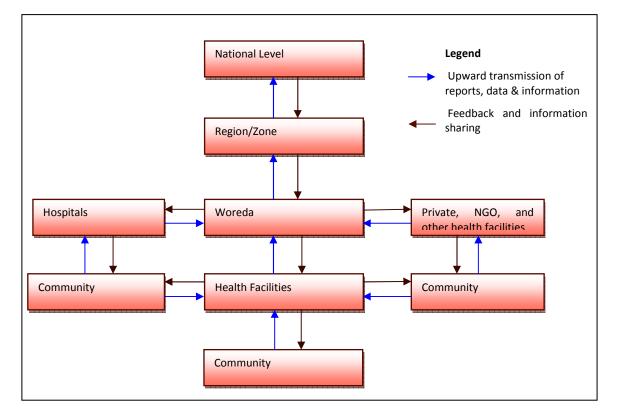


Figure 3-4Diagram illustrating the formal and informal flow of surveillance data and information throughout a health system

Reporting Tools

Different reporting tools are developed to facilitate the reporting of the identified diseases and conditions to be utilized at different levels of the health system. These include:

- Weekly reporting form for healthpost / HEW
- Weekly reporting formatfor other levels
- Daily epidemic reporting format for Woreda(DERF-W)
- Daily epidemic reporting format for Region(DERF-R)
- Case based reporting format (CRF) for many diseases
- AFP case investigation form
- Guinea worm case based reporting format
- Guinea worm line list
- Influenza case based reporting format
- Line list(for all diseases)
- Rumor log book for suspected epidemics (for any type of public health rumors)
- Case based laboratory reporting form (CLRF).

Level	Formats to be used	Periodicity
	Weekly reporting format for HEW	Weekly
	AFP case investigation format	Immediately
Health Post	Guinea worm case based reporting format	Immediately
Health Post	Line list	Daily
	Case based reporting format*	Immediately
	Modified IDS Case-based Reporting Format–NNT	Immediately
	Case based reporting format	Immediately
	AFP case investigation format	Immediately
	Modified IDS Case-based Reporting Format–NNT	Immediately
Health Center/Hospital	Guinea worm case based reporting format	Immediately
center/hospital	Influenza case based reporting format	Immediately
	Weekly reporting form	Weekly
	Line list	Daily
	Daily epidemic reporting format for Woreda	Daily
Woreda Health Office	Weekly reporting format	Weekly
Omee	Rumor log book for suspected epidemics	Immediately
	Daily epidemic reporting format for region	Weekly
Zone/Region Health Bureau	Line list for guinea worm	Immediately
Durcuu	Rumor log book for suspected epidemics	Immediately

Table 3-4List of formats to be used and the periodicity of reporting in different levels

* use this form at health post level for NNT.

Reporting Procedures

Reporting of the identified disease is either immediately or on weekly bases using their own reporting formats. During epidemics the reporting procedures varies from the routine reporting. The table below shows the reporting procedures and the formats to be used.

Table 3-5List of identified diseases and their level of reporting procedures and formats to be used

Name of disease	Reporting Procedures and Formats to be used
Acute flaccid paralysis (AFP)/Polio	All suspected cases of AFP should be reported using the case based format specific for AFP(Case-based Reporting Format - Case Investigation Form –AFP)
Anthrax	Report the first 10 suspected cases usingCase-based Reporting Format (CRF)
	If more than 10 suspected case seen during the epidemics use PHEM Line list to report daily;
	<i>For woredas:</i> After 100 cases, report a summary of the line list using the Daily Epidemic Reporting Format for Woreda (DERF-W). The line list should be filled for all cases and kept at health facility and woreda levels.
	<i>Zones and Regions:</i> use the Daily Epidemic Reporting Format for Regions (DERF-R) to report the summarized suspected outbreak.
Avian human Influenza	All suspected cases of Avian human influenzashould be reported using case based format specific for the disease(Case Based Reporting Format – Influenza)
Cholera	Report the first 10 suspected cases usingCase based Reporting Format (CRF)
	If more than 10 suspected cases seen during the outbreakuse the PHEM line list to report daily;
	<i>For woredas:</i> After 100 cases report the summary of the line list using the Daily Epidemic Reporting Format for Woreda (DERF-W). The line list should be filled for all cases and kept at health facility and woreda levels.
	<i>Zones and Regions:</i> use Daily Epidemic Reporting Format for Regions (DERF-R) to report the summarized suspected outbreak
Dracunculiasis/ Guinea Worm	All suspected cases of Dracunculiasis or Guinea Worm should be reported using case based format specific for the disease(Case Based Reporting Format – EDEP Guinea worm case investigation form (CIF)
Measles	Report the first 5 suspected cases usingCase-based Reporting Format (CRF)
	If more than 5 suspected cases seen within one month use the PHEM Line list to report daily;
	<i>For woredas:</i> After 100 cases report the summary of the line list using Daily Epidemic Reporting Format for Woreda (DERF-W). The line list should be filled for all cases and kept at health facility and woreda levels.
	<i>Zones and Regions:</i> use the Daily Epidemic Reporting Format for Regions (DERF-R) to report the summarized suspected outbreak.
Neonatal tetanus	All suspected cases of NNT should be reported daily using the Case-based Reporting Format (CRF).
	Conduct a detailed investigation using Modified IDS Case-based Reporting Format-NNT.
Pandemic influenza A	Report the first 10 suspected cases using theCase-based format specific for the disease(Case Based Reporting Format – Influenza)
	If more than 10 suspected cases seen during the outbreak use the PHEM Line list to report daily;
	<i>For woredas:</i> After 100 cases report the summary of the line list using Daily Epidemic Reporting Format for Woreda (DERF-W). The line list should be filled for all cases and kept at health facility and woreda levels.
	<i>Zones and Regions:</i> use the Daily Epidemic Reporting Format for Regions (DERF-R) to report the summarized suspected outbreak.

Name of disease	Reporting Procedures and Formats to be used
Rabies	Report the first 5 suspected cases usingthe Case-based Reporting Format (CRF)
	If more than 5 suspected case seen within one month, use the PHEM Line list to report daily;
	<i>For woredas:</i> After 100 cases report the summary of the line list using Daily Epidemic Reporting Format for Woreda (DERF-W). The line list should be filled for all cases and kept at health facility and woreda levels.
	<i>Zones and Regions:</i> use the Daily Epidemic Reporting Format for Regions (DERF-R) to report the summarized suspected outbreak.
Smallpox	All suspected cases should be reported daily using the Case-based Reporting Format (CRF).
SARS	All suspected cases should be reported daily using the Case-based Reporting Format (CRF).
VHF	All suspected cases should be reported daily using the Case-based Reporting Format (CRF).
Yellow fever	All suspected cases should be reported daily using the Case-based Reporting Format (CRF).
Dysentery	Report these disease or conditions on a weekly basis.
Malaria	Report all confirmed or suspected cases of malaria on aweekly basis.
	If the epidemic threshold is surpassed then start reporting on daily basis using the Daily Epidemic Reporting Format for Woreda (DERF-W) and Daily Epidemic Reporting Format for Regions (DERF-R).
Meningitis	Report the first 10 cases of suspected meningitis cases during the epidemic to determine the <i>Nm</i> serogroup using the Case-based Reporting Format (CRF).
	Report all confirmed or suspected cases of meningitis on weekly basis.
	If epidemic threshold is surpassed then start reporting on daily basis using Daily Epidemic Reporting Format for Woreda (DERF-W) and Daily Epidemic Reporting Format for Regions (DERF-R).
Relapsing fever	Report all confirmed or suspected cases of relapsing fever on weekly basis.
	If an epidemic is declared then start reporting on daily basis using the Daily Epidemic Reporting Format for Woreda (DERF-W) and Daily Epidemic Reporting Format for Regions (DERF-R).
Severe Acute Malnutrition	Report all Severe Acute Malnutrition cases on weeklybasis.
Typhoid fever	Report all confirmed or suspected cases of typhoid fever on weekly basis.
	If an epidemic is declared then start reporting on daily basis using the Daily Epidemic Reporting Format for Woreda (DERF-W) and Daily Epidemic Reporting Format for Regions (DERF-R)
Typhus	Report all confirmed or suspected cases of typhus on weekly basis.
	If an epidemic is declared then start reporting on daily basis using the Daily Epidemic Reporting Format for Woreda (DERF-W) and Daily Epidemic Reporting Format for Regions (DERF-R)

3.3 Laboratory-based Surveillance

Laboratory-based surveillance is the key part of the overall surveillance as the detection and control of outbreaks requires rapid identification of the pathogens and their source of

infection.Starting from the national level to the health post level, suspected outbreaks should be confirmed by laboratory investigation.

In Ethiopia, networking of regional laboratories with the National Laboratory and involvement of the different levels in the investigation of the identified diseases is emphasized. The purpose of the public health laboratory network is to improve the performance of laboratories in support of disease surveillance and response. The laboratories will establish communication channels for routine communication, exchange of information and interaction in specified ways with each other and with PHEM at every level.

Some of the functions of a public health laboratory include provision of the following:

- Timely laboratory confirmation of disease pathogens for surveillance, including epidemic alert and response,
- Training and continuing education for laboratory personnel on laboratory techniques, use of equipment, and appropriate and safe collection, storage and transportation of specimens,
- Strengthened rapid response to outbreaks investigation,
- Enhanced coordination and promotion of quality assurance programs for clinical and environmental laboratories, certification and proficiency testing.

3.3.1 Designated Laboratories for Surveillance

At the woreda and zone and regional levels, identify laboratories that can:

- Ensure safe collection, handling, transportation and processing of specimens,
- Examine of the samples for diseases under surveillance and other environmental samples as per their capacity, for example malaria laboratory surveillance should be done at health post level.
- Identify samples which require transportation to the national laboratory or abroad,
- Ensure that the laboratories have all the necessary reagents, equipment, and supplies required.
- Provide information to all health facilities about the methods for transporting specimens including how to prepare, handle, ship, and store the specimens. Make sure to disseminate information about packing and shipping infectious material as directed by national policy.

The laboratory confirmation for most of diseases under surveillance can be performed at regional levels. However, samples of a few diseases should come to the national laboratory to be examined at this level or to be sent to more advanced laboratories abroad (see table 3.6 below).

Name of disease	Sample type	Where to examine samples
Acute flaccid paralysis (AFP)	Stool	National Polio Laboratory (EHNRI)
Anthrax	Cutaneous : Swab from vesicular lesion	Zoonosis disease laboratory (EHNRI)
	Gastro Intestinal: Blood for culture and stool	
	Respiratory/inhalational: Sputum	
Avian human Influenza	Throat Swab	National Influenza Laboratory (EHNRI)

Table 3-6Diseases under surveillance and the lowest level where laboratory diagnosis can be done

Name of disease	Sample type	Where to examine samples
Cholera	Stool	Regional Laboratory
Dracunculiasis/ Guinea worm	Worm	National Laboratory (EHNRI) (To be sent abroad)
Measles	Blood (serum) Throat swab (during epidemics)	National Measles Laboratory(soon Regional Lab) National Measles Laboratory (EHNRI)
Neonatal tetanus	None	None
Pandemic influenza A	Throat Swab	National Influenza Laboratory (EHNRI)
Rabies	Tissues from cerebellum and brain stem from animals to confirm	Zoonosis diseases laboratory (EHNRI)
Smallpox	Blood (serum)	National Laboratory (To be sent abroad)
SARS	Throat Swab	National Laboratory(EHNRI) (To be sent abroad)
VHF	Blood (serum)	National Laboratory (EHNRI) (To be sent abroad)
Yellow fever	Blood (serum)	National Influenza Laboratory (EHNRI) (To be sent abroad)
Dysentery	Stool	Hospital laboratory
Malaria	Blood	Health Post
Meningitis	Blood (Gram stain),	Health center laboratory
	CSF for culture	Regional laboratory
Relapsing fever	Blood	Health center laboratory
Severe Acute Malnutrition	None	None
Typhoid fever	Blood	Hospital laboratory
Typhus	Blood	Hospital laboratory

The local surveillance focal person should establish or strengthen routine communicationwith identified laboratories that receive specimens from fields. The surveillance focal person at each level of the health system should maintain an up-to-date list of the laboratories that have the capacity to perform required laboratory testing.

3.3.2 Improve Local Laboratory Capacity for Surveillance and Response

Once the laboratories are identified, support the laboratories to build their capacity to collect and analyze samples. Also make sure that the following are fulfilled:

- Ensure that specimen collection and transport media are pre-positioned in all identified laboratories. Rapid laboratory diagnostictests or serological tests available for detection of priority diseases andhazards (for example chemicals) should be available for timely use in certain levels such as national and regional laboratories.
- Support the health facility in collecting the appropriate specimen forconfirming the suspected case.
- Coordinate with the laboratory, as needed, to identify the correct specimen forcollection and any special concerns or procedures.

- Collect and package the specimen safely or assist the health facility incollecting the specimen.
- Ensure the safe and reliable transport of the specimen from the health facility to the designated laboratory.
- Receive the laboratory results from the laboratory and report them promptly to health facility and national levels. Also report results to the clinician forpatient care.
- Take action with the health facility based on the laboratory report.

3.3.3 Specimen Storage and Transportation

Before storage or transportation of specimens, make sure that all the samples are labeled appropriately. Adhesive labels should be used whenever possible. The label should be permanently affixed to the specimen container. It should contain:

- the patient's name,
- a unique identification number,
- the specimen type and date and place of collection,
- the name or initials of the specimen collector.

To preserve bacterial or viral viability in specimens for microbiological culture or inoculation, specimens should be placed in appropriate media and stored at recommended temperatures. These conditions must be preserved throughout transport to the laboratory and will vary according to transportation time. Procedures will differ for different specimens and pathogens, depending on their sensitivity to desiccation, temperature, nutrient and pH level.

Many specimens taken for viral isolation are viable for two days if maintained in type-specific media at 4–8 °C. These specimens must be frozen only as directed by expert advice, as infectivity may be altered.

Specimens for bacterial culture should be kept in appropriate transport media at the recommended temperature. This ensures bacterial viability while minimizing overgrowth of other microorganisms. With the exception of cerebrospinal fluid, urine and sputum, most specimens may be kept at ambient temperature if they will be processed within 24 hours. For periods over 24 hours, storage at 4–8 °C is advisable except for particularly cold-sensitive organisms such as *Shigella* species, meningococcus, and pneumococcus. These exceptions must be kept at ambient temperature. Longer delays are not advisable, as the yield of bacteria may fall significantly.

Specimens for antigen or antibody detection may be stored at 4–8 °C for 24–48 hours, or at minus 20 °C for longer periods. Sera for antibody detection may be stored at 4–8 °C for up to 10 days. Although not ideal, room temperature may still be useful for storing serum samples for antibody testing, even for prolonged periods (weeks). Thus samples that have been collected should not be discarded simply because there are no refrigeration facilities available.

Transport of specimens requires appropriate safety boxes, cold boxes and ice packs and may require a suitable cold chain.

3.4 Event-based Surveillance

An event means a manifestation of disease or an occurrence that creates a potential for disease.Event-based surveillance is the organized and rapid capture of information about events that are potential risk to public health. This information can be rumors and other adhoc reports transmitted through normal channels (i.e. established routine reporting systems) and informal channels (i.e., media, health workers and nongovernmental organizations reports, etc.) Event-based surveillance encompasses the following two areas:

- **Events related to the occurrence of disease in humans**, such as a cluster of cases of a disease or syndromes, unusual disease patterns, or unexpected deaths as recognized by health workers and other key informants in the country,
- **Events related to potential risks for humans health**, such as events related to diseases and deaths in animals, contaminated food products or water, environmental hazards including chemical and radio-nuclear events, extreme weather forecasts including flood and drought.

Event-based surveillance complements indicator-based surveillance. Both systems should be seen asessential components of the national surveillance system. Event-based surveillance systems rely on the immediate reporting of events and help to detect:

- Rare and new events not specifically included in indicator-based surveillance.
- Events that occur in populations which do not access health care through formal channels.

Sources of information for event-based surveillance include:

- Media, in most developed and developing countries the media are the most important informal source of information on public health events. Therefore, media are very important sources in event-based surveillance.
- Health care workers can be involved in event-based surveillance as primary reporting sources, such as during patient consultations, or as secondary sources passing on rumors picked up through patient consultations.
- Community members can be also used as sources of information for event-based surveillance.
- Scientific findings related to new organisms, drug resistance, etc., may trigger public health action.
- Agriculture, environment, meteorology and others may collect information on health related risks and exposures.
- International watch; through report and websites etc. as a country can be affected secondarily by a health event emerging abroad.

Events that are reported through these channels should be verified by the PHEM system. Event verification is the systematic process by which an officer verifies the reality of events, their etiology, potential for spread, and the need for assistance in affected regions. The verification process relies on the source of the event report. Some sources are always reporting verified event. However, reports from media and unofficial sources are not verified; such information must be cross-checked against independent sources and may require active searching for additional information. Additionally, reported or identified events needs to be evaluated for their relevance to see if the 'event is within the scope of public health?' which is usually straightforward; and their reality if it really did happen?This may require a few phone calls to verify.

3.5 Data Analysis and Interpretation

Surveillance data analysis and interpretation is a crucial part that guides responses to public health emergencies. The analysis provides key information for taking prompt public health actions.

Data analysis provides the following important outcomes:

- Frequency count by reporting units help in identifying outbreaks or potential outbreaks.
- Analysis of routine data provides information for predicting changes of disease rates over time and enables appropriate action.
- Disease rates change over time.Some of these changes occur regularly and can be predicted such as an increase of malaria cases following the rainy season.Analysis and use of the trends in summary data over time provides information for improving prevention activities.
- Identifies problems in the health system; so that gaps can be effectively implemented. For example, an outbreak of malaria should alert the public health manager about the possibility of poor vectorcontrol, migration of infected people, etc. in that area.
- During an outbreak, analysis of the data identifies the most appropriate and timely control measures. Analysis in terms of person, time, and place will be help focus the intervention.
- During an acute epidemic of a disease or condition the information that is generated from data analysis leads to the identification of the most appropriate and timely control actions. The actions are taken immediately to limit the epidemic and prevent further cases from occurring.

Data analysis and interpretation should be done daily and weekly at each level where data are collected (starting from health facility level to national level).

3.5.1 Surveillance Data Analysis and Interpretation

The major steps in data analysis are: creating database or filed paper data, data cleaning and data analyzing and interpretation (information generation).

Organize the Data

Create an electronic database or file paper data: The reports that are being received daily and weekly have to be enteredon daily basis into an electronic database or kept on file using a paper format at each level of the health system. In order to avoid loss of electronically saved data always make a backup and save it on different computer or save it on a server.

Data cleaning: before starting analysis check if the data is complete. If reports are missing or part of the data is incomplete try to get the data before starting analysis.

For routine weekly surveillance data calculate the completeness of the reports. All woredas and levels above shouldto calculate the completeness of the reports received on weekly basis. A report is said to be *complete* if all the reporting units within its catchments area has submitted the reports on time. E.g. if 9 out of 10 health facilities have submitted, then the report is said to be incomplete (or 90% complete).

 $Completeness = \frac{thenumberofhealthfacilities reported in that week}{total number of healthfacilities expected to report} x \ 100$

Note that the number of health facilities that are expected to report for a particular level (e.g. for a woreda) are government hospitals plus health centers plus health posts plus other health facilities such as NGO health facilities and other government health facilities.

A report (from a reporting unit) is said to be on time, if it reaches the designated level within the prescribed time period. If it reaches later, then the report is considered to be late. The timeliness of a reporting unit can be calculated by assessing how many of its expected reports have come on time.

Perform Data Analysis

Simple data analysis is done to find information related to person, place, and time. The minimum data analysis practice that has to be generated includes:

- Trends over time(line graph, bar graph or histogram),
- Geographic distribution of the disease orthe outbreak (dot map),
- Frequency of cases, deaths (table),
- Case fatality rate (CFR),
- Attack rate (AR).

All the analysis can be disaggregated by age, sex, place, at risk groups, etc. File or store the information generated through data analysis in an "analysis book". Additionally, some of the graphs, tables and maps can be posted on the wall.Update the graphs tables and maps every week.

Analyze data by time:Time includes the variables such as day, week, month, and year. The purpose of "time" analysis is to detect changes in the number of cases and deaths over time. It also helps to compare the current disease trend with previous trends. It enables you to see if thresholds are reached or not.

Data about time is usually shown on a graph.Graphs are made with bars (a bar graph) or lines (a line graph) to measure the number of cases over time.The number or rate of cases or deaths is placed on the vertical or y-axis.The time period being evaluated is placed along the horizontal or x-axis.

Example: The line graph below shows the trend of meningococcal meningitis cases in a village of population of 27,000. Here the time period is a week. The trend of the disease over weeks is increasing. Also it indicates that the alert threshold is crossed at week 5.

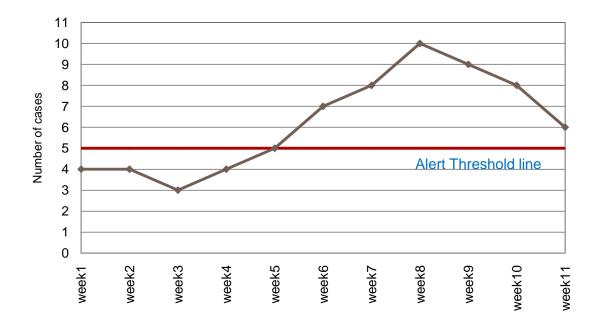


Figure 3-5An example of data analyzed using time factor

Analyze data by place: Analyzing data according to place gives information about where a disease is occurring such as woreda, kebele, town, etc. Establishing and regularly updating a spot map of cases for selected diseases can give ideas as to where, how, and why the disease is spreading. An analysis of place provides information on:

- Clusters of cases occurring in a particular area,
- Spot locations of cases and identify populations at highest risk for transmission of the disease,
- Travel patterns that relate to the method of transmission for this disease,
- Common sources of infection for the cases,
- The population distribution and population density of the area,
- The variety of populations in an area (farming area, high-density urban area, refugee settlement, and so on),
- Environmental factorssuch as rivers, lakes, pumps, and so on,
- Show distances between health units and villages (by travel time or distance in kilometers).

Use manual methods or geographic information system (GIS) software to create a map to use as part of routine analysis of surveillance of disease. On a map of the area where cases occurred, mark the following:

- Roads, water sources, location of specific communities and other factors related to the transmission risk for the disease or condition under investigation. For example, a map for neonatal tetanus includes locations of traditional birth attendants and health facilities where mothers deliver infants.
- Location of the patients' residences or most relevant geographical characteristic for this disease or condition (for example, by village, neighborhood, work camp, or

refugee settlement. Another example is when mapping young patients during a meningitis outbreak remember to locate the school that the patients attend.)

• Other locations appropriate to the disease or condition being investigated.

Analyze data by person: Analysis by person includes the variables such as age, sex, ethnicity and other occupational risk factors such health workers, food handlers, miners, etc. A simple count of cases does not provide all of the information needed to understand the impact of a disease on the community, health facility, or woreda,but simple percentages and rates are useful for comparing information reported.

Make a distribution of the cases by each of the person variables in the reporting formats. For example, compare the total number and proportion of suspected and confirmed cases of measles by:

- Age group
- Sex
- Occupation
- Urban versus rural residence
- Vaccination status
- Risk factors
- Outcomes
- Final classification

For each priority disease or condition under surveillance, use a table to analyze characteristics of the patients who are becoming ill.For surveillance and monitoring, use a table to show the number of cases and deaths from a given disease that occurred in a given place and time.

To make a table:

- Decide what information you want to show on the table.For example, consider analysis of measles cases and deaths by age group,
- Decide how many columns and rows you will need.Add an extra row at the bottom and an extra column at the right to show totals if needed.
- Label all the rows and columns.
- Record the total number of cases or deaths or both as needed.

Table 3-7. Example of table showing measles cases and deaths in kebele XX in year 2009

Age group	Number of reported cases	Number of deaths	% of reported cases
0 - 4 years	40	4	40/50*100 = 80%
5-14 years	9	1	9/50*100 = 18%
15-30 years	0	0	0/50*100 = 0%
31 years and older	1	0	1/50*100 = 2%
Total	50	5	50/50*100 = 100%

To calculate the percentage of cases occurring within a given age group from the example given above;

- Identify the number of cases reported within each age group from the data for which time or person characteristics are known.(For example, there are 40 cases in children 0 - 4 years age group)
- Divide the number of cases within each age group by the total number of reported cases.(For example, for children age 0 4 years age group, divide 40 by 50 which is equal to 0.8.)
- Multiply the answer with 100 to calculate the percentage.(0.8 x 100 = 80 %)

Case Fatality Rate (CFR): The case fatality rate helps to

- Indicate whether an outbreak is identified timely,
- Indicate whether the case-management is performed properly,
- Identify the level of response to treatment (virulent, new or drug-resistant pathogen),
- Indicate poor quality of care or no medical care,
- Compare the quality of case management between different catchment areas, cities, and woredas.

Public health programs can reduce the case fatality rate by ensuring that cases are timely detected and good quality case management takes place.Some disease control recommendations for specific diseases include reducing the case fatality rate as a target for measuring whether the epidemic response has been effective.

To calculateCFR, use the following formula:

 $CFR = \frac{Number of deaths from a specific disease}{Total number of cases from that specific disease} x \ 100$

- Divide the number of deaths by the number of reported cases for each age group.(For example, the number of reported cases for age group 0 4 years is 40 and death is 4.So divide 4 by 40 = 0.1)
- In the same way divide the total number of deaths by the total number of reported cases. (For example, the total number of reported cases is 50 and the number of total deaths is 5.So divide 5 by 50 = 0.1)
- Multiply the answer by 100 to get the rate (0.1 x100 = 10%)

Age group	Number of reported cases	Number of deaths	Case fatality rate
0-4 years	40	4	4/40*100 = 10%
5-14 years	9	1	1/9*100 = 11%
15-30 years	0	0	0/0*100 = -
31 years and older	1	0	4/40*100 = 0%
Total	50	5	5/50*100 = 10%

Table 3-8Example of table showing measles cases and deaths in kebele XX in year 2009

Attack Rate (AR): Calculate AR on weekly basis during an epidemic.

Calculating AR helps to:

• calculate the resources needed to respond to the epidemics,

- evaluate if the threshold is reached,
- to know the speed of dissemination of the disease

AR is a variant of an incidence rate, applied to a narrowly defined population observed for a limited period of time, such as during an epidemic.

 $Attack \ rate = \frac{Number of new cases during specified period}{Number of susceptible persons} x \ 100$

Example- from the above table the number of new measles cases reported during year 2009 is 50. If we consider the total at risk population of kebele X is 4500, then the AR is 50 divided by 4500multiplied by 100 which is $1.1\%(50/4500 \times 100 = 1.1\%)$.

Interpret the AnalyzedData

Compare the current situation with previous week/months/quarter, seasons and years:

- Observe the trends on the line graphs and look to see whether the number of cases and deaths for the given disease is stable, decreasing or increasing.
- If case fatality rates have been calculated, is the rate the same, higher, or lower than it was in the previous months.
- Determine if thresholds for action have been reached or crossed.

Thresholds are markers that indicate when something should happen or change. They help surveillance and program managers answer the question, "When will you take action, and what will that action be?"

Thresholds are based on information from two different sources:

- A local situation analysis for the specific disease or condition describing who is at risk for the disease, what are the risks, when is action needed to prevent a wider epidemic, and where do the diseases usually occur (example – a specific kebele level malaria epidemic threshold should be determined based on the 5 years average data);
- International recommendations from technical and disease control program experts.

These guidelines recommend two types of thresholds: an alert threshold and an action threshold for the diseases under surveillance (See table 3.9 below).

- An *alert threshold* suggests to health staff that further investigation is needed and preparedness activities should be initiated.Health staffs respond to an alert threshold by:
 - o Reporting the suspected problem to the next level,
 - Reviewing data from the past,
 - Requesting laboratory confirmation,
 - Being more alert to new data and the resulting trends in the disease or condition,
 - Investigating the case or condition,
 - Prepositioning of drugs and supplies,
 - o Mobilization of the needed resources,
 - Alerting the appropriate disease-specific program manager and woreda epidemic response team to a potential problem.

 An *action threshold* triggers a definite response. It marks that the findings from either the routine surveillance or special investigation signal the need for action beyond confirming or clarifying the problem. Possible actions include communicating laboratory confirmation results to concerned health centers, implementing an emergency response such as immunization, community awareness campaign, or improved infection control practices in the health care setting etc.

Name of the diseases	Action threshold level	
AFP	A single laboratory confirmed wild polio virus case	
Anthrax	A single suspected or confirmed anthrax case	
Avian human Influenza	A single suspected or confirmed Avian human Influenza case	
Cholera	Single suspected or confirmed cholera case	
Dracunculiasis/ Guinea Worm	Single suspected or confirmed guinea worm case	
Measles	Five suspected measles cases in one month OR3 confirmed measles cases in one month	
NNT	A single suspected NNT case	
Pandemic influenza	A single confirmed Pandemic influenzacase	
Rabies	A single suspected or confirmed rabies case	
Smallpox	A single suspected or confirmed smallpox case	
SARS	Single suspected or confirmed SARS case	
VHF	Single suspected or confirmed case of Ebola or Marburg or Lassa fever or Rift Valley Fever or Congo-Crimean hemorrhagic fever or dengue hemorrhagic fever.	
Yellow fever	Single suspected or confirmed case of Yellow fever.	
Dysentery	Unusually increased in number of the cases ORDoubling of cases on subsequent weeks	
Malaria	Crossing the norm line OR Doubling of cases compared to the same week of the previous year	
Meningococcal	If Population< 30,000: five cases in a week OR Doubling of cases over 3 week period,	
Meningitis	If Population> 30,000: AR of 10/100,000 populationper week	
Relapsing fever	Unusual increase of the cases OR Doubling of cases on subsequent weeks	
Severe Acute Malnutrition	To be determined locally at kebele level	
Typhoid fever	Unusual increase of the casesOR Doubling of cases on subsequent weeks	
Typhus	Unusual increase of the cases OR Doubling of cases on subsequent weeks	

Table 3-9Threshold levels for declaring an epidemic for diseases under surveillance

Summarize the analysis results

Consider the analysis results with the following factors in mind:

- Trends for inpatient cases describe the most severe cases of a particular disease; this is because generally only severe cases are hospitalized.Deaths are most likely to be detected for cases that are hospitalized.
- Increases and decreases may be due to factors other than a true increase or decrease in the number of cases and deaths being observed.For example large population movements or changes in health services can affect disease pattern.
- If no decrease is occurring while undertaking appropriate health intervention, the number of cases is remaining the same or increasing, consider whether any of the following factors are affecting reporting:
 - Has there been a change in the number of health facilities reporting information?
 - Has there been any change in the case definition that is being used to report the disease or condition?
 - o Is the increase or decrease a seasonal variation?
 - In community outreach or health education activities that would result in more people seeking care?
 - Has there been a recent immigration or emigration to the area or increase in refugee populations?
 - Has there been any change in the quality of services being offered at the facility?For example, lines/waiting times are shorter, health staffs are more helpful, drugs are available, and clinic fees are changed.

Type of analysis	Objective	Tools	Method		
Time	Detect abrupt or long-term changes in disease or unusual event occurrence, how many occurred, and the period of time from exposure to onset of symptoms.	Record summary totals in a table or on a line graph or histogram.	Compare the number of case reports received for the current period with the number received in a previous period (weeks, months, seasons or years)		
Place	Determine where cases are occurring (for example, to identify high risk area or locations of populations at risk for the disease)	Plot cases on a spot map of the Woreda or area affected during an outbreak.	Plot cases on a map and look for clusters or relationships between the location of the cases and the health event being investigated.		
Person	Describe reasons for changes in disease occurrence, how it occurred, who is at greatest risk for the disease, and potential risk factors	Extract specific data about the population affected and summarize in a table.	Depending on the disease, characterize cases according to the data reported for case-based surveillance such as age, sex, place of work, immunization status, school attendance, and other known risk factors for the diseases.		

Table 3-10Summary of types of analysis, objectives, tools and methods

Communicate the Information

The main objective of outbreak communication is to communicate with the public in ways that build, maintain or restore trust, and encourage participate in the early warning activities. Mechanisms of accountability, involvement, and transparency are important to establish and maintain trust. Elements of communication include risk communication, alert/ warning and provision of feedback.

Risk communication: refers to activities for sharing information and ideas about risks and actions to deal with real and potential dangers that could lead toan indiscriminate demand that is impossible to meet.

Effective communication and warnings have to be short, concise, understandable, and actionable, answering the questions of "what?", "where?", "when?", "why?", and "how to respond?". The use of plain language in simple, short sentences or phrases enhances the user's understanding of the warning. Effective warnings should also include detailed information about the threat with recognizable or localized geographical references. Therefore, proper communications keep the public informed to calm fear and to encourage cooperation with the epidemic response.Develop community education messages to provide the community with information about recognizing the illness, how to prevent transmission and when to seek treatment.Begin communication activities with the community as soon as an epidemic or public health problem is identified.

- Decide what to communicateby referring to disease specific recommendations. Make sure to include:
 - o The standard case definition of the disease,
 - When to report and where to report,
 - Signs and symptoms of the disease,
 - o How to treat the disease at home, if home treatment is recommended,
 - Prevention measures that are feasible and that have a high likelihood of preventing disease transmission,
 - When to come to the health facility for evaluation and treatment,
- Decide how to state themessage.Make sure that the messages:
 - Use local terminology
 - o Are culturally sensitive
 - o Are clear and concise
 - o Address beliefs about the disease
- Useappropriate communication methods that are present in the woreda/region
 - o Radio
 - o Television
 - o Newspapers
 - o Meetings with health personnel, community, religious and political leaders
 - o Posters
 - o Flyers
 - Presentations at markets, health centers, schools, women's and other community groups, service organizations, religious centers
 - o Meetings with health personnel, community, religious and political leaders
 - Other (stickers, banners, brochures, etc.)
 - Give health education messages to community groups and service organizations and ask that they disseminate them during their meetings.

On a regular basis, meet with the community spokesperson to give:

- Frequent, up-to-date information on the epidemic and response,
- Clear and simple health messages that the media should use without editing,

• Clear instructions to communicate to the media only the information and health education messages from the PHEM guideline.

Provide feed-back:Often, health facilities or woredas/zones health offices reliably report surveillance data to the next level as required. If the facility does not receive information back about how the data were used or what the data meant, health staff may think that their reporting is not important. As a result, future reporting may not be as reliable because health staff will not know if the information they sent to other levels was useful or necessary. They will have a good understanding of the health situation at their own level, but they will not know or understand the situation at a woreda/zone/regional, or national level.

When the woreda receive data, they should respond to the health facilities that reported it. And all the levels have to give feedback to the level that sends those reports.

The purpose of the feedback is to reinforce efforts of the health staff to participate in the surveillance system. Another purpose is to raise awareness about certain diseases and any achievements of disease control and prevention activities in the area.

Feedback may be written, such as a weekly or monthly newsletter, or it may be given orally, for example, during a monthly staff meeting, reaching them electronically or written reports.

Section 4. Public Health Emergency Response

The public health emergency response section of the guideline focuses on topics such as rapid assessment of outbreaks, outbreak investigations, implementing control and prevention measures, and monitoring of the interventions.

The benefits of a rapid and effective response are numerous. Rapid response limits the number of cases and geographical spread, shortens the duration of the outbreak and reduces fatalities. These benefits not only help save resources that would be necessary to tackle public health emergencies, but also reduce the associated morbidity and mortality. It is therefore important to strengthen epidemic response, particularly at woreda and community levels. Attention needs to be focused on response strategies and continuous monitoring and evaluation of these activities.

Upon receipt of an alert, rumor, or detection of a deviation the disease or condition from the expected trend while performing weekly surveillance data analysis, communicate the respective level immediately for verification. For some communicable diseases, a single suspect case is the trigger for taking action, reporting the case to a higher level, and conducting an investigation. For other diseases, the trigger is when a casethreshold is reached.

Some outbreaks or public health emergencies occur suddenly while others occur gradually giving you time to think. The size of the public health emergency can be smaller or large. Principal activities that are required during eachphase of a public health emergency response are indicated below.

Phase	Activities				
Phase I	Activation of the function of Emergency Operation Center (EOC) at				
Sudden onset crisis:	Federal level				
First 24-72 hours	Activation of the contingency plan and/or EPRP				
	Preliminary enquiries and consolidation of information				
	PHEM TF meetings – Federal/Regional				
Slow onset:	Preliminary working scenarios (anticipated health needs and risks)				
First 1-2 weeks	Inventory of "Who-Where-When-What' (the 4Ws) and gap analysis				
	Preparation and dissemination of PHEMTTF minutes and reports				
	Conduct of regular task force meeting, planning				
	Collection of baseline information				
	Planning the initial rapid assessment				
	Intensify the surveillance system				

Table 4-1Activities that need to be carried out at all administrative lev	els
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Health Resource Availability and Mapping System (HeRAMS) Conduct the initial rapid assessment Intensify the surveillance system Establish disease surveillance at the temporary site (if there is any) Review and distribution of standards and protocols Regular health coordination meeting – Federal/Regional/ Update working scenarios, resource inventory and gap analysis Review/update health sector plan Review/update the sectoral humanitarian requirement Preparation and distribution ofregular bulletin /feedback Operating based on the HeRAMS information Fully operational Early Warning and Response System (EWARS) and regular exchange of surveillance data and response operations				
Intensify the surveillance system Establish disease surveillance at the temporary site (if there is any) Review and distribution of standards and protocols Regular health coordination meeting – Federal/Regional/ Update working scenarios, resource inventory and gap analysis Review/update health sector plan Review/update the sectoral humanitarian requirement Preparation and distribution of regular bulletin /feedback Operating based on the HeRAMS information Fully operational Early Warning and Response System (EWARS) and				
Establish disease surveillance at the temporary site (if there is any) Review and distribution of standards and protocols Regular health coordination meeting – Federal/Regional/ Update working scenarios, resource inventory and gap analysis Review/update health sector plan Review/update the sectoral humanitarian requirement Preparation and distribution ofregular bulletin /feedback Operating based on the HeRAMS information Fully operational Early Warning and Response System (EWARS) and				
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Operating based on the HeRAMS information Fully operational Early Warning and Response System (EWARS) and				
Fully operational Early Warning and Response System (EWARS) and				
Fully operational Early Warning and Response System (EWARS) and				
Continuation of regular meeting				
Finalization of the response strategy				
Planning scenarios (identified health problems and risks)				
Communicate objectives, strategies and action plan with all concerned				
Implementation of response strategies and monitoring				
Preparation/update of multi-sectoral response appeal				
Resource mobilization				
Frequent updating of resource inventory and gap analysis				
Establishment of technical working groups as /when needed				
Organization and conduct of integrated training as/when needed				
Coordination of logistic support				
Monitoring implementation of PHE response strategies and the plan and task force activities				
Continuation of regular coordination meeting (e.g. bi weekly)				
Periodic updating of planning scenario and HeRAMS				
Establishment and /or suspension of technical working groups				
Maintenance of enhanced surveillance				
Real time or interim/mid-term evaluation of the sector response status				
Comprehensive assessment as needed				
Updating of strategic plan with increasing focus on recovery				
Contingency planning for possible changes in the situation				
Phase out plan for emergency programs as recovery activities increase				
Final evaluation and lessons learned exercise				

Activation of EOC

The EOC is the physical location at which the coordination of information and resources to support incident management (on-scene operations) activities normally takes place.

EOC shall be activated:

- When more than one jurisdiction becomes involved in the response,
- When a Unified Command or Area Command is established,
- When the Incident Commander indicates that the incident could expand rapidly or involve cascading events,
- If similar incidents in the past required EOC activation,
- When the Regional President or Jurisdiction Leader directs that the EOC should be activated,
- When an emergency is imminent such as slow river flooding,
- Predictions of hazardous weather, elevated threat levels,
- As required by jurisdiction policy,
- When threshold events described in the Emergency Operation Plan occurs,
- The EOC remains activated to facilitate recovery needs long after the Incident Command completes its on-scene mission.

To deactivate EOC communicate with the Incident Commander or Unified Command.

The EOC be deactivated when:

- There is no need of additional resources,
- The epidemic/emergency is stabilized,
- The response objectives are met.

Investigation

Woredas should aim to investigate suspected epidemics within 3 hours of notification.

Conduct an investigation when:

- A report of a suspected epidemic of an immediately notifiable disease is received,
- An unusual increase is seen in the number of deaths during routine analysis of data,
- Alert or action thresholds have been reached for specific priority diseases,
- Communities report rumors of deaths or a large number of cases that are not being seen at a health facility,
- A cluster of deaths occurs for which the cause is not explained or is unusual (for example, an adult death due to bloody diarrhea).

An epidemic or other public health investigation is a method for identifying and evaluating people who have been exposed to an infectious disease or affected by an unusual health event. The investigation provides relevant information for taking immediate action and improving long-term disease prevention activities.

The purpose of an outbreak investigation is to:

- Establish the existence of an outbreak;
- Verify the existence of the suspected epidemic or the public health problem;
- Collect information and laboratory specimens for confirming the diagnosis;
- Identify and treat additional cases that have not been reported or recognized;
- Identify the source of infection or cause of the epidemic;
- Describe how the disease is transmitted and the populations at risk;
- Select appropriate response activities to control the epidemic.

In investigating an outbreak both speed of the investigation and getting the right answer are essential. To satisfy both requirements follow the following 10 steps:

- 1. Prepare for field work
- 2. Establish the existence of an outbreak
- 3. Verify the diagnosis
- 4. Define and identify cases
- 5. Analyze data collected in terms of time, place and person
- 6. Develop hypotheses
- 7. Evaluate hypotheses
- 8. Refine hypotheses and carry out additional studies
- 9. Implement control and prevention measures
- 10. Communicate findings

4.1 Prepare for Field Work

Decide to Investigate the Suspected Outbreak

For some communicable diseases, a single suspect case is the trigger for taking action, reporting the case to a higher level, and conducting an investigation. For other diseases, the trigger is when a certain threshold is reached. Health staff should promptly investigate the problem and respond to the immediate cases. Some health events require investigation to start as soon as possible. Woredas should aim to investigate suspected epidemics within 3 hours of notification.

Conduct an investigation when:

- A report of a suspected epidemic of an immediately notifiable disease is received,
- An unusual increase is seen in the number of deaths during routine analysis of data,
- Alert or action thresholds have been reached for specific priority diseases,
- Communities report rumors of deaths or about a large number of cases that are not being seen in the health facility,
- A cluster of deaths occurs for which the cause is not explained or is unusual (for example, an adult death due to bloody diarrhea).

Assemble Team

If epidemic preparedness activities have taken place in the woreda or health facility, staff who might be able to take part in the investigation should already be identified and trained. This team is termed as the Rapid Response Team (RRT).

The RRT should ideally involve the following experts but might be expanded depending on the disease suspected and the control measures required. The RRT should include:

- An epidemiologist
- A clinician
- A laboratory technician
- Environmental health specialist
- Public health officer
- A representative of the local health authority

• More professionals based on the type of the PHE

At the same time, reactivate the epidemic response committee. Arrange a meeting as soon as an epidemic is suspected or recognized. Then meet as often as needed to plan, implement, monitor and report on the epidemic response.

Identify and Assign Roles and Responsibilities

Identify the roles and responsibilities to be taken by different bodies within the RRT. Assign coordination roles at different levels including within the RRT.Make sure that the investigation team understands the link between the investigation and the selection of response activities for preventing additional cases and saving lives.

Also identify and assign the roles and responsibilities of other sectors and partners in the investigation.

Brief the RRTand Deploy to Field

Bring all the members of the RRT and brief them on the situation, the roles and responsibilities they are expected to play, means, time, and frequency of communication etc. Assign a clear leadership role to one of the team members.

In addition, review information already known about the suspected illness, including its transmission method and risk factors. Use this information to define the geographic boundaries and target population for conducting the investigation. Begin the investigation in the most affected places.

Avail relevant resources that are required during the field activity such as:

- Different formats(case based formats, line list, outbreak reporting formats)
- This guideline and other relevant guidelines and reading materials
- Supplies for collecting lab specimens
- Drugs and other supplies that might be required for response
- Infection prevention equipment such as personal protective equipment (PPE)
- Laptop and wireless networkfor report writing and communicating reports
- Mobile phone with communication cost if necessary

Table 4-2Principal steps in organizing and undertaking a rapid assessment

Steps	Activities
Initial decision	Agreement among health related agencies and the government that an assessment is needed
Planning the assessment Day 1	 Half day planning meeting and follow up work by individuals and sub groups to: Compile available (secondary) data and agreeon a working scenario, Agree on objectives, scope of work and timeframe(dates) for the assessment and its relationship to other assessment activities, Agree on information requirements, data collection methods, and criteria for deciding where to go (site selection procedures) and with whom to talk, Design a rapid assessment tool, interview guides, identify any additional questions/observation that need to be added, Identify personnelfor field work, Prepare maps, supplies, equipment and background information kits for field teams, Assemble and train field team, Arrange transport and communication for the field team, Inform key persons (Council, MoH and partners) in areas to be visited, Plan (arrange for) the processing and analysis of data during and after the field work.
Field work 5-6 days	Visits by teams to purposively-selected areas /sites. Interview and collect data from officials and other key informants at administrative and health facility levels. Interview community groups and households.
Analysis and reporting 3-4 days	Processing and analysis of data (primary and secondary data). Identification of priority problems, needs, risks and gaps. Analysis of possible strategies and developmentofrecommendations. Preparation of the report. Disseminationof the report.

4.2 Establish the Existence of an Outbreak

Once the surveillance system detects an outbreak, or alerts have been received, the lead health Authority must set up RRT to investigate.

In the event of a suspected outbreak, the RRT must:

- Meet daily to update the team on outbreak developments; to review the latest data on suspected cases/deaths and follow up any rumors;
- Oversee the investigation of reported cases to assess pathogen, source and transmission;
- Coordinate with the local health authorities, nongovernmental organizations and United Nations agencies.
- Implement the outbreak response plan set in the preparedness section for the disease covering the resources, skills and activities required;
- Review the human, logistic (stores, stocks, etc.) and financial resources available to manage the outbreak;

- Identify sources of additional human and material resources for managing the outbreak, e.g. treatment sites in a cholera outbreak;
- Define the tasks of each member in managing the outbreak, e.g. surveillance, vaccination;
- Ensure the use of standard treatment protocols for the disease by all agencies and train clinical workers if necessary;
- Ensure that clinical workers report suspected cases to the team immediately;
- Ensure that clinical workers are using standard treatment protocols;
- Ensure that cases are quantified by time and place;
- Produce spot maps and epidemic curves;
- Oversee the implementation of control measures.

The Woreda health authority has the overall responsibility for coordinating and undertaking epidemic investigations in their respective areas. In some regions, health facilities with appropriately trained health staff may undertake some or all aspects of investigating epidemics for some diseases or conditions.

In order to establish the existence of an outbreak:

- Review trends in cases and deaths due to the disease over the last 1-5 years (if available),
- Determine a baseline number to describe the current extent of the disease in the catchment area,
- Know the epidemic threshold for that particular disease,
- Compare the reported case versus the baseline and the threshold per month or week under that particular catchment area,
- Take into account factors influencing disease occurrences such as seasonal variations in some of the diseases such as malaria and meningitis,
- Based on the finding, decide whether the outbreak exists or not.

4.3 Verify the Diagnosis

Reports and alerts of outbreaks are frequent in emergency situations and must always be followed-up. It is important to be aware that in some languages one word may be used for more than one disease. Diagnosis must be confirmed either on a clinical basis by senior clinical workers or by laboratory tests, in which case specimens must be sent to a laboratory for testing.

The goals in verifying the diagnosis are:

- Ensure that the problem has been properly diagnosed and
- Rule out laboratory error as the basis for the increase in diagnosed cases.

When verifying the existence of an outbreak early in the investigation, you must also identify as accurately as possible the specific nature of the disease. Examine patients at the health facility and review records to confirm that the signs and symptoms meet the standard case definitions. Review laboratory results for the people who are affected. If you are at all uncertain about the laboratory findings, you should have a laboratory technician review the techniques being used. Collect samples to isolate the organism or identifythe evidence for infection.

An assessment of current clinical and epidemiological information is the starting point for dealing with the problem of an outbreak of unknown origin. The historical knowledge of regional endemic and epidemic diseases, as well as their seasonality, further defines the possible causes. Since a variety of infectious agents can cause a similar clinical picture, the initial steps of the outbreak investigation (case definitions, questionnaires, etc.) should generally elaborate on known syndromes.

One or more specimen types may be required to define the cause of the outbreak. Laboratory confirmation of initial cases is necessary for most diseases when an outbreak is suspected. Specimens obtained in the acute phase of the disease, preferably before administration of antimicrobial drugs, are more likely to yield laboratory identification of the cause.

During the outbreak investigation, the information contained in the case investigation and laboratory request forms is collected along with the specimen. Assign each patient a unique identification number. It is the link between the laboratory results on the line listing form, the specimens, and the patient, which guides further investigation and response to the outbreak. This unique identification number should be present and used as a common reference together with the patient's name on all specimens, epidemiological databases, and forms for case investigation or laboratory request.

4.4 Define and Identify Additional Cases

Once the initial cases have been confirmed and treatment has begun, actively search for additional cases. Your next task as an investigator is to establish a case definition, or a standard set of criteria for deciding whether, in this investigation, a person should be classified as having the disease or health condition under investigation.

In the health facilities where cases have been reported, search for additional suspected cases and deaths in the registers.Look for other patients who may have presented with the same or similar signs and symptoms as the disease or condition being investigated. Do the search in neighboring health facilities too.

Also do the search for suspected cases, deaths and contacts in the community by identifying areas of likely risk where the patients have lived, worked, or travelled. Talk to other informants in the community such as health extension workers, pharmacists, school teachers, veterinarians, farmers and community leaders etc. Collect information that will help to describe the magnitude and geographic extent of the outbreak. Refer newly identified cases to an appropriate health facility for treatment.

Record information about additional cases on a case-based reporting forms for at least the first five patients. Also, record information on a case-based form for all those patients from which laboratory specimens will be taken.

When more than five to ten cases have been identified, and the required number of laboratory specimens have been collected, record any additional cases on a line list. Use the line list as a laboratory transmittal form if 10 or more cases need laboratory specimens collected on the same day and specimens will be transported to the lab in a batch.

4.5 Analyze Data Collected in terms of Time, Person and Place

The methods for analyzing outbreak data are similar to the analysis of routinesurveillance data described in section 2 above. Once you have collected some data, you can begin to characterize an outbreak by time, place, and person. Characterizing an outbreak by these variables is called descriptive epidemiology. In fact, you should perform this step throughout the course of an outbreak.

During the initial analysis, summarize the epidemic data and look for clues about where the epidemic is occurring, where it is moving, the source of the epidemic (from a single source, for example, a common water well or a common source of food), and the persons at risk of becoming ill (for example, young children, refugees, persons living in rural areas, and so on).

Data analysis at this step will help you:

- Learn what information is reliable and informative (e.g. the same unusual exposure reported by many of the people affected) and what may not be as reliable (e.g. many missing or "don't know" responses to a particular question).
- Provide a comprehensive description of an outbreak by showing its trend over time, its geographic extent (place), and the populations (people) affected by the disease. This description lets you begin to assess the outbreak in light of what is known about the disease (e.g., the usual source, mode(s) of transmission, risk factors, and populations affected) and to develop causal hypothesis.
- Make tables of the most relevant characteristics for cases (for example, comparing age group with vaccination status).

During an epidemic, these data will need to be updated frequently (often daily) to see if the information being received changes the ideas regarding the causes of the outbreak.

Analyze Data by Time

Prepare a histogram using data from the case-based reporting forms and line lists.Plot each case on the histogram according to the date of onset.As the histogram develops, it will illustratean epidemic curve.Draw the epidemic curve for each of the localities separately.For example, decide if the curve should describe the entire woreda or the health facility catchment area where the case occurred.

An epidemic curve can provide information on the following characteristics of an outbreak:

- Pattern of the spread of the disease
- Magnitude
- The trend of the disease over time
- Exposure period and/or the disease incubation period

The overall shape of the epidemic curve can reveal the type (pattern) of outbreak which are:

- Common source
- Point source
- Propagated

A *common source* outbreak is one in which people are exposed continuously or intermittently to a common harmful source. The period of exposure may be brief or long. A continuous exposure will often cause cases to rise gradually (and possibly to plateau, rather than peak) (Figure 4.1). An intermittent exposure in a common source outbreak often results

in an epidemic curve with irregular peaks that reflect the timing and extent of the exposure (Figure 4.2).

A *point source* outbreak is a common source outbreak in which the exposure period is relatively brief, and all cases occur within one incubation period. It has a sharp upward slope and a gradual downward slope typically describes a point source outbreak (Figure 4.3).

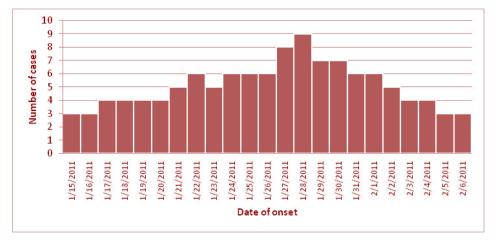


Figure 4-1Epidemic curve of common source outbreak with continuous exposure

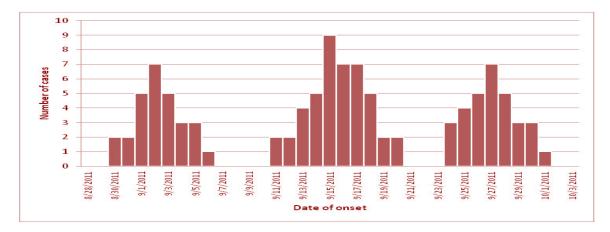


Figure 4-2Epidemic curve of common source outbreak with intermittent exposure

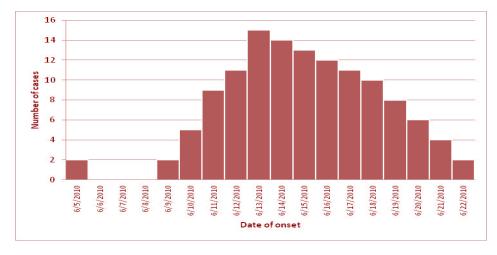


Figure 4-3Epidemic curve of common source which is a point source outbreak

A *propagated* outbreak is one that is spread from person to person, as seen in Figure 4.4 below.Because of this, propagated epidemics can last longer than common source epidemics, and may lead to multiple waves of infection if secondary and tertiary cases occur.The classic propagated epidemic curve has a series of progressively taller peaks, each an incubation period apart, but in reality the epidemic curve may look somewhat different.

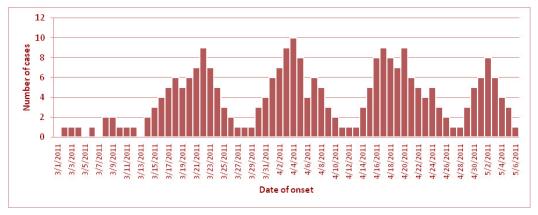


Figure 4-4Epidemic curve for a propagated outbreak

Determination of incubation period and period of exposure are another use of epidemic curve. In common source outbreaks involving diseases with known incubation periods, epidemic curves can help determine the *probable period of exposure*. This can be done by looking up the average incubation period for the organism and counting back from the peak (median) case the amount of time of the average incubation period.

Highlight significant events on the histogram with arrows.For example:

- Date of onset of the first (or index) case
- Date the first case was seen at the health facility
- When the health facility notified the woreda/zone
- When the woreda/zone began the case investigation
- A concrete response began
- When the woreda/zone notified the regional/national level etc.

The purpose for highlighting these events with arrows is to evaluate whether detection, investigation, and response to the epidemic was timely.For example, monitoring the interval between the onset of the first known case and when the first case was seen in the health facility is an indicator of the community's awareness of the disease's signs and symptoms and the need to refer cases to the health facility.

Analyze Data by Person

Review the case-based forms and line lists and compare the variables for each person suspected or confirmed with the disease or condition.For example, depending on the factors that must be considered in planning a specific response, compare the total number and proportion of the suspected and confirmed cases according to one or more of the variables listed below:

- Age or date of birth, sex, occupation
- Urban and rural residences
- Immunization status
- Inpatient and outpatient status
- Risk factors
- Outcome of the episode such as whether the patient survived, died or the status is not known.
- Laboratory results
- Final classification of the cases
- Other variables relevant to the disease (for example death by age group).

Please see the disease specific guidelines for recommendations about the essential variables to compare for each disease.

Analyze Data by Place

Construct a spot map to using the place of residence on the case reporting forms or line lists. Then see what the map look like and:

- Describe the geographic extent of the problem.
- Identify and describe any clusters or patterns of transmission or exposure.
- Depending on the organism that has contributed to this epidemic, specify the proximity of the cases to likely sources of infection.

Calculating place/location specific attack rates in addition to examining the number of cases in each locality allows comparison on the rate of transmission in different population sizes.

4.6 Develop a Hypothesis

In real life, we usually begin to generate hypotheses to explain why and how the outbreak occurred when we first learn about the problem. But at this point in an investigation, after you have interviewed some affected people, spoken with other health officials in the community, and characterized the outbreak by time, place, and person, your hypothesis will be sharpened and more accurately focused. The hypothesis should address the source of the agent, the exposures that caused the disease, etc.For example when there is measles outbreak, the first hypothesis could be failure of vaccination or vaccine failure.

While developing hypotheses consider what you know about the suspected disease outbreak and look at the issues such as: What is the agent's usual reservoir? How it is usually transmitted? What vectors commonly implicated? What are the known risk factors?

Descriptive epidemiology often provides some hypotheses. If the epidemic curve points to a narrow period of exposure, ask what events occurred around that time. If people living in a particular area have the highest attack rates, or if some groups with particular age, sex, or other personal characteristics are at greatest risk, ask why. Such questions about the data should lead to a hypothesis that can be tested.

4.7 Evaluate Hypotheses

The next step is to evaluate the credibility of your hypotheses. There are two approaches you can use, depending on the nature of your data:

- Comparison of the hypotheses with the established facts and
- Analytic epidemiology, which allows you to test your hypotheses.

Use the first method when your evidence is so strong that the hypothesis does not need to be tested. Use the second method when the cause is less clear. With this method, you test your hypothesis by using a comparison group to quantify relationships between various exposures and the disease. There are two types of analytic studies: cohort studies and casecontrol studies. Cohort studies compare groups of people who have been exposed to suspected risk factors with groups who have not been exposed. Case-control studies compare people with a disease (case-patients) with a group of people without the disease (controls). The nature of the outbreak determines which of these studies you will use.

A cohort study is the best technique for analyzing an outbreak in a small, well-defined population. For example, you would use a cohort study if an outbreak of gastroenteritis occurred among people who attended ceremonies such as a wedding and getting a complete list of wedding guests is possible. In this situation, you would ask each attendee the same set of questions about potential exposures (e.g., what foods and beverages he or she had consumed at the wedding) and whether he or she had become ill with gastroenteritis.

After collecting this information from each guest, you would be able to calculate an attack rate for people who ate a particular item (were exposed) and an attack rate for those who did not eat that item (were not exposed). For the exposed group, the attack rate is found by dividing the number of people who ate the item and became ill by the total number of people who ate that item. For those who were not exposed, the attack rate is found by dividing the number of people who did not eat the item but still became ill by the total number of people who did not eat that item.

To identify the source of the outbreak from this information, you would look for an item with:

- A high attack rate among those exposed and
- A low attack rate among those not exposed (so the difference or ratio between attack rates for the two exposure groups is high); *in addition*
- Most of the people who became ill should have consumed the item, so that the exposure could explain most, if not all, of the cases.

Usually, you would also calculate the mathematical association between exposure (consuming the food or beverage item) and illness for each food and beverage. This is called the **relative risk (RR)** and is produced by dividing the attack rate for people who were exposed to the item by the attack rate for those who were not exposed.

	People Who Ate			People Who Did not Eat					
Exposed to	III (a)	Not III (b)	Total (c = a+b)	AR (%) (d = a/c)	III (e)	Not III (f)	Total (g = e+f)	AR (%) (h = e/g)	RR (d/h)
Doro wat	4	32	36	11.1	3	20	23	13.0	0.9
Kitfo	8	23	31	25.8	6	24	30	20.0	1.3
Kurt (Beef)	5	33	38	13.2	3	18	21	14.3	0.9
Tibs	2	42	44	4.5	1	15	16	6.3	0.7
Rice	5	30	35	14.3	4	20	24	16.7	0.9
Fruits cocktail	7	24	31	22.6	10	36	46	21.7	1.0
Mixed salad	20	11	31	64.5	3	38	41	7.3	8.8

Table 4-3Food borne outbreak in small town x after attending a wedding ceremony

In the example provided in the table above, more than 200 people attended the wedding. It was possible to interview 120 people out of which 60 fulfill the case definition. Attack rates for those who did and did not eat each of 7 food items are indicated in the table. From what you see from the table which item shows the highest attack rate? Is the attack rate low among people who did not eat that item? You should have identified mixed salad as the implicated source. The relative risk (RR) is calculated as 64.5 / 7.3 = 8.8. This relative risk indicates that people who ate the mixed salad were 8.8 times more likely to become ill than were those who did not eat the mixed salad.

A Case-control study is used when the population is not well defined, and so cohort studies are not feasible. In these instances, you would use the case-control study design. In a case-control study, you ask both case (ill) and controls (not ill) about their exposures. You then can calculate a simple mathematical measure of association—called an odds ratio (OR)—to quantify the relationship between exposure and disease. This method does not prove that a particular exposure caused a disease, but it is very helpful and effective in evaluating possible sourcesof infection/disease.

When you design a case-control study, your first, and perhaps most important, decision is who the controls should be. Conceptually, the controls must not have the disease in question, but should be from the same population as the cases. In other words, they should be similar to the cases except that they do not have the disease. Common control groups consist of neighbors and friends of cases.

In general, the more cases and controls you have, the easier it will be to find an association. In an outbreak of 50 or more cases, 1 control per case will usually suffice. In smaller outbreaks, you can use 2 - 4 controls per case.

In a case-control study, you cannot calculate AR because you do not know the total number of people in the community who were and were not exposed to the source of the disease

under study. Without an AR, you cannot calculate an RR; instead, the measure of association you use in a case study is an OR. When preparing to calculate an OR, it is helpful to look at your data in a 2×2 table. For instance, suppose you were investigating an outbreak of hepatitis A in a small town, and you suspected that the source was a restaurant. After questioning cases and controls about whether they had eaten at that restaurant, your data might look like this:

		Cases	Controls	Total
Ate at Restaurant A?	Yes	a = 30	b = 36	66
	No	c = 10	d = 70	80
Total		40	106	146

The odds ratio is calculated as $a \times d/b \times c$. The OR for Restaurant A is thus $30 \times 70 / 36 \times 10$, or 5.8. This means that people who ate at Restaurant A were 5.8 times more likely to develop hepatitis A than were people who did not eat there. Even so, you could not conclude that Restaurant A was the source without comparing its odds ratio with the odds ratios for other possible sources. It could be that the source is elsewhere and that it just so happens that many of the people who were exposed also ate at Restaurant A.

The final step in testing your hypothesis is to determine how likely it is that your study results could have occurred by chance alone. In other words, how likely is it that the exposure your study results point to as the source of the outbreak was not related to the disease after all? A test of *statistical significance* is used to evaluate this likelihood.

The first step in testing for statistical significance is to assume that the exposure is not related to disease. This assumption is known as the *null hypothesis*. Next, compute a measure of association, such as a relative risk or an odds ratio. These measures are then used in calculating a chi-square test (the statistical test most commonly used in studying an outbreak) or other statistical test. Once you have a value for chi-square, you look up its corresponding p-value (or probability value) in a table of chi-squares.

In interpreting p-values, use a cut-off point 0.05. When a p-value is below the 0.05 cutoff point, the finding is considered "statistically significant," and you may reject the null hypothesis in favor of the*alternative hypothesis*, that is you may conclude that the exposure is associated with disease. The smaller the p-value, the stronger the evidence that your finding is statistically significant.

4.8 Refine Hypotheses and Carryout Additional Studies

When analytic epidemiological studies in steps above do not confirm your hypotheses, you need to reconsider your hypotheses and look for new vehicles or modes of transmission. This is the time to meet with cases to look for common links and to visit their homes to look at the products on their shelves.

Even when your analytic study identifies an association between an exposure and a disease, you often will need to refine your hypotheses. Sometimes you will need to obtain more specific exposure histories or a more specific control group.

When an outbreak occurs, whether it is routine or unusual, you should consider what questions remain unanswered about the disease and what kind of study you might use in the particular setting to answer some of these questions. The circumstances may allow you to learn more about the disease, its modes of transmission, the characteristics of the agent, and host factors.

While epidemiology can implicate vehicles and guide appropriate public health action, laboratory evidence can confirm the findings. Environmental studies often help explain why an outbreak occurred and may be very important in some settings.

4.9 Implement Control and Prevention Measures

Even though implementing control and prevention measures is listed as step 9, in a real investigation you should do this as soon as possible. The data gathered in the course of these investigations should reveal why the outbreak occurred and the mechanisms by which it spread. This turn, together with what is known about the epidemiology and biology of the organism involved, will make it possible to define the measures needed to control the outbreak and prevent further problems.

An outbreak may be controlled by eliminating or reducing the source of infection, interrupting transmission and protecting persons at risk. In the initial stage of an outbreak in an emergency situation, the exact nature of the causative agent may not be known and general control measures may have to be taken for a suspected cause. Once the cause is confirmed, specific measures such as vaccination can be undertaken according to the disease-specific guidelines.

During a response to an outbreak, encourage health staff at all health facilities to be vigilant in surveillance of the disease or condition. Make sure that health staff:

- Search for additional persons who have the specific disease and refer them to ahealth facility or treatment center for treatment or quarantine the household and manage the patient,
- Update line lists and monitor the effectiveness of the epidemic or response activity,
- Monitor the effectiveness of the outbreak response activity.
- Report daily the surveillance data.

Control strategies fall into four major categories of activity.

- Control and prevention measures specific for the disease.
- Prevent exposure (e.g. isolation of cases in cholera outbreak).
- Prevent infection (e.g. vaccination in measles outbreak).
- Treat cases with recommended treatment as in national or WHO guidelines.

Prevention of exposure: the source of infection is reduced to prevent the disease spreading to other members of the community. Depending on the disease, this may involve prompt diagnosis and treatment of cases using standard protocols (e.g. cholera), isolation and barrier nursing of cases (e.g. viral hemorrhagic fevers), health education, and improvements in environmental and personal hygiene (e.g. cholera, typhoid fever and shigellosis), control of the animal vector or reservoir (e.g. malaria, and yellow fever) and proper disposal of sharp instruments (e.g., hepatitis B).

Prevention of infection: susceptible groups are protected by vaccination (e.g. meningitis, yellow fever and measles), safe water, adequate shelter and good sanitation.

Prevention of disease: high-risk groups are offered chemoprophylaxis (e.g. malaria prophylaxis may be suggested for pregnant women in outbreaks) and better nutrition).

Prevention of death: through prompt diagnosis and management of cases, effective health care services (e.g. acute respiratory infections, malaria, bacterial dysentery, cholera, measles, and meningitis).

Patient isolation:The degree of isolation required depends on the infectiousness of the disease. Strict barrier isolation is rarely recommended in health facilities, except for outbreaks of highly infectious diseases such as viral hemorrhagic fevers. The isolation room must be in a building separate from other patient areas and access must be strictly limited. Good ventilation with screened doors is ideal, but fans should be avoided as they raise dust and droplets and can spread aerosols. Biohazard warning notices must be placed at the entrances to patients' rooms. Patients must remain isolated until they have fully recovered.

During outbreaks, isolation of patients or of those suspected of having the disease can reinforce stigmatization and hostile behavior of the public toward ill persons. The establishment of isolation rules in a community or in a health facility is not a decision to be taken lightly, and should always be accompanied by careful information and education of all members of the involved community. Every isolated patient should be allowed to be attended by at least one family member. Provided that enough supplies are available, designated family attendants should receive barrier nursing equipment, and be instructed on how to protect themselves when in contact with the patient.

Isolation measure	Contagiousne ss of cases	Route of transmission	Type of protective measure	Diseases
Standard precautions	Moderate	Direct or indirectcontact with feces,urine, blood,bodyfluids and contaminatedartic les	Hand-washing, safe disposal ofcontaminated articles	Most infectiousdiseases exceptthose mentionedbelow
Enteric isolation	High	Direct contact with patients and withfeces and oralsecretions	Contactprecautions	Cholera, shigellosis,typhoid fever, Gastroenteritis, caused by rotavirus, <i>E. coli</i> , hepatitis A
Respiratoryisolati on	High	Direct contact with patients or oralsecretions anddroplets	Separate room, masks, contact precautions	Meningococcal meningitis, diphtheria, mea sles
Strict isolation	Very High	Airborne, Direct contact withinfected bloods, secretions, organsor semen	Separate room,Biohazardnotificat ion	Viral hemorrhagicfevers

Table 4-4General precautions to be taken for isolation of cases in outbreaks

Take steps to support improved clinical practices.Prepare health staff to take these and other responses.

- Review with each health facility to learn whether the clinical staff know and use recommended protocols for case management of epidemic diseases.
- Make sure that clinicians receivelaboratory confirmation of the epidemic disease, if the disease is laboratory confirmable.
- In a large epidemic, ask the medical officer at each health facility to identify an area that can be used for a large number of patients.
- Establish an isolation room for highly infectious diseases (for example; pandemic influenza, yellow fever, etc.)
- Ensure availability of safety and protective measures for health workers.
- Make the necessary drugs and treatment supplies available.
- Give clear and concise directions to health staff taking part in the response.

4.10 Communicate Findings

Communicate to Decision Makers and Health Workers

Your final task in an outbreak investigation is to communicate your findings to people who need to know. This communication usually takes two forms: 1) an oral briefing for local health authorities and 2) a written report.

Your oral briefing should be attended by the local health authorities and people responsible for implementing control and prevention measures. This presentation is an opportunity to describe what you did, what you found, and what you think should be done about it. You should present your findings in scientifically objective fashion and you should be able to defend your conclusions and recommendations.

You should also provide a written report that follows the usual scientific format: introduction, background, methods, results, discussion, and recommendations. By formally presenting recommendations, the report provides a blueprint for action. It also serves as a record of performance, a document for potential legal issues, and a reference if the health authorities encounter a similar situation in the future. Finally, a report that finds its way into the public health literature serves the broader purpose of contributing to the scientific knowledge base of epidemiology and public health.

Communicate to the Public and Media

Communication to the community will foster the prevention and control activity through their participation. Appropriate and timely information has to be delivered to the community on a regular basis.Some of the issues that might be included into the message are:

- Signs and symptoms of the disease;
- How to treat the disease at home, if home treatment is recommended;
- Prevention measures that are feasible and that have a high likelihood of preventing disease transmission (safe water handling, latrine construction and utilization, hand washing and personal hygiene, solid waste disposal, proper use of bed nets etc.);
- When to come to the health facility for evaluation and treatment;
- Immunization recommendations, if any.

Before you disseminate the information decide on *how to state the*message and make sure that the messages:

- Use local terminologyeasily understandable by the community,
- Are culturally sensitive, should be non-offensive,
- Are clear and concise,
- Address wrong beliefs about the disease,
- Promote good beliefs about the disease.

Give health education messages to community groups and service organizations and ask that they disseminate them during their meetings. Select appropriate communication methods that are present in your area such as:

- Radio, Television,
- Newspapers,
- Meetings with health personnel, community, religious and political leaders,
- Posters, brochures, leaflets, stickers, banners,
- Presentations at markets, health centers, schools, women's & other community groups, service organizations, religious centers.

Select and use a community liaison officer or health staff to serve as spokesperson to the media. As soon as the epidemic has been recognized:

- Tell the media the name of the spokesperson, and that all information about the epidemic will be provided by the spokesperson,
- Release information to the media only through the spokesperson to make sure that the community receives clear and consistent information.

Section 5. Recovery from Public Health Emergency

Disasters can have profound impacts on the livelihoods and health of affected populations. Restoring lifesaving services and assisting communities to cope with former and new health threats is a necessity to mitigate the impacts of disasters on human development needs, as reflected by the health related Millennium Development Goals (MDGs).

Recovery in the health sector also represents opportunities to catalyze action on health policy and to strengthen the capacity of countries and communities to manage risks of future events.

Reconstructing infrastructure and provision of supplies will not be sufficient if the overall system inhibits effectiveness of essential health services. For this reason, other aspects, such as management, performance, and other support systems have to be taken into consideration.

Recovery is defined as the process of rebuilding, restoring, and rehabilitating thecommunity following an emergency, but it is more than simply the replacement ofwhat has been destroyed and the rehabilitation of those affected. It is a complexsocial and developmental process rather than just a remedial process. The mannerin which recovery processes are undertaken is critical to their success. Recovery isbest achieved when the affected community is able to exercise a high degree ofself-determination.

There will be parallel plan and activities aimed at protecting lives and reducing disease, malnutrition and disabilities among the vulnerable populations in the affected areas, and strengthening of longer term health development goals.

Recoveryis a complex and long running process that will involve many more sectors and participants. Therefore recovery plans are implemented and coordinated with all responsible government sectors at all levels, in collaboration with the non-profit sector and non-governmental relief organizations. Economic and social impacts estimation and priority setting for recovery activities have to be made together.

The recovery phase should begin at the earliest opportunity following the onsetof an emergency, running in cycle with the response to the emergency. Itcontinues until the disruption has been rectified, demands on services havereturned to normal levels, and the needs of those affected have been met.

The key principles for recovery and reconstruction of the health sector include:

Equity: Expansion of service to underserved areas, the poor and vulnerable population;

Effectiveness: Increasing the access to and the quality of key services;

Appropriateness: Adoption of new service delivery models to respond to new health needs if the previous system was outdated; and

Efficiency: Greater overall efficiency with savings used to finance some of these measures.

5.1 Scope and Challenge

There are four interlinked categories of impact that individuals and communities will need to recover from. The nature of the impacts– and whether and at what level action needs to be taken – will depend in largepart on the nature, scale, and severity of the emergency itself.



Figure 5-1Major areas impacts of an emergency that require recovery

Recovery is most effective where recovery management arrangementsprovide a comprehensive and integrated framework for managing allpotential emergencies and where assistance measures are provided in atimely, fair and equitable manner and are sufficiently flexible to respond a diversity of community needs.

For the purpose of PHEM, the goal of recovery is to implement short- and mid-term recovery processes after a major public health incident. This will include identifying the extent of damage caused by an incident, conducting thorough post-event assessments and determining and providing the support needed for recovery and restoration activities to minimize future loss from a similar event.

A *major public health incident* is defined as the occurrence of an outbreak or another disaster which disrupted the social, cultural, and psychological integrity of the community, interrupted health service provision or required additional health manpower and requires attention of the health sector.

The challenge is to find the right balance in restoring the system to its previous level and how much better it needs to be rebuilt. This will depend on the status of development of a country and what a country can afford to sustain.

First, it is better that the reconstruction addresses key issues currently faced by the health sector and provide better health service like accessibility to the poor and other vulnerable population sub-groups.

Second, the future health system should be designed to be prepared for and responsive to all major hazards in the future. Risk based and all-hazard approach for emergency preparedness and response should be practiced.

Third, the existing health system in the affected areas may need to be streamlined to meet the changed needs because of different population profiles and epidemiology.

Level	Responsibility
Federal PHEM	Remain vigilant about outbreak /possibility of any epidemics and take effective steps against them.
	Determine the need for recovery or rehabilitation(sanitation, temporary settlements, psychosocial assistance, reconstructionetc.)and disseminate those needs to partners.
	Send reports of health related activities in affected areas to the national level for future planning purposes.
	To account for expenditures and determine the cost of the emergency.
	Organize, when appropriate, a lessons learned workshop or meeting for improving future preparedness and response. Consider the convenience of including selected (most active) partners in this exercise.
Regional	Organize initial and subsequent technical assessments of the emergency management processes and nature of relief required.
	Request national government assistance for early recovery when additional resources may be needed.
	Keep the Regional Emergency Management Committee and the national level informed of the situation.
	Ensure supply of nutritional treatment, safe drinking water, medical supplies and other emergency items to the affected population with special attention to those groups most vulnerable or with limited access to government services.
	Asses the need and make arrangement to provide psychosocial assistance as necessary.
	Visit, coordinate and document the implementation of various rehabilitation programs.
	Coordinate the activities of NGOs in recovery and rehabilitation programs.
Zonal	Organize initial and subsequent technical assessments of the emergency management processes and nature of relief required.
	Request regional government assistance for early recovery when additional resources may be needed.
	Ensure supply of nutritional treatment, safe drinking water, medical supplies and other emergency items to the affected population with special attention to those groups most vulnerable or with limited access to government services.
	Asses the need and make arrangement to provide psychosocial assistance as necessary.
	Visit, coordinate and document the implementation of various rehabilitation programs.
	Coordinate the activities of NGOs in recovery and rehabilitation programs.

Table 5-1Roles and responsibilities of actors at different levels

WoredaOrganize initial and subsequent technical assessments of the emergency management processes and nature of relief required.Request regional/zonal government assistance for early recovery when additional resources may be needed.Ensure supply of nutritional treatment, safe drinking water, medical supplies and other emergency items to the affected population with special attention to those groups most vulnerable or with limited access to government services.Asses the need and make arrangement to provide psychosocial assistance as necessary. Visit, coordinate and document the implementation of various rehabilitation programs. Coordinate the activities of NGOs in recovery and rehabilitation programsInternational Organizations and NGOsAssist the PHEM Center, when pertinent, in the economic valuation of the damages to the health sector. Implementrehabilitation works as per the organization's capacity and area of expertise. Mainstream risk considerations into all new development projects and activities. Prepare reports on assessment of damage and actions taken, and make them available for general review and planning. Provide periodic reports on execution of rehabilitation activities in the field.		
be needed.Ensure supply of nutritional treatment, safe drinking water, medical supplies and other emergency items to the affected population with special attention to those groups most vulnerable or with limited access to government services.Asses the need and make arrangement to provide psychosocial assistance as necessary. Visit, coordinate and document the implementation of various rehabilitation programs. Coordinate the activities of NGOs in recovery and rehabilitation programsInternational Organizations and NGOsAssist the PHEM Center, when pertinent, in the economic valuation of the damages to the health sector. Implementrehabilitation works as per the organization's capacity and area of expertise. Mainstream risk considerations into all new development projects and activities. Prepare reports on assessment of damage and actions taken, and make them available for general review and planning.	Woreda	
 emergency items to the affected population with special attention to those groups most vulnerable or with limited access to government services. Asses the need and make arrangement to provide psychosocial assistance as necessary. Visit, coordinate and document the implementation of various rehabilitation programs. Coordinate the activities of NGOs in recovery and rehabilitation programs International Organizations and NGOs Assist the PHEM Center, when pertinent, in the economic valuation of the damages to the health sector. Implementrehabilitation works as per the organization's capacity and area of expertise. Mainstream risk considerations into all new development projects and activities. Prepare reports on assessment of damage and actions taken, and make them available for general review and planning. 		
Visit, coordinate and document the implementation of various rehabilitation programs. Coordinate the activities of NGOs in recovery and rehabilitation programsInternational Organizations and NGOsAssist the PHEM Center, when pertinent, in the economic valuation of the damages to the health sector. Implementrehabilitation works as per the organization's capacity and area of expertise. Mainstream risk considerations into all new development projects and activities. Prepare reports on assessment of damage and actions taken, and make them available for general review and planning.		emergency items to the affected population with special attention to those groups most
Coordinate the activities of NGOs in recovery and rehabilitation programsInternational Organizations and NGOsAssist the PHEM Center, when pertinent, in the economic valuation of the damages to the health sector.Implementrehabilitation works as per the organization's capacity and area of expertise. Mainstream risk considerations into all new development projects and activities. Prepare reports on assessment of damage and actions taken, and make them available for general review and planning.		Asses the need and make arrangement to provide psychosocial assistance as necessary.
International Organizations and NGOsAssist the PHEM Center, when pertinent, in the economic valuation of the damages to the health sector. Implementrehabilitation works as per the organization's capacity and area of expertise. Mainstream risk considerations into all new development projects and activities. Prepare reports on assessment of damage and actions taken, and make them available for general review and planning.		Visit, coordinate and document the implementation of various rehabilitation programs.
Organizations and NGOs sector. Mainstream risk considerations into all new development projects and activities. Prepare reports on assessment of damage and actions taken, and make them available for general review and planning.		Coordinate the activities of NGOs in recovery and rehabilitation programs
Mainstream risk considerations into all new development projects and activities. Prepare reports on assessment of damage and actions taken, and make them available for general review and planning.		
Prepare reports on assessment of damage and actions taken, and make them available for general review and planning.	and NGOs	Implementrehabilitation works as per the organization's capacity and area of expertise.
general review and planning.		Mainstream risk considerations into all new development projects and activities.
Provide periodic reports on execution of rehabilitation activities in the field.		
		Provide periodic reports on execution of rehabilitation activities in the field.

After an emergency or a disaster, the impact of damage that occurred on the health of the population and the system that serves them needs to be objectively assessed to clearly identify the gaps and to design the appropriate strategy for the specific context. Hence, a major activity during the recovery process is an effective Post Emergency/Event Assessment (PEA) to guide the implementation of recovery activities.

Hence, the next pages are dedicated to see how best to conduct this assessment and benefit from this process. The section proposes a framework for the Post Emergency/Event Assessment that allows a systematic analysis of the impact of an emergency/disaster on the health of communities, the identification of new risks the populationis exposed to, and determining the post-disaster functionality of the health infrastructure and the performance of the health system building blocks.

5.2 Post Emergency Assessment and its Interventions

The health sector PEA is led and coordinated by the health sector itself, from Ministry of Health to the woreda health offices depending on the degree of the emergency, in collaboration with its partners and other sectors. It also needs to be linked with humanitarian coordination mechanisms as well as with pre-existing sector wide coordination and (multi-sectoral) development partners.

This sectionalso provides guidance on how to manage the PEA process, followed by a description of the information that will be required and the data collection methods that may be applied. In addition, guidance on and how to address cross-cutting issues is mentioned as well as information on how to prioritize recovery response options in order to generate input for the Recovery Framework (RF) from early- to long-term recovery.

The health sector PEA identifies the relevant issues that need to be assessed in the context of the sixhealth system building blocksby giving emphasis on:

• changes in the epidemiology of the burden of disease (BOD),

- damage and loss, and
- the performance of the main health programs

The framework facilitates consistency in the data requirements for pre-emergency baselines, the assessment of the impact of the disaster including the estimation of damage and losses, and the analysis of the needs for recovery and reconstruction.

While the processes focus on assessing the impact of the disaster on health and the delivery of health services, they also take into account other determinants of health, such as nutrition and livelihoods, water and sanitation, environment, and education.

5.2.1 Health system framework

The health system framework is made up of six building blocks, with a strong interdependence between the building blocks. The elements within each building block to be taken into account during the assessment include the following examples:

- 1. *Service delivery*: availability and accessibility of essential services, damage to infrastructure (pre-hospital units, mobile clinics etc.); package of services; organization and management; safety and quality.
- 2. *Leadership and governance*: health sector policies; harmonization and alignment; oversight and regulation; governance capacity; and coordination mechanisms.
- 3. *Health work force*: national workforce policies and plans; human resource norms, standards and data; (remaining) numbers and types of health workers, distribution and competencies of health workers;supervision mechanisms;effects on and capacities of training institutions.
- 4. *Information*: facility and population based information and surveillance systems; analysis capacity for decision making.
- 5. *Medical products, vaccines and technologies*: access to essential medical products, vaccines and technologies with assured quality, safety, and efficacy, norms, standards, and policies; procurement and supply chains; quality; drug donations; health transport and logistics, warehouses, cold chain.
- 6. *Financing*:health financing policies; costing of services; tools and data on health expenditures and financial barriers to access services; ability to pay, catastrophic health expenditures; temporary waiving of user fees.

5.2.2 Health sector PEA and analysis matrix

The analytical matrix (see Table 5.2 below) provides a step by step assessment and analysis for the health sector PEA. It serves to undertake the assessment for the identification of critical issues that will have implications for the response and revitalization and reconstruction of the system.

Note: The analysis will then help in defining a strategy to address the issues.

The assessment required to estimate damage and losses is integrated in this matrix, as the assessment of infrastructure needs to be analyzed together with their functionality to provide services, the health system functions required to support such services, and the impact the disaster had on the health of communities.

Health programs and Health system functions	Pre-crisis challenges Baseline indicators	Impact of the crisis, key challenges for early recovery	Humanitarian response	Response for recovery, Strategy for reconstruction	Products and expected results for recovery, short and medium term	Activities and resources for the short and medium term	Key Indicators for monitoring
1a. Service							
delivery; health programs							
1b. Service							
delivery;							
Organization and							
management							
of services, including							
infrastructure,							
equipment,							
transport 2.Leadership							
and							
governance							
3. Human							
resource for health							
4. Health							
information							
system							
5. Health financing							
6. Medical							
products,							
vaccines and							
technology							

- **Pre-crisis baseline:** health status and pre-existing health risks, pre-existing policies, performance and challenges in the health system (including preparedness strategies and plans, disaster risk management program in the health system)
- *Impact of the disaster:* Impact on the BOD, health infrastructure and on health system functions. Impact averted by preventive and mitigation efforts, capacity of the health system to respond.
- **Response:** includes humanitarian interventions to address changes in the BOD, (re)establish lifesaving services, and restore the functioning of the health system (where the costs for these interventions are borne by the Ministry of Health, they are included in the estimation of losses).
- *Recovery strategy:* planning for outcome, outputs, and monitoring indicators with targets for the short and medium term (including integrating disaster and emergency risk management into the health strategy and preparedness planning).
- *Estimates of costs* to address recovery and reconstruction needs, based on Building Back Better approaches.

5.2.3 Using the analytical matrix for the assessment and monitoring

By adding key indicators and examples of minimal qualitative data requirements in the analytical matrix, it becomes a standardized protocol for assessment data collection and analysis.

Guided by the headings and the indicators in the template, the PEA team collects and provides the information based on the best available data, evidence and/or professional expert judgments, while remaining sensitive to the perspectives of those most affected by the disaster.

Note 1: Use the information provided in Annex 7.19, which uses examples of key indicators for the assessment of the pre-disaster baseline within each health subsector as described above as well as for the health system building block.

Note 2: The indicators are to be used to assess the impact of the disaster as well as for monitoring. The indicators should be disaggregated and analyzed by age and sex. The choice of indicators can be reviewed and adapted based on the context.

Note 3: The matrix also provides examples of typical impacts, and issues or responses in relation to the immediate relief and early to medium recovery responses, which are to be used to formulate products and activities for the short and medium term in the report. (See also Annex7.18for further examples of health impacts of different types of disasters and response options). A format for the calculation of losses in the health sector can be found in Annex7.22.

5.2.4 Managing the PEA process and its outputs

The health sector PEA is led by the Ministry of Health structure in collaboration with other relevant sectors, and the overarching national governmental body managing disasters such as the Ministry of Agriculture. This ensures alignment of the recovery framework to the national health development plan. Clear roles and responsibilities should be developed and assigned to different departments, and various levels.

It is important to include the health development partners in the PEA process, such as WHO, UNICEF, donors, NGOs, community-based organizations, civil society, professional associations, and the private sector.

Where development coordination mechanisms exist, these partners need to be consulted to assist in the assessment process, and to ensure the harmonization of their support to the recovery plan. It is particularly important to ensure that the PEA builds on the health, nutrition and other cluster assessments to the extent possible.

The health sector PEA has two main outputs:

- The first is a document that provides a more detailed report from the assessment, and a more detailed plan for the recovery.
 - The time horizon for the recovery plan is determined by the government, but usually covers 2-3 years, although in some disasters the recovery timeframe can (and should) be much longer. The health sector recovery plan can then be used as a basis for longer term development plan of the areas affected.
- The second output is a summary as a contribution to the overall PEA report. The sectoral components are usually no more than 3 to 4 pages. When conducting the PEA it is important to follow the same guiding principles that apply to the entire recovery process in the health sector:
 - o Promote a locally driven and -owned process
 - o Promote and capacitate national leadership
 - Align the PEA with the government's strategy, policy, and systems
 - o Ensure coordination with other sectors
 - o Adopt a system approach using the six health system building blocks
 - o Ensure appropriate sequencing
 - Think medium to long-term
 - Reflect the priorities and concerns of those populations and stakeholders most affected

Steps for the PEA process:

- 1. When a disaster or any emergency occurs:
 - Start collecting baseline information and start filling in relevant information in the analytical matrix.
 - Establish database of pre-existing health facilities.
 - o Start collecting information on functionality/damage of health facilities.
 - Start collecting information on disease trends, and interventions done to mitigate health consequences of the disaster.
 - Collect relevant reports that describe the health system and its performance.
 - Prepare to send expert(s) to assist the affected area.
- 2. When the PEA is initiated:
 - Government to appoint Focal Health experts from partner organization to liaise with MoH focal point.
 - Prepare for the training of the health component of the PEA as part of the usual 1-2 day workshop on PEA to formally initiate the PEA and train relevant stakeholders.
 - Call for a meeting with health development partners, identify key stakeholders that can assist in the assessment.
 - o Establish a Steering Committee to oversee the health assessment and divide tasks

- Present PEA to the humanitarian health coordination; identify NGOs with an interest and capacity to support the recovery process.
- Develop time schedule, according to the overall deadlines of the PEA, including for example:
 - site visits to verify reports of damages,
 - workshops or focus group discussions to analyze the performance of health system functions,
 - regular meetings with the Steering Committee,
 - engagement with other sectors and cross cutting topics,
 - validation workshop of first draft.
- Prepare for the donor conference when this is organized and advocate for the importance of health in the recovery framework and resource mobilization.
- Inclusion of the MOH in the governing structures to manage the allocation of funds to and/or within the health sector.

5.2.5 Staffing requirements and logistics for PEA health team

- The PEA health team will be led by the focal points as appointed by the government. Sectoral experts will be asked to assist. In general, the team needs to have at least one health system expert, and one health economist, an additional epidemiologist is required.
- Several national health development partners needs to support the health assessment.
- A TWG needs to be formed, inclusive of the most relevant stakeholders, to oversee the health assessment.
- Relevant national experts from departments in the MOH and from the country offices of health partners need to be included in the process.
- Depending on the areas affected by the disaster, the respective regional/zonal or woreda health authorities need to be represented in the TWG.
- Transport for the assessment team is required to meet stakeholders and to conduct site visits for direct observation and consultation with affected communities, representative of the health authorities in the affected area and managers of affected health facilities.
- The transport for the PEA assessment should be organized with support from development partners. This will allow the national authorities to dedicate their transport capacity to support other priority functions.

5.2.6 Data collection process, assessment tools, methods and indicators

The data collection strategy and information requirements for the health sector recovery should be seen as a process and placed in the cycle of PHEM. This means that assessments and information required for (early) recovery build on data that is collected before the disaster happened, from routine IDS, HMIS and other reports, including from disaster preparedness, as pre-disaster baseline, and rapid assessments in the early humanitarian phase.

It should then become a monitoring system of the health system performance. See *Annex* 7.21 for different assessment methods and information systems related to the first 4 phases of an acute onset disaster.

Note: The PEA should therefore, be understood as a process and not a standalone activity.

The assessment teams needs to make use of existing data whenever possible, such as data that has already been collected through the humanitarian interventions, and decide on critical additional information that needs to be collected specifically for the PEA and recovery framework.

There is no single source or a single method that can provide all the necessary information. Information is collected by various stakeholders using various sources of information.

The main sources for the PEA are:

- key informants, for example from the Ministry of Health and development partners,
- focus group discussions with stakeholders and relevant experts,
- health facility based information systems, observations, complemented by surveys of health facility performance and population based surveys.

When interviewing people, there needs to be a gender balance of the assessment team as well as of informants and participants to focus group discussions.

Key source documents include the:

- WHO statistics information system,
- National policy documents,
- Demographic Health Surveys,
- Cluster Surveys,
- Annual reports and Mid Term Reviews of the national health plan,
- National statistics and Health Information Management System reports,
- Vulnerability assessments, etc.

Priority should be given to using existing national and local information collection systems as this would also provide a unique opportunity to strengthen these systems when needed.

5.2.7 Capacity assessment

Assessing capacities in the health sector is essential for two reasons:

The first is to understand the ability of the national health system to manage the recovery process.

- This includes assessing the financial management and procurement aspects of health system as these are necessary for effective management of the response.
- Assessing the adequacy of the financial management system is required to make choices on managing the resources being made available, and to judge the absorption capacity for recovery funding.
- The PEA also needs to take into account the capacities that are brought to the response through NGOs, to see how this capacity can be used to support the recovery process.

The second reason is to identify technical support needs for planning effective capacity strengthening interventions, as required for medium and long term recovery. Nine areas of capacity building with key questions are shown in Annex 17.20.

Inter-sectoral discussions should take place prior to the design phase of any assessment or more generally any data collection or analysis exercise to agree on standards which will provide a solid basis for data comparability and therefore cross-sectoral analysis.

Several other sectors are considered as determinants of health such as environmental health (including hygiene, water and sanitation), nutrition and food security, shelter and education.

Cross cutting issues relevant for health include:

- the status of children,
- pregnant and lactating women,
- the elderly,
- persons with disabilities, and
- persons living with long-term or chronic illnesses such as HIV/AIDS.

Gender and Age: In disaster situations, women and men, boys and girls are affected differently. Available data suggest that there is a pattern of gender differentiation at all levels of the disaster process: exposure to risk, risk perception, preparedness, response, physical impact, psychological impact, recovery and reconstruction.

Contribution to peace-building and stability: Where relevant, the recovery health strategy should promote the Primary Health Care principles of equity, solidarity and social justice, as this contributes to the creation of conditions for stability, hope and peace.

Section 6. Monitoring and Evaluation of PHEM

Monitoring and Evaluation is the important component of PHEM. It is carried out at each level starting from preparedness to recovery from incidents. *Monitoring* is a routine and continuous tracking of planned activities over the process.*Evaluation* assesses whether the objectives set are achieved or not. Monitoring and evaluation is usually carried out using a selected and agreed up on indicators; it can also measure progress towardsimplementing an overall program target.

6.1 Monitoring and Evaluation of PHEM preparedness

Measuring the level of preparedness of the PHEM system at different levels is critical to know the capacity of the program to handle outbreaks and any other emergencies in an effective manner.

The following are the key elements for the evaluation:

- The presence of an epidemic preparedness and response plan
- Availability of emergency stocks of drugs, vaccines and supplies during the last 12 months
- Availability of funds for outbreak response
- Presence of a well-equipped, trained woreda rapid response team to conduct an outbreak investigation
- Presence of a functional PHEM task force
- Availability of trained/oriented health staff for the response
- Availability of redundant and uninterrupted communication facility
- Presence of Roaster of Expertise who are oriented and ready for Emergency response on call to the EOC.

Table 6-1Indicators to monitor level of preparedness of PHEM

Category	Expected outputs	Indicator	Means of verification	Level to carry out activity
Coordination and	Functioning coordinating preparedness forum mechanisms	Number of coordination forum activity reports	Activity reports	National, Regional, Zonal,
collaboration	involving all partners, sectors, authorities, and community members, including between the center and the field	Number of coordinated responses given to health emergencies	Meeting attendance reports	and Woreda
	Up-to-date mapping of health actors and service delivery activities (4Ws Matrix)			
	Up-to-date information on the health hazards and risks available to all stakeholders			
Vulnerability assessment and risk	Hot spot areas and vulnerable groups identified for risk mitigation	List of hot spot areas identified by type of hazard	VARM report	National
Mapping		Vulnerable groups identifiedby type of hazards	VARM report	National,Regional
Planning	Operationalized preparedness plan developed, rehearsed and regularly	Preparedness plan available at all level	EPRP plan document,	National, Regional
	updated	Number of Rehearsal exercise per year	Supervision Report, Rehearsal exercise report	
Capacity building	Capacity developed at all level to respond to identified public health	System development	Supervision Report, annual	Health Facility, Woreda, Zone,
-	emergencies risks.	Proportion of regions, zones, woredas and health facilities with PHEM structure	activity Report	Region, National
		Human resource	Supervision Report	Health Facility, Woreda, Zone,
		Number of need-based trainings conducted	Training reports	Region, National
		Number of PHEMstructure fully staffedat all levels	Annual activity Report	
		Proportion of PHEM staff trained in EPRP at all levels		
		Supply	Stock registers	National,
		Proportion of region, zone, and woredas with available stockpile to cover at least three months at national and	Supervision Report	Regional, Zonal, Woreda, Facility
		regional levels; and one month at lower levels		

6.2 Monitoring and Evaluation of Quality of Surveillance Activities

An important indicator of a quality reporting system is the timeliness and completeness at each level. When reports are sent and received on time, the possibility of detecting a problem and conducting a prompt and effective response is greater. Completeness of reporting describes whether all the reporting units have reported as expected. If reports are

late, or are not submitted, the aggregated information for the woreda (or other administrative area) will not be accurate.Outbreaks can go undetected and other opportunities to respond to public health problems will be missed.

If the monitoring information shows that a health facility or other reporting unit has not provided a report, or if the report is not on time, contact the surveillance focal point at the facility. Work with the designated staff to identify what has caused the problem and develop solutions together. Make plans with the reporting unit to find solutions for improving the situation.

Explain that when information is complete, the woreda can assist health staff more efficiently with planning responses and carrying them out. For example, if lack of supplies is a problem, the Woreda can use the reporting information to advocate with higher levels in the system.

A list of indicators to monitor at health facility, woreda, regional and national levels are identified with their anticipated level of targets are indicated in tables below.

Indicator	Purpose	How to calculate	Source of information	Target
Proportion of completelyfilledsurveillance reports submitted on time to the woreda	Measures the practice of health facilities in submitting timely surveillance reports to the next level	Number of complete surveillance reports submitted on time to the woreda DIVIDED BY Number of expected surveillance reports	Monitoring chart for timely submission of report	80%
Proportion of health facilities submitting surveillance reports to the woreda in a week	Measures practice of complete submission of surveillance data from health facilities to woreda	from the health facility Number of health facilities submitting reports to the woreda DIVIDED BY Number of health facilities expected to report	Summary reporting forms	80%
Proportion of priority diseases for which a current (data within the past 3 months)line graph is available (malaria, meningitis)	Measures the practice and capacity to analyze surveillance data	Number of priority diseases for which a current line graph is available. DIVIDED BY Number of priority diseases	The activity checklist for the "in charge" at the health facility and the IDS summary reporting forms from the health facility	80%

Table 6-2Core indicators to monitor at the health facility level

Indicator	Purpose	How to calculate	Source of information	Target
Proportion of cases of diseases selected for case-based surveillance reported with case- based forms or line lists.	Measures reporting of surveillance data with detailed information to use for further analysis	Number of diseases selected for case- based surveillance reported with case- based forms or line list DIVIDED BY Total number of cases of diseases selected for case-based surveillance that occurred in the health facility	Routine summary reports and case- based or line listing reports	80%
Proportion of suspected outbreaks of epidemic prone disease notified to the woreda level within 30minutes of surpassing the alert threshold	Measures early detection and timely reporting of outbreaks	Number of suspected outbreaks of epidemic prone diseases notified to the woreda within 30minutes of surpassing the alert threshold DIVIDED BY	Health facility log of suspected outbreaks and rumors	80%
		Total number of suspected outbreaks of epidemic prone diseases in the health facilitysurpassing the alert threshold		
Case fatality rate for each epidemic prone disease reported	Measures quality of case management	Number of deaths from each of the epidemic-prone diseases DIVIDED BY Number of cases from the same epidemic- prone disease	Routine reports and outbreak investigation reports	Depends on disease

Table 6-3Core Indicators to monitor at Woreda Level

Indicator	Purpose	How to calculate	Source of information	Target
Proportion of health facilities submitting surveillance reports on time to the woreda	Measures the timeliness of submission of surveillance reports	Number of health facilities that submitted surveillance reports on time to the woreda DIVIDED BY	Monitoring chart	80%
		Number of health facilities in a woreda expected to report		

Indicator	Purpose	How to calculate	Source of information	Target
Proportion of cases of diseases selected for case-based surveillance reported with case- based forms or line lists.	Measures reporting of surveillance data with detailed information to use for further analysis	Number of diseases selected for case-based surveillance reported with case-based forms or line list DIVIDED BY	Routine summary reports and case- based or line listing reports	80%
		Total number of cases of diseases selected for case- based surveillance that occurred in the Woreda		
Proportion of suspected outbreaks of epidemic prone disease notified to the zone/region within 30 minutes of surpassing the epidemic threshold	Measures use of data and thresholds for early detection and timely reporting of outbreaks	Number of suspected outbreaks of epidemic prone diseases notified to the woreda within 30 minutes of surpassing the epidemic threshold DIVIDED BY	Log of suspected outbreaks and rumors woreda analysis book orother routine analysis tool	80%
		Number of suspected outbreaks of epidemic prone diseases in the woredasurpassing the epidemic threshold		
Proportion of priority diseases for which a current (data within the past 3 months)line graph is available (malaria, meningitis, measles)	Measures the practice and capacity of the woreda to analyze surveillance data	Number of priority diseases for which a current line graph is available and current. DIVIDED BY Number of priority diseases	Indicator monitoring chart woreda analysis book	80%
Proportion of health facilities that have current trend analysis (line graphs) for selected priority diseases	Measures the practice and capacity of the health facility team to analyze surveillance data	Number of health facilities that have current trend analyses for selected priority diseases DIVIDED BY Total number of health facilities in the woreda	Supervisory report Health facility data analysis tools	80%
Proportion of reports of investigated outbreaks that include analyzed case-based data	Measures availability of additional variables for further analysis	Number of outbreak investigation reports that include case based data DIVIDED BY Total number of outbreak investigation reports conducted in the district	Investigation report Epidemic curve Map Person analysis table Line lists or case- based reporting forms	80%

Indicator	Purpose	How to calculate	Source of information	Target
Proportion of investigated outbreaks with laboratory results	Measures capacity of laboratory to confirm diagnosis and involvement of laboratory in surveillance activities	Number of investigated outbreaks with laboratory results in a given time period DIVIDED BY Total number of investigated outbreaks that occurred in a given time period	Log of suspected outbreaks and rumors Laboratory reports Outbreak investigation reports	80%
Proportion of confirmed outbreaks with a nationally recommended public health response	Measures capacity of the district to respond to outbreaks	Number of confirmed outbreaks with a nationally recommended response DIVIDED BY Number of confirmed outbreaks in the woreda	Log of suspected outbreaks and rumors Outbreak investigation reports Supervisory reports	80%
Case fatality rate for outbreaks of priority disease	Measures quality of case management	Number of deaths from each of the outbreak diseases DIVIDED BY Number of cases from the same outbreak due to that disease	Routine summary reports and outbreak investigation reports	Will vary; Depends on disease
Attack rate for eachoutbreak of a priority disease	Helps to identify the population at risk and efficacy of the intervention	Number of new cases of an epidemic-prone disease that occurred during an outbreak DIVIDED BY Number of population at risk during the outbreak	Demographic data about the district Outbreak investigation report with line lists or case-based forms	Will vary; Depends on disease

Table 6-4Core Indicators to monitor at Regional level

Indicator	Purpose	How to calculate	Source of information	Target
Proportion of weekly surveillance reports submitted from the woreda/zoneto the region on time in the last3 months	Measures the practice of timely submission of surveillance data	Number of woredas/zonesthat submitted IDSR reports on time to the region DIVIDED BY Total number of woredas/zonesthat report to the region	Monitoring chart Routine summary reports	80%

Indicator	Purpose	How to calculate	Source of information	Target
Proportion of cases of diseases selected for case- based surveillance reported with case-based forms or line lists.	Measures reporting of surveillance data with detailed information to use for further analysis	Number of diseases selected for case-based surveillance reported with case-based forms or line list DIVIDED BY	Routine summary reports and case- based or line listing reports	80%
		Number of woredasthat submitted case-based surveillance reports on time to the region		
Proportion of suspected outbreaks of epidemic prone disease notified to the Region level within 2 days of surpassing the alertthreshold	Measures early detection and timely reporting of outbreaks	Number of suspected outbreaks of epidemic prone diseases notified to the region within2days of surpassing the alert threshold DIVIDED BY	Log of suspected outbreaks and rumors Woreda analysis book orother routine analysis tool	80%
		Number of suspected outbreaks of epidemic prone diseases in the region		
Proportion of woredas/zonesthat maintain current (data of the past 3 months) line graphs for selected priority diseases (malaria, maningitic Magaloc)	Measures the practice and capacity to analyze surveillance data	Number of woredas/zonesfor which acurrent line g selected graph is available DIVIDED BY Number of woredas	Supervisory report woreda data analysis book	80%
meningitis, Measles)		/zones in the region		
Proportion of reports of investigated outbreaks that include analyzed case- based data	Measures availability of additional variables for further analysis	Number of woreda outbreak investigation reports that include epi- curve, mapping, personal table, case-based forms and line lists DIVIDED BY	Investigation report Routine summary reports	80%
		Number of woreda outbreak investigation reports		
Proportion of investigated outbreaks with laboratory results	Measures capacity of laboratory to confirm diagnosis and involvement of laboratory in surveillance activities	Number of investigated outbreaks with laboratory results DIVIDED BY Number of investigated outbreaks in the region	Outbreak investigation reports Laboratory reports Routine summary reports	80%
			Log of outbreaks and rumors	

Indicator	Purpose	How to calculate	Source of information	Target
Proportion of confirmed outbreaks with a nationally recommended public health response	Measures capacity of the regionto respond to outbreaks	Number of confirmed outbreaks with a nationally recommended response DIVIDED BY Number of confirmed outbreaks	Log of suspected outbreaks and rumors Outbreak investigation reports Supervisory reports	80%
Case fatality rate for each epidemic prone diseasereported	Measures quality of case management	Number of deaths from each of the epidemic prone diseases DIVIDED BY Number of cases from the same epidemic prone disease	Routine summary reports and outbreak investigation reports	Depends on disease
Attack rate for eachoutbreak of a priority disease	Helps to identify the population at risk and efficacy of the intervention	Number of new cases of an epidemic-prone disease that occurred during an outbreak DIVIDED BY Number of population at risk during the outbreak	Demographic data about the district Outbreak investigation report with line lists or case-based forms	Will vary; Depends on disease

Table 6-5Core indicators to monitor at National level

	Indicator	Purpose	How to calculate	Source of information	Target
1	Proportion of weekly surveillance reports submitted from the regionto the national levelon time	Measures the practice of timely submission of surveillance data	Number of Regionsthat submitted IDSR reports on time to the national level DIVIDED BY Total number of regionsthat report to the national level	Monitoring chart Routine summary reports	80%
2	Proportion of health facilities submitting surveillance reports to national level	Measures practice submission of surveillance data from health facilities to national level through region	Number of health facilities submitting reports to national level DIVIDED BY Number of total health facilities expected to report	Summary reporting forms	80%
3	Proportion of cases of diseases selected for case-based surveillance reported with case- based forms or line lists.	Measures reporting of surveillance data with detailed information to use for further analysis	Number of diseases selected for case-based surveillance reported with case-based forms or line list	Routine summary reports and case-based or line listing reports	80%

	Indicator	Purpose	How to calculate	Source of information	Target
			DIVIDED BY Number of diseasesselected for case- based surveillance		
4	Proportion of suspected outbreaks of epidemic prone disease notified to the region level within 2 days of surpassing the alertthreshold	Measures early detection and timely reporting of outbreaks	Number of suspected outbreaks of epidemic prone diseases notified to the region within2days of surpassing the alert threshold DIVIDED BY Total number of suspected outbreaks of epidemic prone diseases	Log of suspected outbreaks and rumors Routine summary reports	80%
5	Proportion of Woredas in which a current (data of the past 3 months) line graphs is available for selected priority diseases (malaria, meningitis, measles)	Measures the practice and capacity to analyze surveillance data	Number of priority diseases for which acurrent line graph is available in the woreda DIVIDED BY Number of woredas	Supervisory report Woreda data analysis book	80%
6	Proportion of reports of investigated outbreaks that include analyzed case-based data	Measures availability of additional variables for further analysis including possible risk factors involved	Number of outbreak investigation reports that include epi curve, mapping, personal table, case-based forms and line lists DIVIDED BY Number of outbreak investigation reports	Investigation report Routine summary reports	80%
7	Proportion of investigated outbreaks with laboratory results	Measures capacity of laboratory to confirm diagnosis and involvement of laboratory in surveillance activities	Number of investigated outbreaks with laboratory results DIVIDED BY Number of investigated outbreaks	Outbreak investigation reports Laboratory reports Routine summary reports Log of outbreaks and rumors	80%
8	Proportion of confirmed outbreaks with a nationally recommended public health response	Measures capacityto respond to outbreaks	Number of confirmed outbreaks with a nationally recommended public health response DIVIDED BY Number of confirmed outbreaks	Log of suspected outbreaks and rumors Outbreak investigation reports Supervisoryvisit reports	80%

	Indicator	Purpose	How to calculate	Source of information	Target
9	Case fatality rate for each epidemic prone diseasereported	Measures quality of case management	Number of deaths from each of the epidemic prone diseases DIVIDED BY Number of cases from the same epidemic prone disease	Routine reports and outbreak investigation reports	Depends on disease
10	Attack rate for eachoutbreak of a priority disease	Helps to identify the population at risk and efficacy of the intervention	Number of new cases of an epidemic-prone disease that occurred during an outbreak DIVIDED BY Number of population at risk during the outbreak	Demographic data about the district Outbreak investigation report with line lists or case- based forms	Will vary; Depends on disease
11	The number of epidemics detected at the national level and that were missed by the district level	Checks the capacity of the entire health system to detect epidemics and shows that the national level is checking whether districts are observing trends	Number of epidemics detected by the regional or national level from analyzing district specific data DIVIDED BY Total number of epidemics reported by the districts	District summary reporting forms District analysis book Supervisory reports Standard surveillance reports	Zero
12	Proportion of districts that report laboratory data for diseases under surveillance	Measures if districts are collecting and reporting lab data to higher level	Number of district labs that submitted monthly data to higher level DIVIDED BY Total number of district labs	National log book of reports received	

6.3 Monitoring and Evaluation of PHE Response Activities

Up-to-date information is needed on a continuous basis throughout the emergency to inform decisions on response actions, monitor the effects of health interventions and enable adjustments to be made when necessary, and to support resource mobilization efforts.

The following are some of the elements to be monitored:

- Disease trends in order to assess the effectiveness of the response measures, the extension of the outbreak and risk factors
- Resources assessment of the rational utilization, adequacy and sufficiency and determination of additional needs
- Effectiveness of the response: case fatality rate, incidence rate

• Implementation status of the identified intervention activities (program coverage, safe water coverage, immunization, hygiene and sanitation activities, public communication and education, ITNs distribution, etc.

Indicators	Numerator/Denominator	Means of verifications	Unit of measure	Target
Proportion of rumors of PHE verified within 3 hoursof initial notification	Number of rumors verified DIVIDED BY Total # of rumors reported to national level	Woreda log book Weekly response Monitoring reports	%	100
Percentage of woredas with functional RRTs	Number of Woredas with active RRT DIVIDED BY Total number of Woredas	Reports Supervisory visits	%	100
Percentage of out breaks that have been investigated within 48 hours	Number of out breaks reported within 48 hours DIVIDED BY Number of out breaks in the woreda	Woreda log book Weekly response monitoring reports	%	100
Percentage of outbreaks that have CFR within the accepted norm	Number of deaths due to specific disease outbreak DIVIDED BY Number of cases due to specific out breaks	Weekly/daily epidemic report	%	100
Proportion of suspected outbreaks of epidemic prone diseases in which lab confirmation are completed according to the guideline	Number of Laboratory confirmed outbreaks DIVIDED BY Total number of outbreaks that have occurred	Weekly/daily epidemic report Laboratory reports	%	100
Proportion of PHE with prevention and control measures initiated within 48 hours of identification of risks and characterization of threats	Number of PHE with prevention and control measures initiated within 48 hours confirming the outbreak DIVIDED BY Total numberof public health emergenciesthat have occurred	Weekly response Monitoring reports	%	100
Percentage of out breaks contained with an acceptable containment time (as per specific guidelines recommendation)	Number of PHE that are contained within the recommended time period DIVIDED BY Total number of public health emergencies	Weekly epidemic reports	%	100%

6.4 Monitoring and Evaluation of Recovery and Rehabilitation

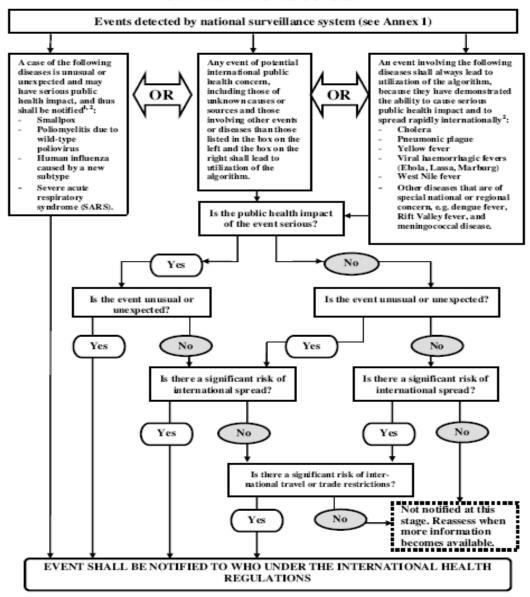
Monitoring the level of responses given to recover rehabilitate the community affected by major public health emergency will give as the level of completeness of our overall response activities.

Indicators	Numerator/Denominator	Means of verifications	Unit of measure	Target
Proportion of post event assessments conducted for	Post event assessment conducted	Reports	%	100
encountered major public health emergencies	DIVIDED BY			
energencies	Major public health emergencies occurred			
Proportion of community affected by major PHE provided recovery	Population provided recovery support	Reports	%	100
support	DIVIDED BY			
	Affected populationneedingrecovery support			
Proportion of rehabilitated health system	Rehabilitated health system DIVIDED BY	Reports	%	100
	Damaged or affected health system			

Table 6-7Monitoring indicators for recovery and rehabilitation

Section 7. Annexes

DECISION INSTRUMENT FOR THE ASSESSMENT AND NOTIFICATION OF EVENTS THAT MAY CONSTITUTE A PUBLIC HEALTH EMERGENCY OF INTERNATIONAL CONCERN



Title/Description (include disease/condition investigated)

Period

Place (Villages, Woreda, Region)

Executive summary:

Introduction

- Background
- Reasons for investigation (public health significance, threshold met, etc.)
- Investigation and outbreak preparedness

Methods

- Dates of investigation
- Site(s) of investigation (health care facilities, villages, other)
- Case finding (indicate what was done regarding case finding, e.g., register review, contact investigation, alerting other health facilities, other)
- Lab specimens collection
- Description of response and intervention (include dates)
- Data management

Results

- Date and location of first known (index) case
- Date and health facility where first case was seen by the health care system
- Results of additional case finding
- Lab analysis and results
- With text, describe key features of results of time, place, and person analysis
- For detailed results by time (epi curve), place (map), and person characteristics (tables) and line lists
- Results of response and evidence of impact

Self-evaluation

Epidemic Preparedness

- Were adequate drugs and medical supplies available at the onset of the outbreak
- Were treatment protocols available to health workers?
- Does the district epidemic management committee regularly meet as part of epidemic preparedness?

Outbreak Detection

- Interval between onset of index case (or occurrence of an unusual cluster at the community level)to arrival of first outbreak case at the health facility (Target: <3 days)
- Interval between initial outbreak case seen at the health facility (or date of outbreak threshold crossing at the health facility) and reporting to the district health team(Target: within 24 hours)

 Cumulative interval between onset of index case (or occurrence of an unusual cluster at the community or health facility)to notification to the district(Target: <7 days)

Outbreak investigation

- Were case forms and line lists completed?
- Were laboratory specimens taken (if required)?
- Interval between notification of districtand district field investigation conducted(Target: within 48 hours)
- Interval between sending specimens to the laband receipt of results by the district(Target: 3-7 days, depending on type of test)

Outbreak response

• Interval between notification of outbreak to districtand concrete response by the woreda (Target: within 48 hours of notification)

Evaluation and Feedback

- Interval between end of the outbreakand finalization of outbreak report with case forms/line list sent to national level (Target: 2 weeks)
- Did the outbreak management committee meet to review investigation results?
- Was feedback given to health facilities and community?

Interpretations, discussion, and conclusions:

Recommended public health actions:

• Comment on following levels: community, health facility, district, partners, provincial, and national

Name Signature of investigators:

Date reported completed:

For using standard safety precautions when collecting and handling all specimens:			
Pieces of bar soap and bleach for setting up	Pieces of bar soap and bleach for setting up hand-washing stations		
Supply of gloves			
Safety boxes for collecting and disposing of	f contaminated supplies and equipment		
For collecting laboratory specimens:			
Blood	Cerebral spinal fluid (CSF)		
Sterile needles, different sizes	Local anesthetic		
Sterile syringes	Needle and syringe for anesthetic		
Vacutainers	Antiseptic skin disinfectant		
Test tube for serum	Sterile screw-top tubes and tube rack		
Antiseptic skin disinfectant	Microscope slides in a box		
Tourniquets	Tourniquets Trans-Isolate transport medium		
Transport tubes with screw-on tops	Latex kit		
Transport media Gram stain			
y-Blair, Trans-Isolate) May Grunwald Giemsa Kit			
Blood films (malaria)	Stool		
Sterile or disposable lancet	Stool containers		
Glass slides and cover slips	Rectal swabs Cary-Blair transport medium		
Slide box			
Respiratory specimens			
Swabs	Plague		
	Gram stain kit		
Viral transport medium	Rapid diagnostic test (dipstix AgF1)		
	Cary-Blair transport		
If health facility has a centrifuge:			
Sterile pipette and bulb			
Sterile glass or plastic tube, or bottle with a screw-on top			
For packaging and transporting samples:			
Cold box with frozen ice packs or vacuum flask			
Cotton wool for cushioning sample to avoid breakage			
Labels for addressing items to lab			
Labels for marking "store in a refrigerator" on outside of the shipping box			
Case forms and line lists to act as specimen transmittal form			
Marking pen to mark tubes with patient's name and ID number (if assigned by the woreda)			
Appropriate personal protection (PPE) (for diseases such as VHF, suspected avian influenza, etc.)			

Annex 4. Recommended list of personal protective equipment (PPE)

The following equipment should be available for the personal protection of all staff investigating suspected outbreaks of unknown illnesses especially if suspected of viral hemorrhagic fever or avian or pandemic influenza.

Composition of one set of PPE	WHO Deployment Kit
1 surgical gown	100 surgical gowns
1 coverall	100 coveralls
1 head cover	100 head cover
2 pairs of goggles	50 pair of goggles
1 pair of rubber gloves	100 pairs
1 mask N95	200 pieces
1 boot cover*	0
1 box 50 pairs of examination gloves	800 pairs of examination gloves
1 plastic apron re-usable	20 pieces
1 pair of gum boots	20 Gum boots
1 hand sprayer	2 of 1.5 liters each
1 Back sprayer	1 back sprayer of 10-12 liters
specimen containers	
Scotch of tapes	3 rolls
Anti-fog for goggles	3 bottles
Chlorine	

N.B: chlorine and gum boots can be purchased locally

* Not essential

Community level

- The community health promoter using the standard case definition identifies priority conditions for notification.
- Upon encountering events/conditions listed on the SCD will immediately (within 30minutes) notify the HEW or the nearest available health facility and administrative level.
- Advise/refer the case to health facility and If the signs and symptoms warrants isolation based on the instruction, isolate case until the RRT arrives.
- Provide health education to the family and nearby community members on preventive methods.
- Make a summary total of detected cases and report to the HEW on weekly basis every Friday.
- Participate in contact tracing and other investigation activities as required by the RRT.

Health Facility

- The clinician working at OPD/Inpatient using the standard case definition identify priority conditions for notification and detection of cases in addition to using the available laboratory service for confirmation of some diseases.
- The clinician and the lab upon detection shall immediately record the case in he registry.
- Upon encountering events/conditions listed on the SCD or getting a report from the HEW, every health care provider (especially the clinician and the lab technician) are expected to immediately (within 30 minutes) notify the PHEMfocal person or to the woreda. When and if the woreda are not accessible, notification can be done to any accessible level. Initial communication shall be made using the fastest available means of communication.
- The clinician is expected to initiate the appropriate case management as per the management protocol specific to the event.
- The PHI focal person shall assess the situation to verify the report and communicate immediately the result to the woreda.
- After making the initial communication, which can be at any level, the PHI focal personshall fill in the case based format and send to woreda
- When applicable like the case of AFP/polio, cholera, and measles (refer to the diseases specific guideline for selection of appropriate sample to be taken) the PHI focal person and/or the lab technician are expected to take CSF, stool, or blood sample using the appropriate specimen collection and transport it to the appropriate lab.
- The PHI focal person everyday starting from 3:00pm will engage in collating data from the registry/clerk and conduct analysis to see for unreported notifiable disease or clustering of events. Upon encountering any deviation, the PHI will bring it to the attention of the RRT and if verified notify the woreda.
- Every Monday, the PHI shall compile weekly data and do analysis and observe trends. A weekly summary shall be prepared and submitted to the woreda at every Monday by midday.

• Participate in outbreak investigation and response activities as requested by the Woreda.

Woreda/Zonal Health Office

- The Woreda Health Office surveillance officer receives data from health facilities and other sources every Monday afternoon.
- Collectdata and check for consistency, timeliness and completeness.
- Conduct analysis and interpretation.
- Observe for trends and undetected outbreak and if encountering any unusual event seek verification.
- Monitor verification process and coordinate with the RRT if further verification needed.
- Send alert to neighboring woredas and concerned stakeholders based on the verification status.
- If an outbreak is confirmed, notify higher level and initiate response activities.
- Coordinate PHEM committee and ensure effective implementation of response activities.
- Report accordingly to the committee and to higher level.
- Compile data and send to Zone/RHB on weekly basis every Tuesday up to midday.
- Give feedback to health facilities.
- Monitor PHEM activities and evaluate the system.

Regional Health Bureau

- Received is ease and nutritional data from woredas/ones as per the stated frequency.
- Receiveinformation of other public health events from different sources.
- Compile reports from assessmentsand outbreak reports.
- Collectdata and check for consistency, timeliness, completeness and validate the data.
- Analyze and interpret the data.
- Observe for trends and undetected outbreaksand if encounter seek verification.
- Monitor verification process and coordinate with the RRT if further verification needed.
- Send alert to neighboring regions and concerned stakeholders based on the verification status.
- If outbreak confirmed, notify higher level and initiate response activities.
- Coordinate PHEM committee and ensure effective implementation of response activities; report accordingly to the committee and to higher levels.
- Send the data to National/PHEM on weekly basis every Thursday before midday.
- Give feedback to zones and woredas.

Central

- Receive disease surveillance and nutritional data on weekly basis from regions.
- Receive data on laboratory surveillance and environmental tracking.
- Receivereports from assessment and outbreak investigation.
- Receive information from other sectors and agencies.
- Compile data and check for consistency, timeliness and completeness.

- Cross check/ validate data with the respective level.
- Conduct analysis, interpretation, observe for trends and undetected outbreak, if encounteredseek verification.
- If an outbreak confirmed, communicate the finding to EOC/RRT
- Send out alert to all stakeholders.
- If it needs further verification give status report to the RRT.
- If resultsare negative communicate finding to all.
- Send alerts to all concerned stakeholders based on the verification status.
- When an outbreak confirmed send out risk communication to the public and advise activation of EOC.
- Provide frequent feedback (bulletin, web, media) on status of the event.
- Compile data on weekly basis and submit to WHO every Friday up to midday.
- Analysis and interpretdata and reports received at the Center.
- Prepare weekly bulletin and provide feedback to all concerned.
- Prepare weekly/monthly periodicals on pertinent and current issues related to PHEM, status of regional performance and disseminate information using various means.
- Monitor theearly warning systems.
- Mobilize resources.
- Respond to outbreaks as necessary.
- Conduct supervisory visits.
- Stock pile essential emergency equipment, supplies and drugs.
- Conduct capacity building activities.
- Coordinate emergency response activities.

Responsibilities of the different levels during a Public health Emergency response

Level	Responsibility							
Federal	Designate one officer to be present at the EOC on a rotation basis.							
PHEM	Prepare a request for assignment of resources from the Emergency Fund at the EHNRI and initiate steps for rapid replenishment by the FMoH.							
	Mobilize and deploy Rapid Response Teams.							
	Call periodic (daily or weekly according to the type of emergency) coordination meetings with partners.							
	Mobilize required resources for the response operation and ensure appropriate allocation and utilization of resources.							
	Provide technical assistance to the affected population upon request of the Regional health bureau.							
	Implement response operations at field level if the PHE:							
	Involves more than one region							
	 is assessed to be highly infectious/communicable in nature with severe morbidity and mortality outcomes 							
	 prevention and control strategies are not being implemented properly. 							
	Coordinate response operations with partners and other government sectors when and where applicable.							
	Monitor the progression of the epidemic and the status of control activities and communicate findings to relevant stakeholders and partners.							
	Maintain and disseminate, in cooperation with partners, a list or database of Who is doing What Where (3W) for the specific emergency.							
	Request technical assistance internationally if the response requires their involvement.							

Level	Responsibility
	Determine when the health emergency phase is over and declare formally the emergency phase terminated and inform accordingly all partners.
Regional	Organize and convene coordination meetings with all partners (Government, NGOs, UN, Red Cross, etc.) either weekly or daily according to the nature of the emergency.
	Activate Regional EOC in full form.
	Deploy the Regional RRT and conduct outbreak investigation/Rapid Assessment and launch Quick Response.
	Request Federalgovernment assistance for the emergency response when additional resources may be useful or the risk is extending beyond the region.
	Collaborate with Federal level response operation team when/if the ongoing PHE requires or calls for the direct involvement of the Federal PHEM.
	Monitor and disseminate daily or weekly report with an updated number of affected, dead, missing, sick or displaced as well as the number of health installations damaged or destroyed when applicable. Share this information with central EOC and all partners locally.
	Organize frequent visits by technical experts, managers and decision makers to the affected areas.
	Coordinate the response activities of partners.
	Maintain a MoH presence in the field and especially in larger temporary settlements with displaced population or refugees.
	Keep national EOC informed of the situation and implement directives received from the DRMFSS or other cross-sectorial coordination authority.
	Ensure that the needs of vulnerable groups are well covered.
	Maintain and disseminate, in cooperation with partners, a list or database of Who is doing What Where (3W) at regional level for the specific emergency .Share this information widely.
	In consultation with the key partners, determine when the health emergency phase should be terminated and advice the Center accordingly,
Zonal	Organize coordination meetings with all partners (Government, NGOs, UN, Red Cross, etc.) either weekly or daily according to the nature of the emergency.
	Conduct Outbreak investigation/Rapid Assessment and launch Quick Response.
	Request or accept regional government assistance for the emergency response when additional resource is required.
	Monitor and disseminate daily or weekly report with an updated number of affected, dead, missing, sick or displaced as well as the number of health installations damaged or destroyed when applicable.
	Organize frequent visits by experts, managers and decision makers to the affected areas.
	Coordinate the response activities of partners.
	Ensure that the needs of vulnerable groups are well covered.
	Monitor prevention and control activities and take corrective actions as per the findings.
Woreda	Organize coordination meetings with all partners (Government, NGOs, UN, Red Cross, etc.) either weekly or daily according to the nature of the emergency.
	Deploy the woreda RRT and conduct outbreak investigation/Rapid Assessment and launch Quick Response.
	Monitor and communicate daily or weekly report to higher level as per agreed frequency and format with an updated number of affected, dead, missing, sick or displaced as well as the number of health installations damaged or destroyed when applicable.
	Organize frequent visits by experts, managers and decision makers to the affected areas.
	Monitor control and prevention activities and take corrective actions as per the findings.
	Coordinate the response activities with partners.
	Ensure that the needs of vulnerable groups are well covered.
	In consultation with the key partners, determine when the health emergency phase should be

Level	Responsibility
	terminated and Inform the regional health bureau accordingly.

Weekly Report Form for Health Extension Workers (WRF_HEW)

Health Post name		Woreda					
Kebele		Zone					
Start of week from Monday/toSunday//							
(day)(month)(Year in Ethiopian Calendar)(day) (month)(Year in EC)							

1. Record below the total number of cases for each disease/condition for the current week.

Indicator	Total Cases					
Total Malaria (confirmed by RDT +clinically dia	gnosed as malaria)					
Total malaria suspected fever cases examined						
Number of fever cases positive for malariaparasites (by RDT)	P. falciparum					
	P. vivax					
Meningitis (suspected)						
Bloody Diarrhea						
Acute febrile illness (other than malaria and m						
Severe Acute Malnutrition (MUAC < 11cmand/orBilateral Edema in under 5 years children (new cases only))						

RDT = Rapid Diagnostic Test; MUAC = mid upper arm circumference

2. Summary for Immediately Reportable Diseases/Conditions:

DISEASE	С	D	DISEASE	С	D	DISEASE	С	D
AFP/Polio			Fever + Rash			Hemorrhagic Diseases		
Anthrax			Neonatal Tetanus			Guinea worm		
Acute Watery Diarrhea			Influenza Like Illnesses			Other (specify):		
Rabies			Other (specify):			Other (specify):		

C = case; D = death

Look at the trends, abnormal increase in cases, improving trends? Actions taken and Recommendations:

 Date sent by Health Post:
 ______ Date received at Woreda:

 Sent by:
 ______ Received by:

 Tele:
 ______ Tel:

Weekly Disease Report Form for Outpatient and Inpatient Cases and Deaths (WRF)

Health facility name and type		Woreda						
Zone		Region						
Start of week from Mo	//							
(day)(month)(Year in Ethiopian Calendar)(day) (month)(Year in EC)								

1.Record below the total number of cases and deaths for each disease/condition for the current week.

Indicator	Out - Patient	In - Patient		
		Cases	Cases	Deaths
Total Malaria (confirmed andclinical)				
Total malaria suspected fever cases examined				
Number cases positive for malariaparasites	P. falciparum			
(either by RDT or Microscopy)	P. vivax			
Meningitis				
Dysentery				
Typhoid fever				
Relapsing fever				
Epidemic Typhus				
Severe Acute Malnutrition /MUAC < 11cmand under 5 years children (new cases only)				

RDT = Rapid Diagnostic Test;MUAC = mid upper arm circumference

2.Report timeliness and completeness (to be filled only by Woreda Health Office and Zone/Regional Health Bureaus)

		Governm	nent	NGO	
Indicator	H. Post	H. Center	Hospital	Health Facility	Others
Number of sites that are supposed to report weekly					
Number of sites that reported on time					

3.Summary for Immediately Reportable Case-based Disease / Conditions: (Total cases and deaths reported on case-based forms or line lists during the reporting week)

DISEASE	С	D	DISEASE	С	D	DISEASE	С	D
AFP/Polio			Measles			SARS		
Anthrax			Neonatal Tetanus			Small pox		
Cholera			Pandemic Influenza			Viral hemorrhagic fever		
Dracunculiasis (Guinea worm)			Rabies			Yellow fever		
Other (specify):			Other (specify):			Other (specify):		

C = case; D = death; SARS = severe acute respiratory syndrome NOTE: Official counts of immediately notified cases come only from case forms or line lists.

Look at the trends, abnormal increase in cases, deaths, or case fatality ratios? Improving trends?Actions taken and Recommendations:

Date sent by HF/Woreda/Zone/Region: I	Date received at Woreda/Zone/Region:
Sent by:	Received by:
Tele:	Tel:
E-mail:	E-mail:

Daily Epidemic Reporting Format for Woreda (DERF – W)

Region	Zone:	Woreda:											
Reported Case	(day)(month)(Year - EC) Reported Cases for the Day												
Epidemic	Name ofKebeles	Date of onset of	<5 yea	rs	5-14 years		15-44 years		45+ years	S	Tota	Total	
Disease	Affected	the Epidemic	М	F	М	F	М	F	М	F	М	F	M+F
Reported Deaths for the Day(facility and verified community deaths)													

1. Laboratory Investigation and Result

Lab specimen taken?YesNo	Type of specimen (specify)	Number taken	Result
When?//	For which disease		
(day)(month)(Year - EC)			

Main determinant of the epidemic

Control measures taken

Name and signature of the reporter______ Tel ______

Region	-	Ep	idemic Event		-				Rep	orting [Date		/	/
		= P												/
(day) (mo	nth) (Year -	EC)												
	orted Cases													
		Number	Date of	<5		5-14		15-44	1	45+		Total		
Zone	Woreda	of Kebeles Affected	onset of the Epidemic	М	F	Μ	F	М	F	М	F	М	F	M+F
Reported	Reported Deaths for the Day(facility and verified community deaths)													

Daily Epidemic Reporting Format for Regions (DERF – R)

Laboratory Investigation Result

Lab specimen taken? Yes No	Type of specimen (specify)	Number taken			
When? / /			Result		
	For which Disease				
(day) (month) (Year - EC)					

Main determinant of the epidemic

Control measures taken

Name and signature of the reporter______ Tel ______

Line List – for Reporting from Health Facility to Woreda/zone/Region/National and for Use during Outbreaks

Health Facility:	Date received at Woreda/zone:
Woreda/zone/Region:	Disease/Condition:

Serial number	(O) Out/ /(I) In-Patient	Name	Kebele/ PA's Town, House No.	Sex	Age **	Date seen at health facility	Date of onset of disease	Blank variable	Blank variable	Blank variable	Specimen taken (Yes/No) If ves. date
1		2		S	4			Ш			<u> </u>
2											
3											
4											
5											
6											

NOTE: -If more than 100 cases occur in a week (e.g. for measles, cholera, etc.) at a health facility, line listing of cases is not required; record just the total number of cases

If previously reported cases die, update the status by completing a new row with "died" in the status column and "update record" in the Comments column.

Use wider paper that allows easy entry of data.

**Age in years if more than 12 months, otherwise write age in months (e.g. 9m)

Line list of Guinea Worm Cases and Interventions Against Transmission

Case #
Name
Worms
Age
Sex
Ethnic Group
Profession
Village
District
Region
Suspect Case Identified
Began to Emer
Containment Center, or case Var Containment Center, hegan to contain case
Case Confirmed by a Supervisor
Detected <24 hrs? (Yes / No)
Water Contaminated? (Yes / No)
Date ABATE Applied

Rumor log book of Suspected Epidemics and/or events

Record verbal, media or written information about suspected epidemics, rumors or reports of unexplained events

			Date	
			1	Condition or event
			2	Source of the rumor
			3	Number of cases initially reported
			4	Location (health facility, village, etc.)
			5	Date a case was first seen at a health facility
			6	Date woreda was requested to verify
			7	Date suspected epidemic investigated by the woreda
			8	Result of woreda investigation (verified. ruled out)
			9	Date Epidemic/event began
			10	Date intervention began
			11	Type of concrete intervention that was begun
			12	The date woreda/zone notified the higher level
			13	Date woreda/zone received zone/region /national response
			14	Result of investigation (confirmed, ruled out. or unknown)
			15	Comments
			16	Name and signature

Case based Reporting Format (CRF)

Reporting Heal	th Fac	ility:				_		Reporting WoredaZone REGION:					
Disease type (put tick mark ✓)	Anthi	rax	Cholera	Mea	asles	Meningitis		onatal anus	Hemo	orrhagic Fever	Yell Feve		Others/Specify
Name of Patient	t:												
Date of Birth (D	OB):		/ /	(Day	Month	/Year)		Age	(If DO	B unknown):			
Sex:		W	rite M for M	fale	F for F	emale					Yea	ar	Month (if <12)
Patient's Addre	ss:	Keł	ele:		-			House	numh)er•			
Woreda:		1100			Zone	:		Regio					
Locating Information			ation when ptom started	I					-	Current locat	ion		
		If ap	oplicable or						write	full name of m			of the patient
Date seen at He Facility:	alth		/ /		ite Hea oreda/2	lth Facility n zone:	otifi	ed	/	/ Date	of Oı	nset:	/ /
Number of vacc	Number of vaccine/TT doses received:									1			
					For cases of NNT*, Measles, Yellow Fever, and Meningitis (For NNT, Measles, Yellow Fever – refer immunization card & for Meningitis - ask history) *For NNT cases please complete the additional case investigation form								
Date of last vac	cinatio	n:			/ /								
				(N	(NNT, Measles, Yellow Fever and Meningitis only)								
Associated with	epider	nics?		1=	YES	2=	NO						
In/Out Patient				1=	Inpatie	ent			2=ou	tpatient			
Treatment give	n			1=	YES (s	pecify)			2= N	0			
Outcome of the report	patien	t at tl	he time of	1=	Alive				2=De	ead 3=Unknown			'n

Fill only if specimen is collected and sent to Lab

Date of specimen collection:	/	/	Γ	Date of specim	en sent to lab:	/ /
Type of specimen: (put tick mark \checkmark)	Stool	Blood	Serum	CSF	Throat swab	Other/specify

1 / Date form sent to Woreda: (Day/Month/Year - EC)

Name and signature of the person completing the form_____ Tel _____

For official Use only

ID Number	Date form receive	d at National/Regional lev	el:/ /		_ (Day/Month	n/Year - EC)
Final Classification of case	1=Confirmed	2=Probable	3=Discarded	l	4=Suspec	xt
Final Classification for Measles	1= Laboratory Confirmed	2= Confirmed by Epidemiological linkage	3=Clinical Compatible	4=D	iscard	5=Suspect

Name and signature of the official _____ Date (EC) _____

Annex 14. Guinea Worm Case Investigation Form (CIF)

ETHIOPIAN GUINEA WORM ERADICATION PROGRAMME

CASE INVESTIGATION FORM FOR GUINEA WORM DISEASE (CIF) (to be prepared in 3 copies)

I. Reporting/Investigation Information									
Reporting Village:Kebele:Woreda:Zone:									
Region: Epid No:									
Date Case Reported: (dd/mm/yyyy)// Reported by:Position:									
Date Case Investigated:// Investigated by: Position:									
II. Patient Information and Place of Residence									
Name:Father nameAge:Sex:Occupation:Ethnicity:									
Resident Address: Village: woreda: zone: Region:									
Setting: Urban/Rural Land Marks:									
Place of residence is same as the reporting village: YES/NOif No, residence since when (in months):									
(Please fill BOX "III. Place stayed in the last 10-14 months"If the number of months stayed in this box were less than 10.)									
III. Place stayed in the last 10-14 months if not the same as above.									
Village:									
IV. Travel History of patient in the last 10-14 months									
Date From:Date To:Village: Kebele Woreda: Region:									
Possible water sources that the patient might have contaminated with location details and GPS:									
NameLatitude Longitude Type SourceCheck box if treated with Abate and Date									
V. Sign and symptom									
What was the first sign/symptom before the emergence of worm? Blister/Itching/Swelling/Others, Specify_									
Emergence of guinea worm:YES/NO No. of Worms:									
Is this the first guinea worm emerged this year? YES/NO									
Date of the First guinea worm emerged:/ was the case detected before worm emerged?YES/NO									
VI. Final Case Classification									
Final Classification:(1-Indigenous Case2-Imported Case 3- Not a Guinea worm cases)									
If IMPORTED case, type of importation: LOCAL/INTERNATIONAL. If imported case. Cross notification done: YES/NO									
Please attach the imported case form if case was imported from other country.For internal importation, please send a copy of this form to district it was imported.									
VII. Case Containment Measures and Guinea-worm registry									
Received any health education:YES/NO, Patient entered any water source:YES/NO, Place Managed:									
CCC/Home/Health Centers/Hospital, Name of Health Facility/Health Center/Other Centers if patient									
washospitalized:									
Admission Date:// Discharged Date://									
SN.NO. Location of worm: Date worm detected: Date worm emerged: date worm bandaged: Date confirmed by									
supervisor: date worm extracted									
Regular bandaging done? Yes/No; was a specimen (worm) saved and preserved in alcohol? YES/NO									
Person who completed this form:									
NAME POSITIONSIGNATURECELL PHONE NO									

Case based reporting format CASE INVESTIGATION FORM - ACUTE FLACCID PARALYSIS (AFP)

COMPULSORY NOTIFICATION (PLEASE COMPLETE ALL INFORMATION IN FULL)

Official Use Only: H	Epid Number:					Received://	_
	City	Region	Zone	Year onset	cas e number		
IDENTIFICATION:							
Address: Region:		Zone:	Wore	eda:		Kebele	
Village/Gote		Specific location	n/ iden tifier				
Name(s) of patient		Father's na	me	Gra	nd father's name		
Mother's name full:			of health facility	reporting			
					S		
Date of birth//	_ Age years: (If DOB Unknown)		1S:		3ex. —	emale	
NOTIFICATION INV						CILLIC	
Notified by	ESHGAHON:	Date I	District Notified	//	Date Ca	ase investigated:/	/
HOSPITALIZATION:						,	
	Admitted to hospit	al: 1=Ye	s 2= No		dmission/	/	
Medical Record Number			N	lame/address of Fac	ility:		-
CLINICAL HISTORY		at onset	Paralysis		Si	te of paralysis	
	of para			l ⊨ Yes 2=NO	54	ie of paratysis	
Date Onset of Paralysis:		1 103 2-	<=3 days	10 2410	L.Arm	m	
	Flacci		-				
	paraly 1= Yes	/sis	Asymmetr 1= Yes 2=NO	ical	L.Leg	Leg	
	i= Yes	2	1- 105 ZHNU				
AFTER INVESTIGAT	ION,						
WAS THIS TRU	E AFP?	1 = Yes 2=	No if "no", th		om does not need to		
				Mark "	6" for final classific	ation	
VACCINATION HIST	ORY: Has the child rece	ved any doce of (PV during rout	tine Yes	N o	Unknown	
VACCENTION HIST	OK1. Has the unit rece	weu any uose or c	A V duing lou			Ulkilowii	
							_
		d received any dose	of OPV during	Supplemental imm	nunization? 🛄 Y	res I No I	Unknown
If yes, total no. of polio c	loses recei ved during routine	or S/NIDs					
If date of administration	is known, Date of OPV Zero	: / /	1 st / /	/ 2 nd /	/ 3 nd /	/	
	4 th //	if>4 doses, date of 1	ast OPV dose:	//			
STOOL SPECIMEN O	OLLECTION						
	// Date 2nd	stool collected	//	Date stool se	nt from field to natio	onal level/	
STOOL SPECIMEN R						Primary isolation	esult
Date stool specimen	Condition of stool				vived by national	P1 P2 P3	NP-Ent
	1=Adequate 2=Not adequate	National Lab	to National level	Level:	//		
Lab://		//					
						1= Yes 2= No	1=Yes 2=No
					W1 W2 W3	V1 V2 V3	NP- Net
Date isolate sent from Da	at e different iat ion result	Date di fferent iat i	on result				
National Lab to Regional							
Lab/	/	-	/		1= Yes 2= No	1=Yes 2=No	1=Yes 2=No
	NATION.						
FOLLOW-UP EXAMI	INALIUN: Re	sidual Paralysis?					
Date follow-up	L.Arm		R. Arm			Residual paralysis	
Examination:/	/			Findings at		No residual paralysis	
	L .Leg		R. Leg	Follow-up		Lost to follow-up Death before follow-up	
		Y.N Y.N					
		1.18 1.18					
FINAL CLASSIFICAT	ION OF THE CASE:						
			1:	= Confirmed 2= 0	Compatible 3= Di	scarded 4= Not an AFP	
INVESTIGATOR: Full name				Title:			
Health unit:		Address:			hone:		
·		/ RIGH COO		I			

PLEASE fill 5 COPIES AND SEND A COPY OF THIS COMPLETED FORM IMMEDIATELY TO: Woreda health office, Zonal health office, RHB, WHO and to Public Health, Emergency Management, EHNRI, Addis Ababa. Keep one copy at health facility level. IF YOU HAVE ANY QUESTIONS, PLEASE CONTACT: Phone: +251112765340 or +251112758631 Fax: +251112758634

Case-based Laboratory Reporting Format (CLRF)

Complete the following information and send a copy of this form to the corresponding Surveillance team										
ID Number:										
Date of specimen	ı receiv	ved://Receiving laborat	tory:							
Type of specimen	1:	Stool	Blood	Serun	n (CSF		hroat swab	λ	Other/specify
Specimen Conditi	ion:		Adequat	te		N	lot ad	dequate		
Disease / Conditio	on:									
Result:			+ = Posi	tive		- '	= Ner	gative	P = p	ending
		ulture; RDT, specify				\top				
the method used:	:	<u> </u>	 			\square			<u> </u>	
Meningitis: N meningitides	ļ	Culture	 			\rightarrow				
Inerningitides	ļ	Latex	 			+				
No-mimorition C	!	Gram stain Culture	 			+				
Meningitis: S. pneumoniae	ļ		 			-+		!	──	
pricumentae	ļ	Latex Gram stain	 			+		!	──	
Meningitis: H.]	Culture	 			\rightarrow		!	──	I
influenzae	ļ	Latex	 			+			—	
liniucitae	ļ	Gram stain	 			+			—	
Typhoid Fever	l	Widal ("O" > 1:160)	 			+		!	──	
Typhola rever	I	Blood culture	 			+		/	┼───	
	ļ	Stool culture	<u> </u>			+			──	
Anthrax	——––	Gram stain or culture	<u> </u>			+			┼───	
Epidemic Typhus:	Serur		<u> </u>			+			┼───	
Result:		1000,0000,000	+ = Posi	itive	T - = N	Vegativ	VP	I=	<u> </u>	P=Pending
						CBCC	<i></i>	Indetermi	inate	
Viral Detection	Yello	ow fever (IgM)								
	Mea	isles (IgM)								
	Rube	ella (IgM)	[1		1
	VHF	(Ebola) (IgM)								1
	Smal	ll pox (virus isolation)						1		1
	Othe	ers								1
										1
Other lab test	Resu	ılts:	L					J		_
(specify)					<u> </u>					_
		corresponding surveilla	ance team	1:	//					
Name of lab send	-									
Name of lab technician sending the results:					Signa	ature:				
Feedback: To be f	filled b	by result receiving entity	У							
Date woreda/zon	ne rece	ive lab results://				Wor	reda/	/zone:		
Date lab results s	ent to	health facility by wored	da/zone:/	/		. I				
Date lab results r	eceive	d at the health facility:	//							

Activity	Supervisory Questions	Answer	Comment
			(What Caused Problem)
Data collection to identify Suspected Cases within health facilities	1. How often do you collect information from the community about reports of suspected cases or deaths due to a priority disease or condition?		
Register cases	1. Are diagnoses of cases of priority diseases recorded in the clinic register according to the standard case definition?	Yes□No□	
Report	 Do health staff use a standard case definition to report the suspected cases and outbreaks? Do you record information about immediately notifiable diseases on a case form or line list? 	Yes□No□ Yes□No□	
Analyze and Interpret	 Do you plot the numbers of cases and deaths for each priority disease on a graph? (Ask to see the health facility's analysis book. Look to see if the trend lines are up-to date.) Do you plot the distribution of cases on a map? 	Yes□No□ Yes□No□	
Investigate and Confirm Reported Cases and Outbreaks	 If an epidemic-prone disease was suspected, was it reported immediately to the district office? For the cases of priority diseases needing laboratory tests seen since the 	Yes No Yes No Yes Number of results obtained:Number of expected	
	last supervisory visit, how many had laboratory results?3. Are appropriate supplies available or set aside for collecting laboratory specimens during an urgent situation and show me the supply?	cases seen: Yes□No□	
Respond	1. Are appropriate supplies available for responding to a confirmed case or outbreak (for example, immunization supplies and vaccine, ORS, antibiotics, and so on)?	Yes□No□	
	 Please show me the supplies for carrying out a recommended response. Who is the outbreak coordinator for this facility? 	Yes INO Version Nome:	
	4. How often do you provide information and training in outbreak response to the staff of this facility?	Training is done	

Activity	Supervisory Questions	Answer	Comment (What Caused Problem)
Provide Feedback	 How often do you report information to the community? Do you receive the latest bulletin from the (central, subnational) level? 	Report it	
Evaluate and Improve the System	 Were the last 3 routine weekly reports sent to the district office? Were the last 3 routine weekly reports sent on time? 	Yes□No□ Yes□No□	
Epidemic Preparedness	 What precautions do health staff (including laboratory staff) take routinely with all patients regardless of the patients' infection status? How do you estimate the number of supplies to set aside for use during an emergency situation? 	Minimum level of standard precautions: How supplies are estimated	

Disaster	Impact on	Humanitarian and Early	Recovery &
Туре	Public Health	Recovery Health Priorities	Reconstruction Priorities
EpidemicsEnvironmentalPollution	immediate increased risk of death, illness and disability risk of infection or contamination for relief personnel (long term) exposure of public to toxic substances overload of facilities and services rumors diversion of resources	confirm the problem identify and confirm the cause issue guidelines, educate staff and mobilize resources case diagnosis, case confirmation, patient care, case treatment and referral activation of surveillance and monitoring systems to monitor caseload, case fatality rates, morbidity and mortality prevent spread protect staff and facilities care of the dead public information, dealing with the media and international aid	health education, public awareness, public information and community involvement documentation and analysis of the incident social services for the affected groups
Storm Earthquake Volcano Flood Landslide Tsunami Fire Explosion Accidents	immediate increased risk of death, physical and mental illness and disability; mass casualties and injuries, possible environmental pollution (long term) exposure of public to toxic substances damage to or loss of essential life support services - water, food, shelter, displacement of population breakdown in security breakdown in communications networks and information flows damage to and loss of facilities, services and staff high levels of psychosocial stress	search and rescue, triage, first aid, medical evacuation, hospital emergency care protect staff and facilities activate mass casualty management plans activation of surveillance and monitoring systems for injury, disease, nutritional status, water quality and disability special services for the homeless and displaced - water, food, shelter, health, security stress management; care of the dead public information, dealing with the media and international aid	health education, public awareness, public information and community involvement documentation and analysis of the incident health and mental health services infrastructure demolition, repair and replacement economic regeneration
Drought Famine Pests Plagues Infestations	long term risk of increased morbidity and mortality breakdown in food security population	reinforcement of essential services activation of surveillance and monitoring systems for disease, nutritional status and water quality	health education, public awareness, public information and community involvement documentation and

displacement high levels of psychosocial stress exposure to toxic substances (chemical sprays)	special services for the homeless and displaced - water, food, shelter, health, security stress management care of the dead public information, dealing with the media and international aid	analysis of the incident health and mental health services economic regeneration
---	--	---

Health Outcomes	Key indicators: pre-disaster baselines and challenges, impact of crisis and monitoring CMR, disability Proportional mortality Life expectancy (by sex)	Disaster Impact - Key Issues	Possible Humanitarian Responses Analyze top 5 causes of mortality to prioritize the health interventions, and adjust these as morbidity patterns evolve over time	Possible (Early) Recovery Response
		related MDGs	Appropriate management of dead bodies	
Service Delivery 1: Organ	ization & Management			• •
	Disaster and emergency risk management capacities in the MoH Availability of functioning 24/7 referral system between levels of care Average population covered by functioning health facility by type of health facility (HF) and by admin unit #of hospital beds per 10 000 population by admin unit	Availability of health resources and servicesHF damaged/ destroyed, including equipment and furniture and records Assess damage and loss Estimate reconstruction costs by type and extend of destruction (\$) Effect on transport, logistics for supplies and referral between levels of care, including communication network, accessibility by roads that may be blocked, etc.	(Re) establish provision of essential service package services: cost per case/per capita per year When necessary set up temporary health facilities, and deploy medical brigades, supported by international assistance Support health facilities in areas that received high numbers of IDPs	Support to the decentralization process when this is part of the national health policy Support to management of health facilities Repair of health facilities Replacement of damaged health and medical equipment (based on safe hospital concept, see section on DRR) Replacement of furniture Relocation of facilities Re-establish blood banks
	# of outpatient consultations per person per year by admin unit # of consultations per clinician per day by admin	Blood banks destroyed Staff killed, injured or displaced? Increased demand for health services in unaffected areas due to population	Temporary Pre- hospital units to treat injuries, and/or medical evacuation (Temporary) Increase outreach	Review health network and rationalize numbers, types, and distribution of health facilities when appropriate

	Key indicators: pre-disaster baselines and challenges, impact of crisis and monitoring unit Cost per case (treatment, transport, etc.) Costs for campaigns # and % of HF that meet basic	Disaster Impact - Key Issues movements	Possible Humanitarian Responses Services Make buffer emergency medical supplies and emergency medical teams available; establishment	Possible (Early) Recovery Response
	service capacity standards, #HF with BEmOC/500 000 population by admin unit #of HF with CEmOC/500 000 population by admin unit % of HF with availability of clinical management of rape survivors +EC +PEP % of births assisted by skilled attendant		establishment of semi- permanent structures	
1.1 Child Health	Under-five mortality rate Infant mortality rate Proportion of 1 year-old children immunized against measles (and estimate of coverage 6 months - 15 years Coverage of DPT3 in under 1 year by admin unit	Increased Child mortality/ U5MR/ neonatal mortality Disruption of routine vaccination services? Increase in malnutrition/diseas e interactions among vulnerable children?	Total cases of respiratory tract infection + cost per case Total cases of U5 diarrhea + cost per case Mass vaccination campaigns (combined with vitamin A and bed-nets, de- worming, etc.) Basic neonatal care for newborns linked to deliveries in health facilities	Re-establish routine vaccination 2x/year de-worming campaigns in schools Scale up IMCI as part of EPHS, including a strengthened community component

	Key indicators: pre-disaster baselines and challenges, impact of crisis and monitoring	Disaster Impact - Key Issues	Possible Humanitarian Responses	Possible (Early) Recovery Response
1.2 Nutrition	# of admissions to TFP (age/sex) %/# of U5 GAM and SAM cases detected at OPD/IPD Prevalence of underweight children U5 Proportion of population below minimum level of dietary energy consumption Prevalence of GAM + SAM Level of food- security based on IPC	Food shortage, lack of access to food by vulnerable populations, reduced diversity in diets, changes in breastfeeding practices as a result of the disaster; treatment of malnutrition disrupted by disaster? Increased risk of malnutrition (women, children and elderly?)	Incorporate vitamin A, zinc, and iron foliate in ongoing immunization campaigns screening for malnutrition in health facilities and population based Supplementary and therapeutic feeding programs	Growth monitoring Nutrition programs within IMCI
1.3 Communicable Diseases	 # of incidence rates for selected diseases (by age/sex)(cholera , measles, acute meningitis, others) CFR for most common diseases Incidence, prevalence and death rates associated with tuberculosis # and proportion of tuberculosis cases detected and cured under DOTs Incidence and death rates associated with malaria Proportion of children under 5 	treatment disruption for patients on ARV (including for PMTCT) and DOTS Increased risk of HIV transmission increased risk of malaria (increased exposure due to loss of homes, bed- nets etc) Total cases of typhoid/ fever + cost per case Total cases of diarrhea + cost per case Total cases of malaria + cost per	Disease control surveillance Treatment of increased morbidity Tracing and treatment of known TB patients Ensure appropriate HIV prevention measures Tracing and provision of ART for people previously on treatment, including PMTCT Mass distribution of bed-nets Environmental vector control (in crowded places) Establish	Community health education/promotio n Restore or establish a comprehensive TB, Malaria and HIV control program Further integration of vertical programming with other services.

	Key indicators:	Disaster Impact -	Possible	Possible (Early)
	pre-disaster	Key Issues	Humanitarian	Recovery Response
	baselines and challenges,		Responses	
	impact of crisis and monitoring			
	sleeping under insecticide- treated Proportion of children under 5 with fever who		standard precautions (Distribution of hygiene kits, Provision of disinfectants;	
	are treated with appropriate anti-malarial drugs		and safety boxes	
	HIV prevalence among population aged 15-24 years			
	case prevention and control of disease outbreaks			
	# of patients on ART			
	Condom use at last high-risk sex			
	Proportion of population aged 15-24 years with comprehensive correct			
	knowledge of HIV/AIDS			
	Ratio of school attendance of orphans to school attendance of non-orphans aged 10-14 years			
	Proportion of population with advanced HIV infection with access to antiretroviral drugs			
1.4 Sexual &ReproductiveHealth	% of births assisted by a skilled attendant	Increased risk of maternal and infant mortality and	Ensure provision of Provision of	Ensure sustainable provision of MISP and beyond
	% expected	mortality	reproductive	establish minimal

	Key indicators:	Disaster Impact -	Possible	Possible (Early)
	pre-disaster	Key Issues	Humanitarian	Recovery Response
	baselines and challenges,		Responses	
	impact of crisis and monitoring			
	deliveries by CS by admin unit # of cases or incidence of sexual (by sex and age) Maternal mortality ratio; fertility rate Contraceptive prevalence rate Adolescent birth rate Antenatal care coverage (at least one visit and at least four visits) Unmet need for family planning	Increased risk of sexual and other forms of gender- based violence Disruption in access to family planning Disruption of PMTCT regimens for HIV+ pregnant women	health services guaranteeing availability of MISP and expanding as possible Clinical management of rape services and emergency obstetric care (basic and comprehensive) Financial protection maternity services: free access deliveries, to EmOC, and follow up	availability for MISP, including EmOC Integration of interventions, including antenatal care (ANC), PMTCT, nutrition and immunization Strengthening of national family planning program
1.5 NonCommunicableDisease s	Prevalence of hypertension and diabetes	Patients lost for treatment of hypertension and diabetes	Tracing of old cases on hypertension and diabetes treatment; treatment of skin and eye infections	Re-establish data system for patients on treatment Strengthen home care for patients with chronic diseases (communicable and non-communicable)
1.6 Injuries	% of population with severe or extreme difficulties in functioning	Potentially high number of injuries Increase # people with disabilities Untreated wounds and infections of wounds are major public health problem, risks for tetanus	Treatment of injuries - prevention of long-term disability # of total cases of injuries and cost per case Field hospitals, surgery & basic EmOC Set up referral mechanism, Vaccination campaigns to include tetanus Amputations	Rehabilitation of persons with disability Strengthen capacity for prostheses and rehabilitation Disability care to be taken into consideration in new health system

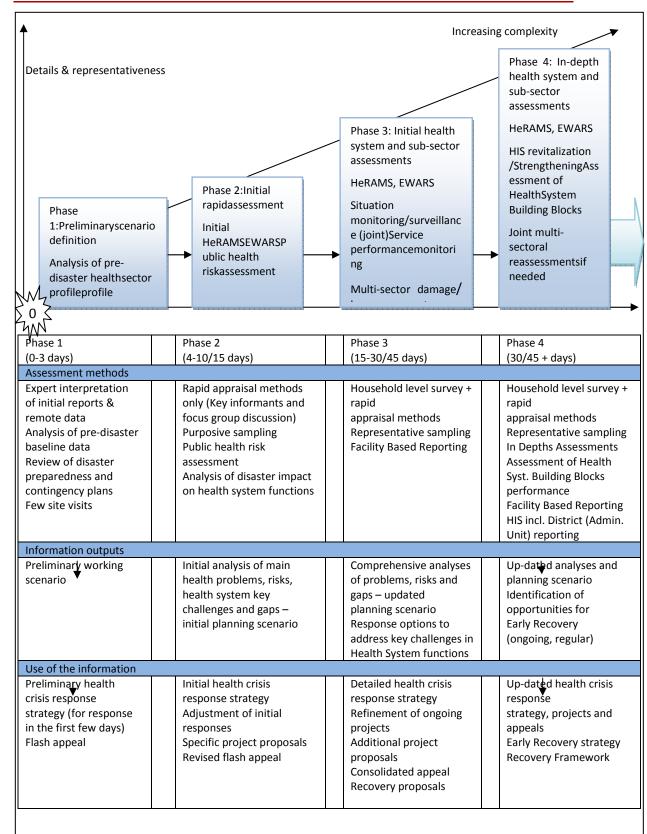
	Key indicators: pre-disaster baselines and challenges, impact of crisis and monitoring	Disaster Impact - Key Issues	Possible Humanitarian Responses	Possible (Early) Recovery Response
			follow up care to be done at primary care level	
1.7 Mental Healthand PsychosocialSupport	% of population with severe or extreme difficulties in functioning Severe disorder (e.g., psychosis, severe depression, severely disabling form of anxiety disorder): 2-3% Mild or moderate mental disorder (e.g., mild and moderate forms of depression and anxiety disorders, including mild and moderate PTSD): 10%	Decrease in functioning On average prevalence of severe mental disorder increases 1% On average rates of mild or moderate mental disorder increases 5-10% Mild or moderate: 15-20%	Strengthen community self-help and social support Ensure access to psychological first aid to people in acute distress Manages new and pre- existing severe mental disorders in general health care Address the safety, basic needs and rights of people in mental hospitals + cost per case	Initiate development of sustainable community mental health system Build long-term, basic, sustainable community mental health services in areas affected by emergencies In districts without psychiatric inpatient care, plans for new general hospitals as part of health recovery investment should include considering planning for a staffed acute psychiatric care inpatient unit Include mental health in curriculum and of PHC staff
1.8 Environmental Health Leadership and Governance	Proportion of people with less than 15 l of water /day % population urban/rural, access to improved water sources and sanitation by sex Distance to nearest water access point, by sex and age Distance to nearest sanitation facility, by sex and age	Destruction of clean water supply Health hazards resulting from stagnant waters and deteriorated water quality	Provision of safe drinking water; provision of wastewater and solid waste disposal Environmental vector control (in crowded places) Disposal of medical waste	Drinking water supply restoration to prevent the further spread of waterborne diseases Reconstruction of wastewater and solid waste disposal

	Key indicators: pre-disaster baselines and challenges, impact of crisis	Disaster Impact - Key Issues	Possible Humanitarian Responses	Possible (Early) Recovery Response	
	and monitoring				
Leadership andGovernance	Existence of a health sector preparedness and response strategy document linked to national needs and priorities that includes the role of the lead and partner agencies; Existence of a functioning coordination mechanism at central level and field level within the health sector and cross- cutting themes; Existence of an essential medicine list that satisfy the priority health care needs of the population and that is adequate for the competence level of health workers	Reduced national capacity to respond to disaster Many stakeholders already present, and new stakeholders entering, further challenging health coordination Governments likely to send technical assistance/experts to strengthen MoH functions for longer term MoH infrastructure and governance capacity compromised (loss of human resources, infrastructure and equipment damaged)	Coordination mechanism in the acute response/ leadership (humanitarian Health Cluster - Government) Ensure/ promote national ownership Ensure adherence to national guidelines by international actors	Link recovery planning to coordination with development partners Exit strategy for international humanitarian NGOs, and/or use capacity of (I)NGOs to support recovery process and capacity building Integrating disaster risk reduction & disaster management in health strategy. Preparedness strategies/ plans: identification of hazards, vulnerabilities & capacities, hazard early warning systems, established \disaster risk management, risk awarenessand, risk preventionprograms	
Health workforce					
Health workforce	 # of health workforce (MD, nurse, midwife) per10 000 population by admin unit (by sex) # of CHWs per 10 000 by admin unit Annual # of graduates of health professions 	Loss of workforce, health staff affected by the disaster - (displaced, family members to care for etc.) # of health workforce (MD, nurse, midwife) per 10,000 population by admin unit (by sex) remaining Damages in schools for health workers,	Replacing, strengthening, and/or reactivating workforce Financial incentives to re-activate the health workforce Train and deploy community outreach	Replacing/ strengthening/ reactivating workforce Reconstruction and reopening of training facilities Adapt training programs on new relevant issues Task shifting Capacity building in first aid, disaster preparedness,	

	Key indicators: pre-disaster baselines and challenges, impact of crisis and monitoring	Disaster Impact - Key Issues	Possible Humanitarian Responses	Possible (Early) Recovery Response		
	educational institutions per 100 000 population by level and field of education	#of training facilities affected Damages to institutes of public health and research	workers (appropriate sex and age balance)	response and recovery		
Information	# of HF routinely collecting, analyzing and reporting relevant data	Break down of information system	Strengthen early warning system, including disease surveillance Coordinate information collection & analysis by all partners	Re-establish routine health information system and reporting by age & sex (as relevant) Risk assessment, including hazards, vulnerabilities and capacities		
Financing	Existence of user fee protection for those unable to pay External resources for health as % of private expenditure on health Per capita total expenditure on health at average exchange rate Per capita	Further loss of livelihood and reduced ability to pay for health services Increased dependence on external funding Lost of revenue due to free health service Increased expenses for treatment, transport etc.	Ensure free health services and access to essential medicines in the public and private not for profit facilities: initiallymonths then review NB: Consider effect of waiving fees on private sector, in particular if they also waive or reduce fees	Establish capacity to analyze possible consequences on quality and access when waiving user fees Medium-long term reform of financing system, exploring different modalities of (mixed) prepayment mechanisms, that include adequate social protection for health, Ensure links		

	Key indicators: pre-disaster baselines and challenges, impact of crisis and monitoring	Disaster Impact - Key Issues	Possible Humanitarian Responses	Possible (Early) Recovery Response			
Medical Products and Technology	% of HF without stock out of a selected essential drug in 4 groups of drugs by administrative unit Existence of an essential medicine list that satisfy the priority health care needs of the population and that is adequate for the competence level of health workers	Break down of supply chain and medical logistics Damage to warehouses, equipment and stocks (Inappropriate) drug donations NB: consider effect on private pharmacies when donated medicines are provided for free	Provision of kits, medicines and medical inputs; replacement of drug kits/ vital medicines Advocate for application of national essential medicine list by service providers Free access to medicines during the emergency phase (first 3 months, then review)	Procurement of medicines, safe delivery kits, medical equipment and generators; reestablishment of the cold chain Integrate access to essential medicine within the new financing modalities (including creation of social solidarity or emergency fund to finance purchasing of services and essential medicine)			

Nine Areas for Capacity Assessment	Link to Health System Building Blocks
1. Performance capacity:	Service delivery
Are the tools, money, equipment, consumables, etc. available todo the job?	Medical products
A doctor, however well trained, without diagnostic instruments, drugs ortherapeutic consumables is of very limited use.	Financing
2. Personal capacity:	Human resources
Are the staffs sufficiently knowledgeable, skilled and confident toperformproperly?	
Do they need training, experience, or motivation?	
Are they deficient intechnical skills, managerial skills, interpersonal skills, gender- sensitivity skills, or specificrole-related skills?	
3. Workload capacity:	Human resources
Are there enough staff with broad enough skills to cope with theworkload?	
Are job descriptions practicable?	
Is skill mix appropriate?	
4. Supervisory capacity:	Human resources
Are there reporting and monitoring systems in place?	Information
Are thereclear lines of accountability?	
Can supervisors physically monitor the staff under them?	
Arethere effective incentives and sanctions available?	
5. Facility capacity:	Service delivery
Are training centers big enough, with the right staff in sufficientnumbers?	
Are clinics and hospitals of a size to cope with the patient workload?	
Are staffresidences sufficiently large?	
Are there enough offices, workshops and warehouses tosupport the workload?	
6. Support service capacity:	
Are there laboratories, training institutions, supply organizations, building services,	Service delivery
administrative staff, laundries, research facilities, quality control services? They may be provided by the private sector, but they are required.	Tools
7.Systems capacity:	Governance
Do the flows of info and managerial decisions function in a timely and effective manner?	Information
Can purchases be made without lengthy delays for authorization?	
Are proper filing and information systems in use?	
Are staff transferredwithout reference to local managers' wishes?	
Is there good communication with the community?	
Are there sufficient links with CBOs/NGOs?	
8. Structural capacity:	Governance
Are there decision-making forums where inter-sectoral discussionmay occur and decisions made, records kept and individuals called to accountfor non-performance?	
9. Role capacity: This applies to individuals, to teams and to structure such as	Governance
committees.	Financing
Have they been given the authority and responsibility to make the decisions essential toeffective performance, whether regarding schedules, money, staff appointments, etc?	_



Annex 22. Format for Assessment of Loss in the Health Sector

Loss per	per Months after the disaster												Tota						
component	1	2	3 3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	
Duration of recovery period, months																			
A. Loss of revenu	A. Loss of revenues																		
1. Pre-disaster number of patients																			
2. Post- disaster number of patients																			
3. Lower number of patients, post disaster (1 - 2)																			
4. Average revenue per patient, \$/patient																			
5. Loss of revenue, \$ (3 * 4)																			
B. Costs of increa	ased	serv	vices																
6. Increased cost of medical treatment of injured during emergency stage, \$*																			
7. Transportation cost of injured to available facilities, \$																			
8. Increasd cost of medical treatment in higher cost, private facilities, \$																			
9. Increased cost of disease surveillance after disaster, \$																			
10. Increased cost of disease																			